# eBay Marketplace Architecture Architectural Strategies, Patterns, and Forces

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# What we're up against

- eBay manages ...
  - Over 248,000,000 registered users
  - Over 1 Billion photos
    - eBay users worldwide trade on average \$1812 in goods every second
    - eBay averages well over 1 billion page views per day
    - At any given time, there are over 100 million items for sale in over 50,000 categories
    - eBay stores over 2 Petabytes of data over 200 times the size of the Library of Congress!
    - The eBay platform handles 4.4 billion API calls per month
    - In a dynamic environment
      - 300+ features per quarter
      - We roll 100,000+ lines of code every two weeks
        - In 38 countries, in seven languages, 24x7

>44 Billion SQL executions/day!



Over ½ Million pounds of Kimchi are sold every year!





#### **Architectural Forces: What do we think about?**

#### Scalability

- Resource usage should increase linearly with load
- Design for 10x growth in data, traffic, users, etc.

#### Availability

- Resilience to failure
- Graceful degradation
- Recoverability from failure

#### Latency

- User experience latency
- Data latency

#### Manageability

- Simplicity
- Maintainability
- Diagnostics

#### Cost

- Development effort and complexity
- Operational cost (TCO)



## **Architectural Strategies: How do we do it?**

- Strategy 1: Partition Everything
  - "How do you eat an elephant? ... One bite at a time"
- Strategy 2: Async Everywhere
  - "Good things come to those who wait"
- Strategy 3: Automate Everything
  - "Give a man a fish and he eats for a day ... Teach a man to fish and he eats for a lifetime"
- Strategy 4: Remember Everything Fails
  - "Be Prepared"



# **Strategy 1: Partition Everything**

- Split every problem into manageable chunks
  - By data, load, and/or usage pattern
  - "If you can't split it, you can't scale it"
- Motivations
  - Scalability: can scale horizontally and independently
  - Availability: can isolate failures
  - Manageability: can decouple different segments and functional areas
  - Cost: can use less expensive hardware
- Partitioning Patterns
  - Functional Segmentation
  - Horizontal Split



## **Partition Everything: Databases**

#### Pattern: Functional Segmentation

Segment databases into functional areas













User

Item

**Transaction** 

**Product** 

- Group data using standard data modeling techniques
  - Cardinality (1:1, 1:N, M:N)
  - Relationships
  - Usage characteristics
- Logical hosts
  - Abstract application's logical representation from host's physical location
  - Support combining and splitting without code change

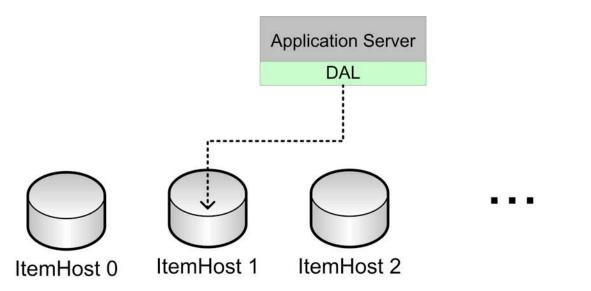
Over 1000 logical databases on ~400 physical hosts



## **Partition Everything: Databases**

#### Pattern: Horizontal Split

- Split databases horizontally along primary access path
- Multiple split approaches for different use cases
  - Modulo on key (item id, user id, etc.)
  - Lookup- or range-based
- Aggregation / routing in Data Access Layer (DAL)
  - Abstracts developers from split logic, logical-physical mapping
  - Routes CRUD operation(s) to appropriate split(s)
  - Supports rebalancing through config change







## **Partition Everything: Databases**

#### Corollary: No Database Transactions

- Transaction policy
  - Absolutely no client side transactions, two-phase commit, etc.
  - Auto-commit for vast majority of DB writes
  - Anonymous PL/SQL blocks for transactions within single database
- Consistency without transactions
  - Careful ordering of DB operations
  - Recovery through

Asynchronous recovery event

Reconciliation batch

Failover to guaranteed async flow

- Additional benefits
  - Avoids deadlocks
  - Avoids coupling availability
  - Maximizes update concurrency
- All consistency is not created equal (!)



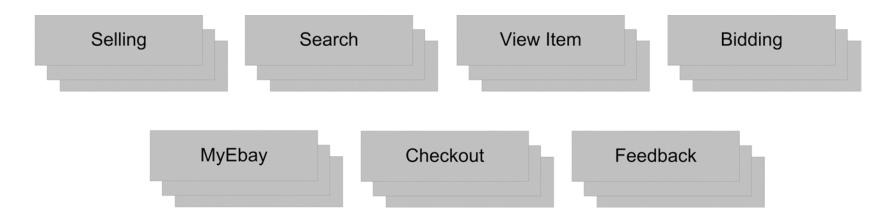
## **Partition Everything: Application Tier**

#### Pattern: Functional Segmentation

- Segment functions into separate application pools
- Allows for parallel development, deployment, and monitoring
- Minimizes DB / resource dependencies

#### Pattern: Horizontal Split

- Within pool, all application servers are created equal
- Routing through standard load-balancers
- Allows for staged rollouts, rolling updates





# **Partition Everything: Application Tier**

#### Corollary: No Session State

- User session flow moves through multiple application pools
- Absolutely no session state in application tier
- Transient state maintained / referenced by
  - URL
  - Cookie
  - Scratch database



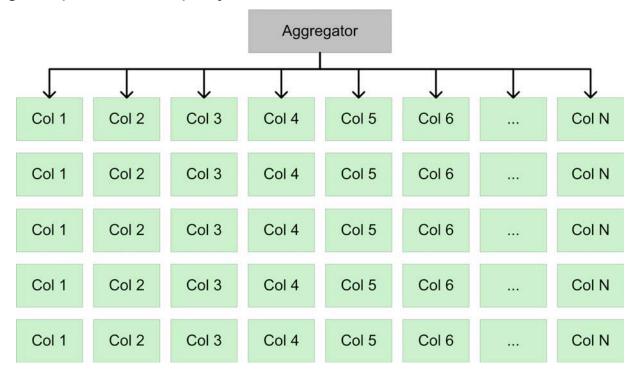
## **Partition Everything: Search**

#### Pattern: Functional Segmentation

Read-only search function decoupled from write-intensive transactional databases

#### Pattern: Horizontal Split

- Search index divided into grid of N slices ("columns") by modulo of a key
- Each slice is replicated to M instances ("rows")
- Aggregator parallelizes query over all N slices, load-balances over M instances





## **Strategy 2: Async Everywhere**

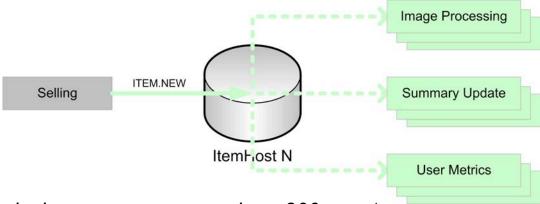
- Prefer Asynchronous Processing
  - Move as much processing as possible to asynchronous flows
  - Where possible, integrate disparate components asynchronously
- Motivations
  - Scalability: can scale components independently
  - Availability
    - Can decouple availability state (up/down)
    - Can decouple availability characteristics (always available, best effort)
    - Can retry operations
  - Latency
    - Can improve user experience latency at cost of data/execution latency
    - Can allocate more time to processing than user would tolerate
  - Cost: can spread peak load over time
- Asynchrony Patterns
  - Message Dispatch
  - Periodic Batch



## **Async Everywhere: Event Streams**

#### Pattern: Message Dispatch

- Primary use case produces event
  - E.g., ITEM.NEW, BID.NEW, ITEM.SOLD, etc.
  - Event typically created transactionally with insert/update of primary table
- Consumers subscribe to event
  - Multiple logical consumers can process each event
  - Each logical consumer processes event independently
  - Within each logical consumer, single consumer instance processes event
  - Guaranteed at least once delivery; no guaranteed order
- Managing timing conditions
  - · Idempotency: processing event N times should give same results as processing once
  - Readback: consumer typically reads back to primary database for latest data





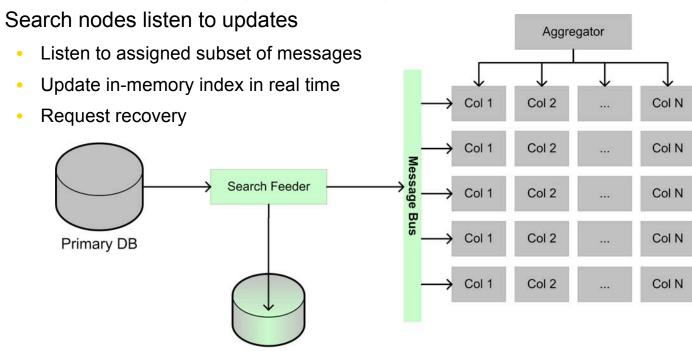


## **Async Everywhere: Search Feeder Infrastructure**

#### Pattern: Message Dispatch

- Read and transform item updates from primary database
  - Normalize text, augment with metadata, augment with additional inferences
- Reliable multicast
  - Publish updates to search service
  - Persist messages in intermediate data store for recovery
  - Resend recovery messages when messages are missed

Search DB





### **Async Everywhere: Batch**

#### Pattern: Periodic Batch

- Scheduled offline batch process
- Most appropriate for
  - Infrequent, periodic, or scheduled processing (once per day, week, month)
  - Non-incremental computation (a.k.a. "Full Table Scan")
- Examples
  - Generate recommendations (items, products, searches, etc.)
  - Import third-party data (catalogs, currency, etc.)
  - Compute sales rank
  - Archive / purge deleted items
- Often drives further downstream processing through Message Dispatch



# **Strategy 3: Automate Everything**

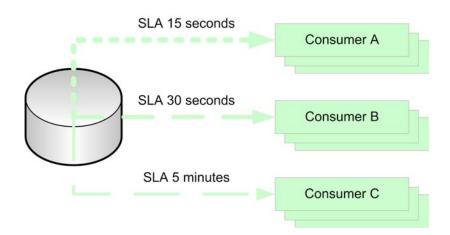
- Prefer Adaptive / Automated Systems to Manual Systems
- Motivations
  - Scalability
    - Can scale with machines, not humans
  - Availability / Latency
    - Can adapt to changing environment more rapidly
  - Cost
    - Machines are far less expensive than humans
    - Can learn / improve / adjust over time without manual effort
  - Functionality
    - Can consider more factors in decisions
    - Can explore solution space more thoroughly and quickly
- Automation Patterns
  - Adaptive Configuration
  - Machine Learning



## **Automate Everything: Event Consumer Configuration**

#### Pattern: Adaptive Configuration

- Define service-level agreement (SLA) for a given logical event consumer
  - E.g., 99% of events processed in 15 seconds
- Consumer dynamically adjusts to meet defined SLA with minimal resources
  - Event polling size and polling frequency
  - Number of processor threads
- Automatically adapts to changes in
  - Load (queue length)
  - Event processing time
  - Number of consumer instances

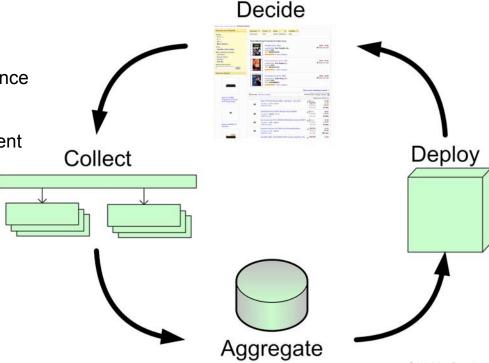




## **Automate Everything: Adaptive Finding Experience**

#### Pattern: Machine Learning

- Dynamically adapt experience
  - Choose page, modules, and inventory which provide best experience for that user and context
  - Order results by combination of demand, supply, and other factors ("Best Match")
- Feedback loop enables system to learn and improve over time
  - Collect user behavior
  - Aggregate and analyze offline
  - Deploy updated metadata
  - Decide and serve appropriate experience
- Best Practices
  - "Perturbation" for continual improvement
  - Dampening of positive feedback



# **Strategy 4: Remember Everything Fails**

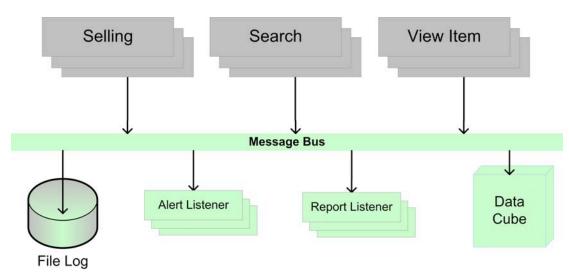
- Build all systems to be tolerant of failure
  - Assume every operation will fail
  - Assume every resource will be unavailable
  - Detect failure as rapidly as possible
  - Recover from failure as rapidly as possible
  - Do as much as possible during failure
- Motivation
  - Availability
- Failure Patterns
  - Failure Detection
  - Rollback
  - Graceful Degradation



## **Everything Fails: Central Application Logging**

#### Pattern: Failure Detection

- Application servers log all requests
  - Detailed logging of all application activity, especially database and other external resources
  - Log request, application-generated information, and exceptions
- Messages broadcast on multicast message bus
- Listeners automate failure detection and notification
  - Real-time application state monitoring: exceptions and operational alerts
  - Transaction reports by application server pool, URL, database, etc.





# **Everything Fails: Code and Feature Deployment**

#### Pattern: Rollback

- Absolutely no changes to the site which cannot be undone
- Code Deployment: Rollout / Rollback
  - Entire site rolled every 2 weeks: 16,000 application servers in 220 pools
  - Many deployments have dependencies between pools
  - Rollout plan contains explicit set (transitive closure) of all rollout dependencies
  - Automated tool executes staged rollout, with built-in checkpoints and immediate rollback if necessary
  - Automated tool optimizes rollback, including full rollback of dependent pools
- Feature Deployment: Wire-on / Wire-off
  - Every feature has on / off state driven by central configuration
  - Allows feature to be immediately turned off for operational or business reasons
  - Decouples code deployment from feature deployment
  - Applications can check for feature "availability" in the same way as they check for resource availability



# **Everything Fails: Markdown**

#### Pattern: Failure Detection

- Application detects when database or other backend resource is unavailable or distressed
- "Resource slow" is often far more challenging than "resource down" (!)

#### Pattern: Graceful Degradation

- Application "marks down" the resource
  - Stops making calls to it
  - Sends alert
- Non-critical functionality is removed or ignored
  - "Limp mode" operation
- Critical functionality is retried or deferred
  - Failover to alternate resource
  - Defer processing to guaranteed async message
- Explicit "markup"
  - Allows resource to be restored and brought online in a controlled way



# **Recap: Architectural Strategies**

- Strategy 1: Partition Everything
- Strategy 2: Async Everywhere
- Strategy 3: Automate Everything
- Strategy 4: Remember Everything Fails



# **Questions?**

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