

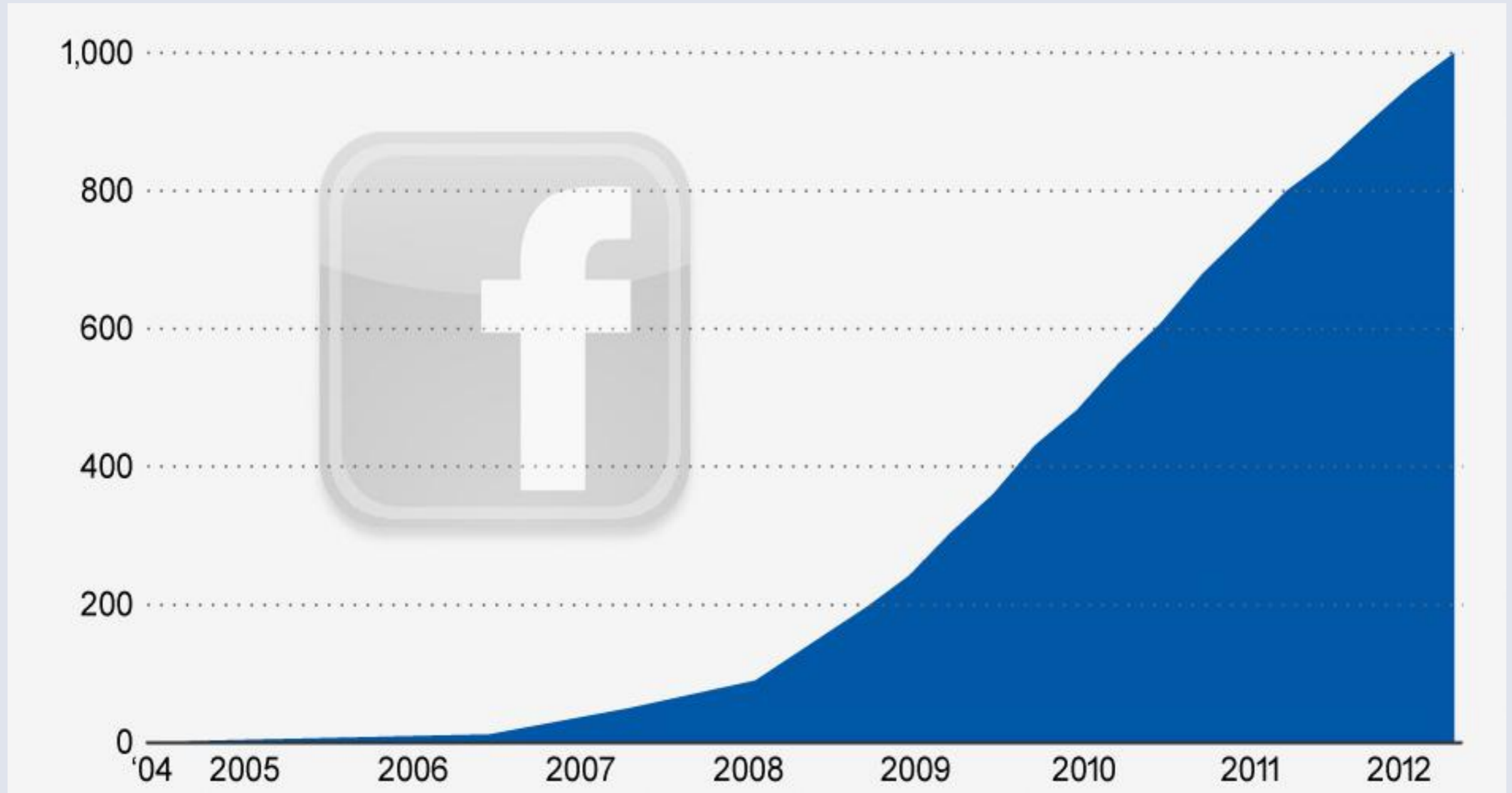
facebook

facebook

Scaling Facebook Engineering

David Mortenson

People on Facebook

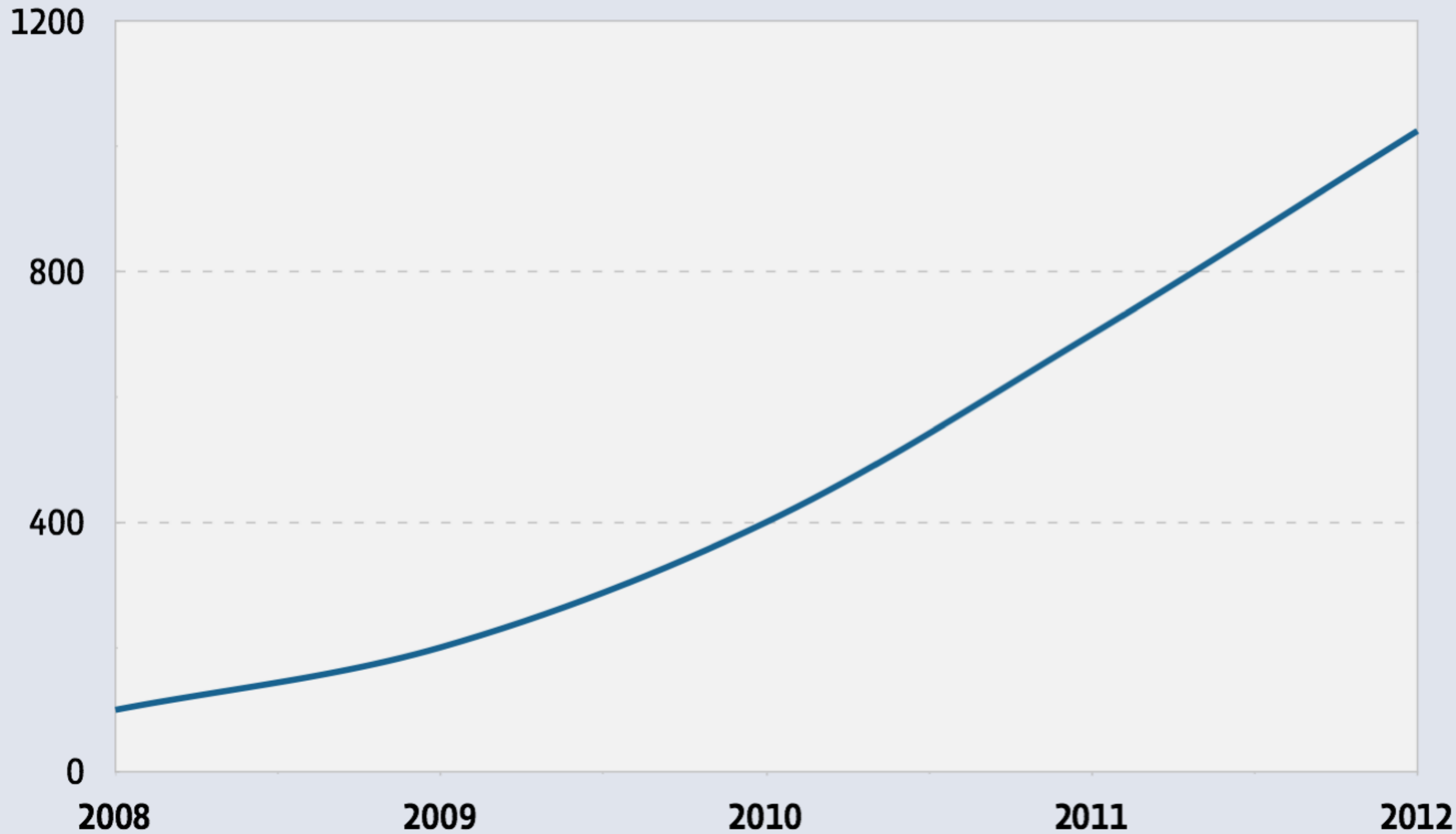


New Products

- Timeline
- New iOS and Android Apps
- Facebook Messenger
- Ticker
- Open Graph
- Many more



Facebook Engineering Team



Goal: maintain or increase the efficiency **per engineer** as we grow

Challenges

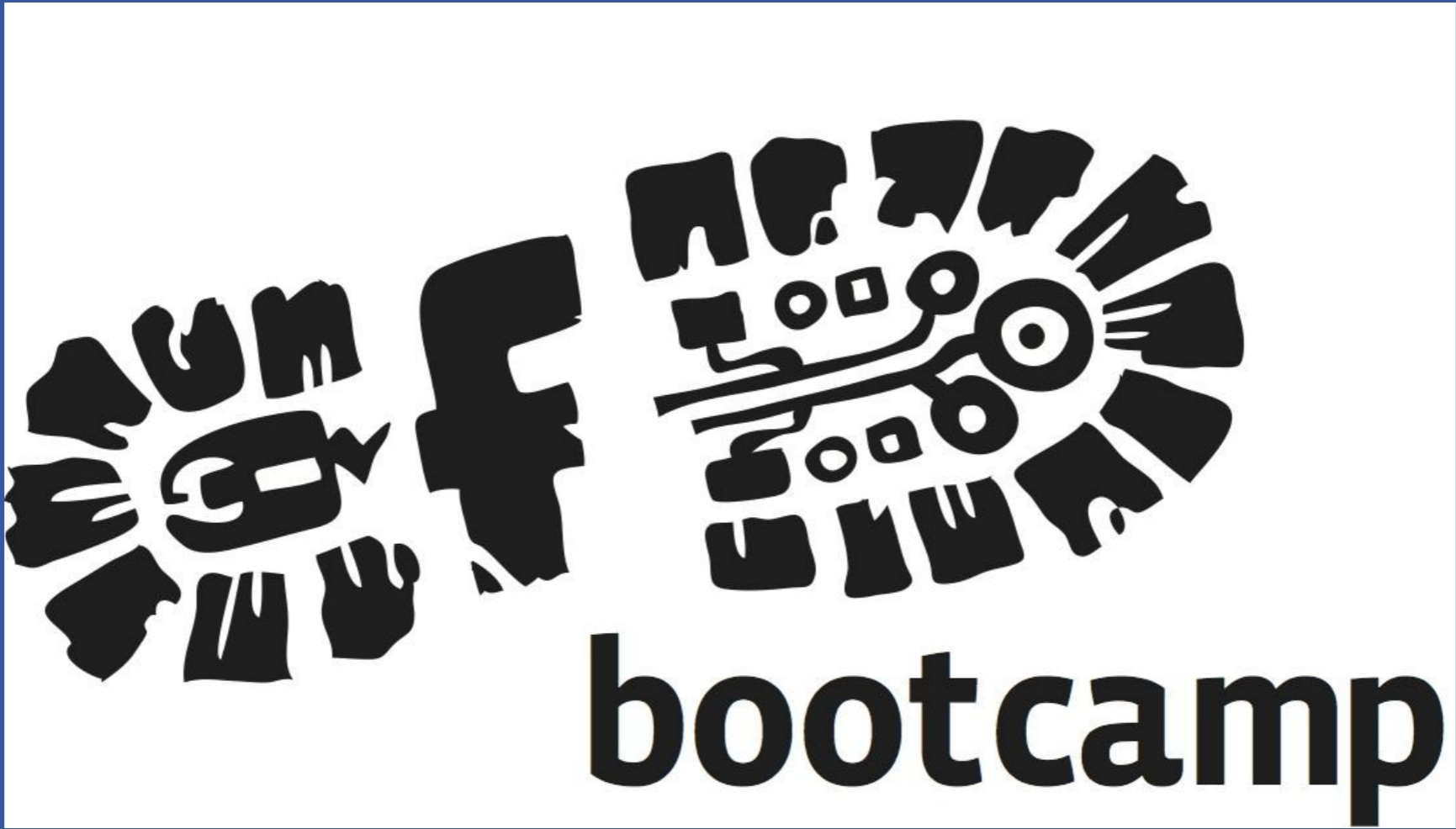
- The n00b time sink
- Keeping development fast
- Unintended consequences

The n00b Time Sink



Brief History: 2008

- Hiring 10 engineers / month
- Each team spending lots of time ramping up new engineers
- New engineers taking a while to come up to speed
- About to exceed Dumbar's number of engineers (~150)



Goals of Bootcamp










- Get new engineers up to speed technically and culturally
- Give exposure to many different areas of the codebase
- Find a team at the intersection of their passion and impact
- Get new engineers doing useful work as soon as possible

Bootcamp Day 1: The Basics

- Meet your bootcamp mentor
- Get your dev server set up
- Learn about the core concepts of the FB www codebase
- Get your first bootcamp tasks

Bootcamp Day 1: First Assignment

facebook INTERN Thomas Carriero Bookmarks Search [x]

	Dustin Moskovitz	View Profile
	Soleio Cuervo	View Profile
	Kang-Xing Jin	View Profile
	Sarah Richardson Maxwell	View Profile
	Le Zhang	View Profile
	Josh Bolian	View Profile
	Alex Hoffer	View Profile
	Will Chen	View Profile
	Greg Bybee	View Profile

Bootcamp Week 1: Learning & Hacking

- Intense training sessions on how things work at Facebook
- Customizing your dev environment
- Hang out with your cohort of bootcampers
- Complete & commit your 1st task

Bootcamp Weeks 2-4

- Your first change goes live to a billion people!
- Training sessions on back-end services, mobile, network, data center design, etc
- Work on bootcamp tasks across FB stack

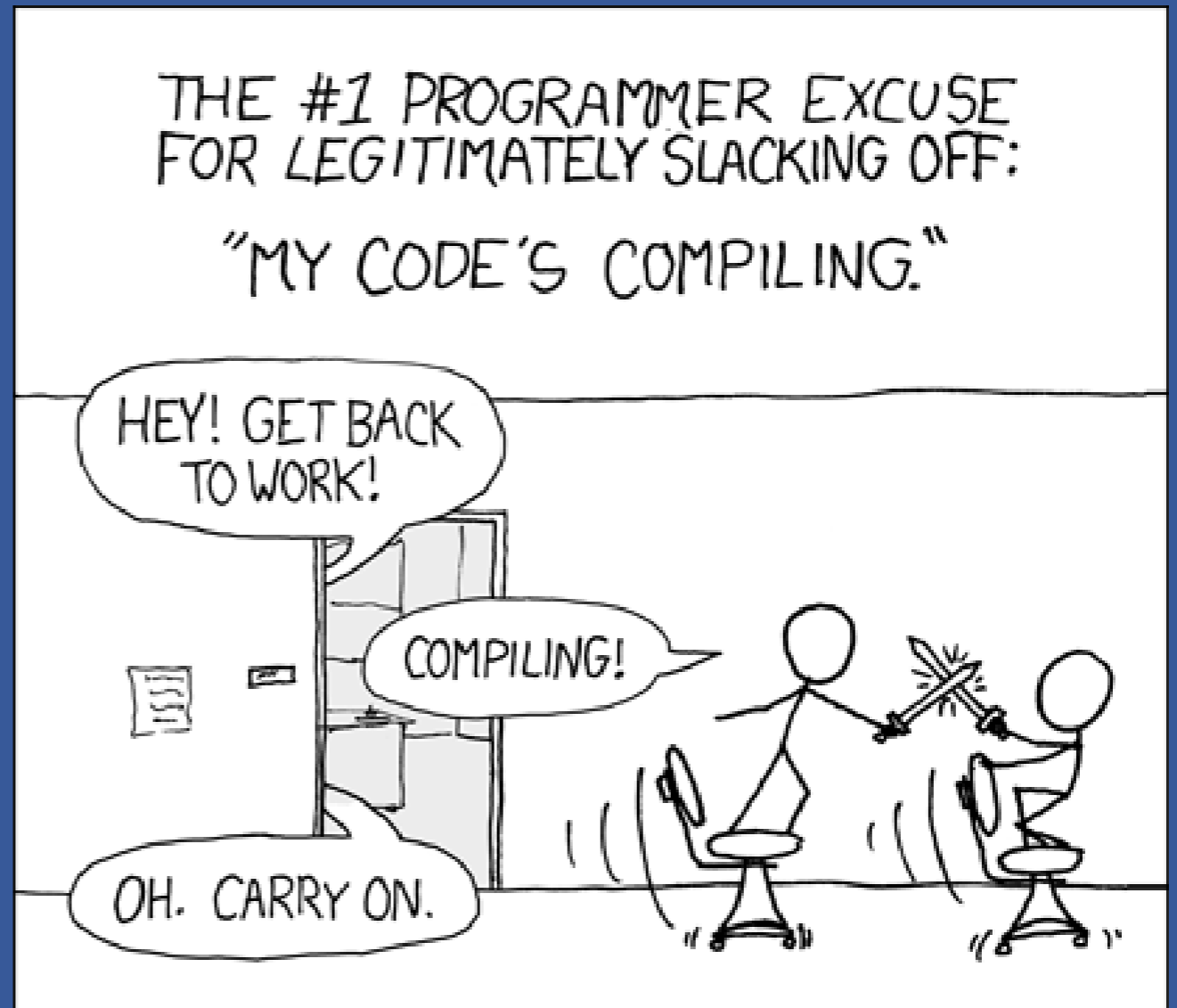
Bootcamp Weeks 4-6: Team Selection

- Learn about the many teams that need engineers
- Meet the engineers from teams you are most interested in
- Bootcamp tasks for your top teams
- Pick the team that intersects impact and your passion

Bootcamp Results

- Almost 1000 engineers graduated
- Feedback from bootcampers is consistently awesome
- New engineers come up to speed much faster
- Greatly reduced cost of ramping up new engineers
- New engineers get established and make friends faster
- Really helps new engineers understand Facebook culture

Keeping Development Fast



Facebook Development Environment

The image displays a dual-pane development environment. The left pane shows a code editor with PHP-like code for managing a server environment. The right pane shows a browser window displaying a Facebook profile for David Mortenson.

```
/**
 * Reboot dev server
 *
 * @param uint serverid
 * @param uint userid
 * @return bool
 * @author mnovati
 */
public function rebootServer($server_id, $user_id) {
    $server = id(new SandboxDBStore())->getServerByID($server_id);
    id(new SandboxCommands())
        ->executeRebootServer($server['hostname'], $user_id);
}

/**
 * Request a reimage for a devserver
 *
 * @param uint serverid
 * @param uint user id
 * @return void
 * @throws Exception
 * @author mnovati
 */
public function reImageServer($server_id, $user) {
    $server = id(new SandboxDBStore())->getServerByID($server_id);
    $commands = new SandboxCommands();
    $commands->executeReimageServer($server['hostname'], $user);
    $commands->executeRebootServer($server['hostname'], $user);
    id(new SandboxDBStore())->updateServerType($server_id, null);
}

/**
 * Marks a devserver to run HPHPI daemon
 *
 * @param uint server_id
 * @return void
 * @author mnovati
 */
public function runHPHPi($server_id) {
    $server = id(new SandboxDBStore())->getServerByID($server_id);
    $command = new SandboxCommands();
    $command->executeHPHPiInstall($server['hostname']);
    $command->executeHPHPiStart($server['hostname'], $user);
    id(new SandboxDBStore())
        ->updateServerType($server_id, $hphpi = true);
}

/**
 * Marks a devserver not to run HPHPI daemon
 *
 * @param uint server_id
 * @return bool
 */
public function dontRunHPHPi($server_id) {
    $server = id(new SandboxDBStore())->getServerByID($server_id);
    $command = new SandboxCommands();
    try {
        $command->executeHPHPiStop($server['hostname']);
    } catch (SystemException $se) {
        // Probably was already stopped, it's all good.
    }
    $command->executeHPHPiUninstall($server['hostname']);
    id(new SandboxDBStore())
        ->updateServerType($server_id, $hphpi = false);
}

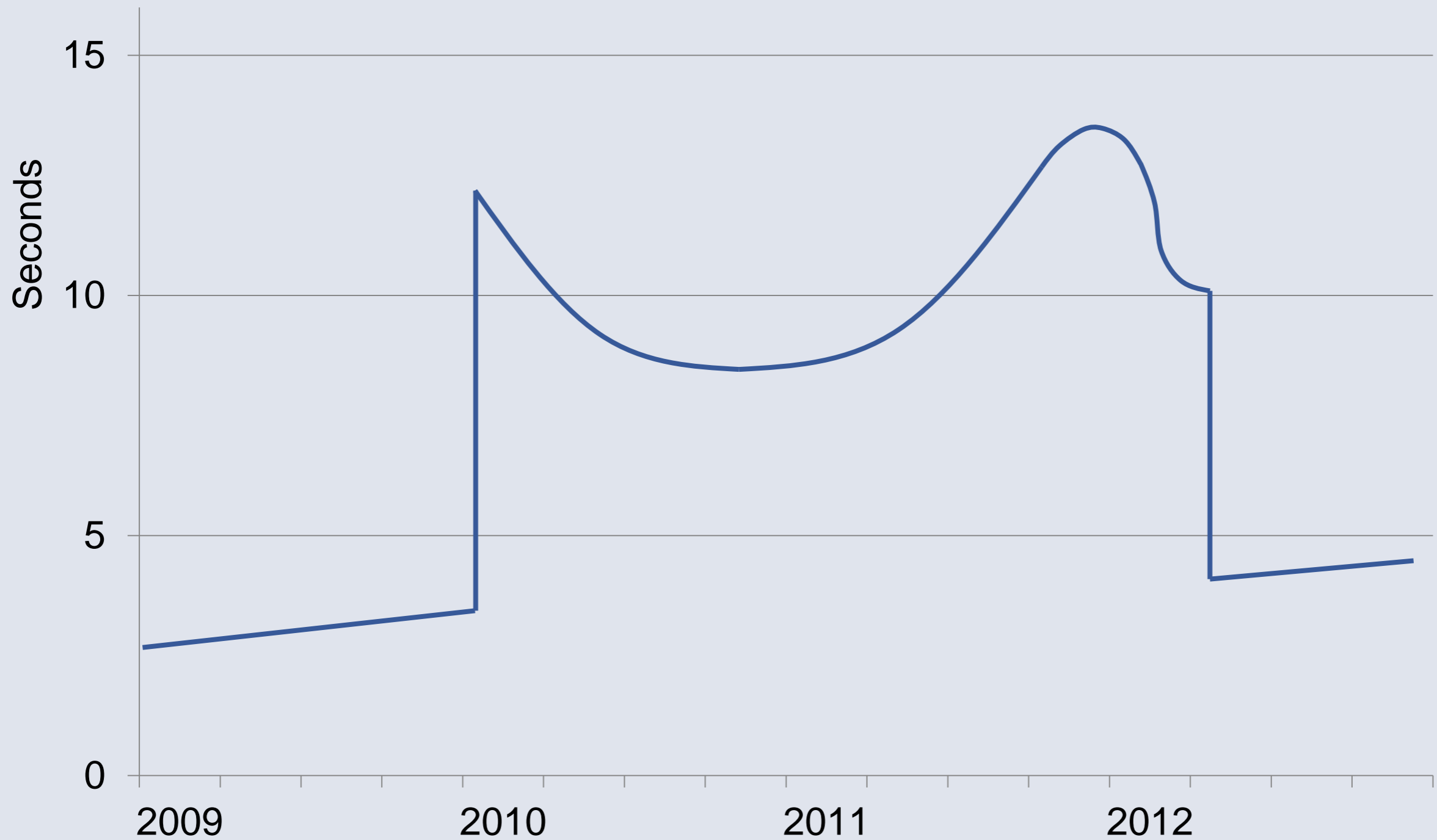
/**
```

The browser window shows the Facebook profile of David Mortenson. The profile includes a cover photo of the Golden Gate Bridge, a profile picture of David Mortenson, and a bio: "Engineering Manager at Facebook", "Studied MS Computer Science at University of Wa...", "Lives in San Mateo, California", and "In a relationship with Sonja Keserovic". The profile also shows "About", "Friends 386", "Photos 188", "Map 292", and "Likes 43". A status update from Relja Markovic is visible, dated October 24, with the text: "Birthday dinner with David & Sonja. Thank you guys! I will miss hanging out together, but then Seattle is not far away. It's also cold and rainy, so we will be back often enough. — with Sonja Keserovic and 2 others at Acquapazza." The right sidebar contains a "Recent Activity" section showing "David is now friends with Andrée Hamel and 4 other people." and an advertisement for AdMedia.

Why Fast Tools Matter

- Focus and flow are critical to high productivity
- Any development operation taking over 5s will cause engineers to do a lightweight context switch
- Any operation taking over 2 minutes will cause a heavyweight context switch
- These are productivity killers and need to be avoided at all cost!

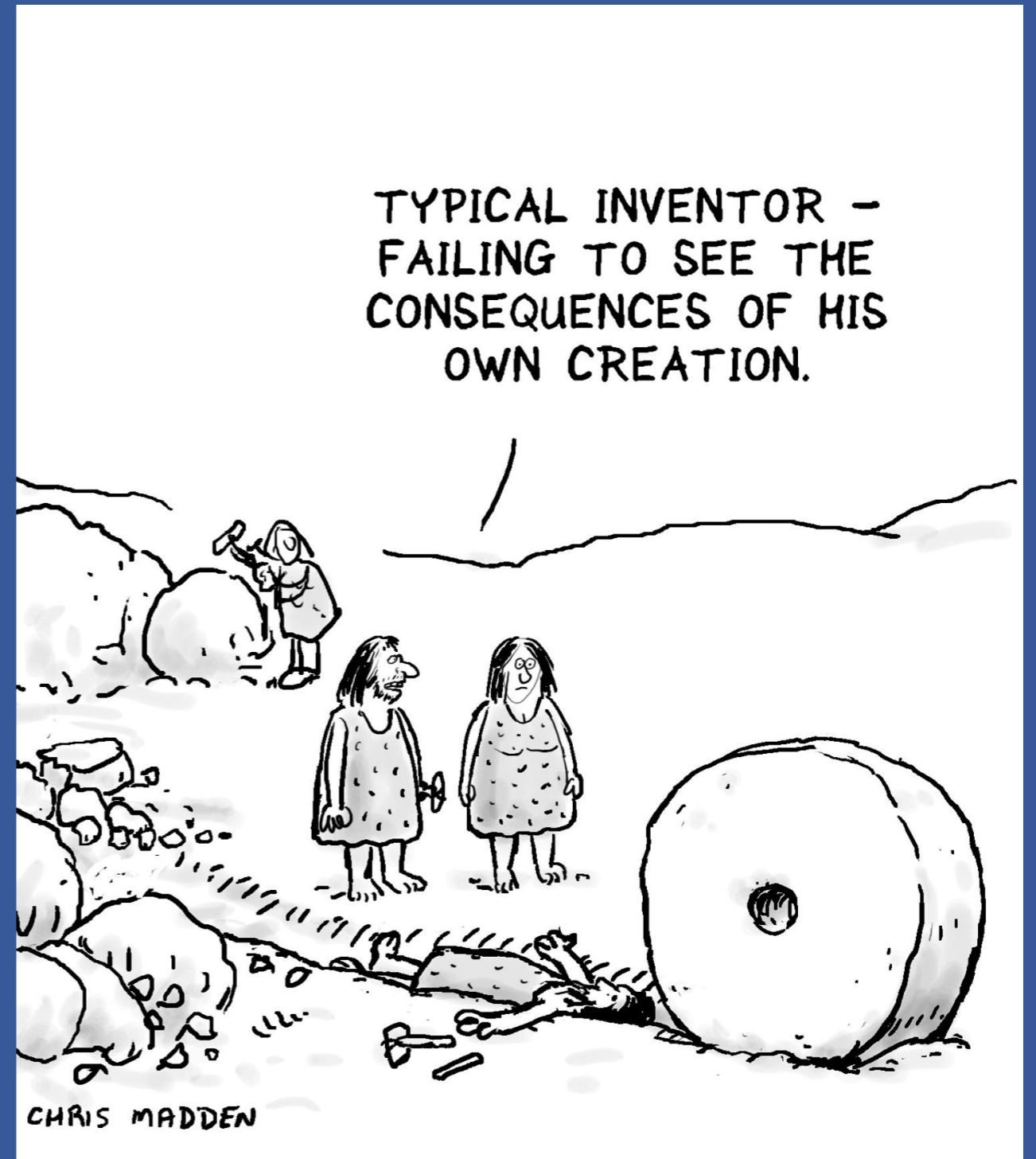
Dev Sandbox Page Load Time



Other Critical Areas

- Source Control
- Testing
- Static analysis
- Task / bug tracking tool
- Code Review Tools
- Release

Unintended Consequences



Brief History: 2008

- Engineers validate changes by testing them in their sandbox
- Code simple enough & engineering small enough that engineers had a good idea of what a change could break
- Good monitoring in place to catch issues that slipped through

Brief History: 2009

- Engineering team getting close to 300 people
- Switch to git allowed development of more changes in parallel
- Complexity of the codebase exceeding the point where anyone can keep it all in their head
- Increasing number of breaks that block other engineers
- Increasing number of bugs shipped to production

- Bottom line: the current model wasn't scaling

Solution: Automated Testing

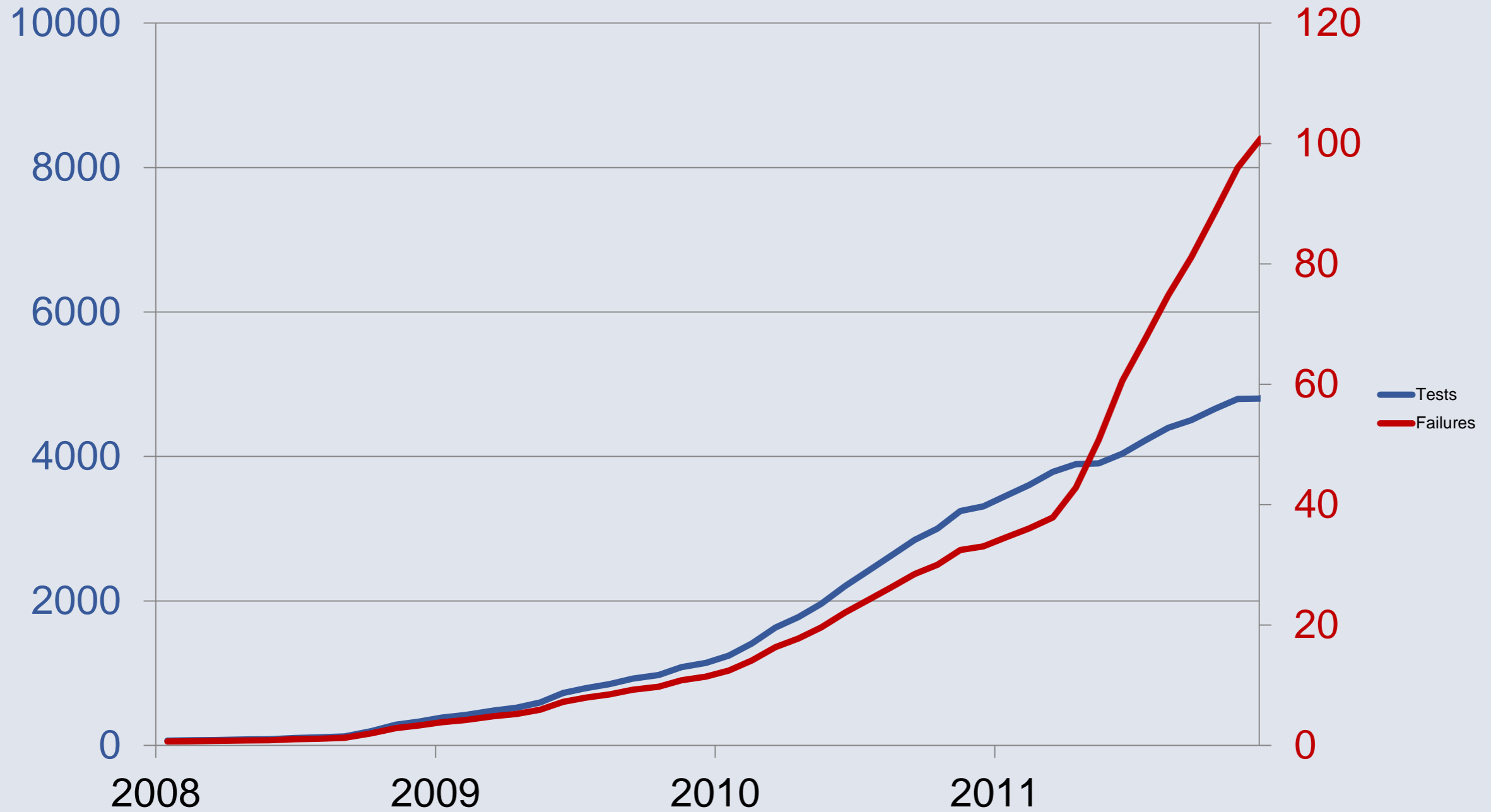
Introducing Testing at Facebook

- Built framework to make it easy to write the tests
- Integrated unit testing in the engineer workflow
- Focused first on writing tests for one key area
- Developed experts / advocates in key teams across FB
- Leveraged incidents to encourage more people to write tests
- Indoctrinated bootcampers

Testing At Facebook: Initial Results

- ~3000 tests written in 3 years
- Good reduction in breakage in areas with test coverage
- Reduction in number of defects shipped to users

Testing At Facebook: Curse of Success



Cleaning house

- Big effort to get our test failures down to 0
- Killed several hundred low value & commonly failing tests
- Improved the reliability of the testing infrastructure
- Started disabling tests that were failing for > 1 week
- Started disabling intermittently failing tests
- Built a test failure analyzer
- Built a shim for our graph cache to reduce dependencies
- Worked with teams with unreliable tests to improve them

Game Theory

```
[dmortenson@dev202 sandboxes{Clean}]$ arc unit
Test score is based on the test analyzer:
https://our.intern.facebook.com/intern/wiki/index.php/TestEngineering/TestAnalyzer
```

6 PHP tests to run based on coverage and test execution time.

Running only "fast" tests. Use `--time-limit` option to include slower tests in the run.

```
PASS InactiveFriendsDataTypeTestCase (1.368s), Score: 81/100 +5
PASS AllActiveFriendsLoaderTest (1.375s), Score: 81/100 +5
PASS FriendsAccessorsCornerCasesTest (1.383s), Score: 76/100 +2
PASS HaveActiveMutualFriendsTestCase (1.600s), Score: 75/100
PASS AreFriendsTestCase (2.278s), Score: 72/100
PASS AllFriendsChangesPreparableTest (2.954s), Score: 72/100
```

```
0 JS test to run for www
```

```
0 JS test to run for mobile
```

```
0 JS test to run for static_upstream
```

```
[dmortenson@dev202 sandboxes{Clean}]$
```

Results So Far: Better But Not Enough

- Failures still in the 40-50 per run
- Main cause: test failures discovered too late

Faster Feedback

PHABRICATOR D609738 [devservers] Enable hhvm + jit when reserving a new devserver

Revision Status: **Needs Review**
Author: phyllipe
Reviewers: dpepper
CCs: dsereni, trunkagent

Lint: **★** Lint OK
Unit: **★** Unit Test Errors
Broken OpenGraphActionMutatorPageActorTest
[Show Full Unit Results \(1 Detail\)](#)

Change Risk: No complexity information available, proceed with caution!
Branch: hhvm-jit
Lines: 13
Arcanist Project: facebook-www
Complete Test Run: 7698/80/29/14/0 (pass/skip/fail/fatal/timeout) with 1 failures not in trunk
fib/platform/og/actions/mutators/__tests__/OpenGraphActionMutatorPageActorTest.php - OpenGraphActionMutatorPageActorTest
Facebook Tasks: #1827906: HHVM + JIT in pm

phyllipe summarized this revision. Wed, Oct 24, 11:06 AM · [D609738#summary](#)
When reserving a new devserver we should touch hhvm-on and hhvm-jit and restart the webserver. Also, if they reimage their webserver if they click on "Restart webserver" we should enable hhvm + jit as well.

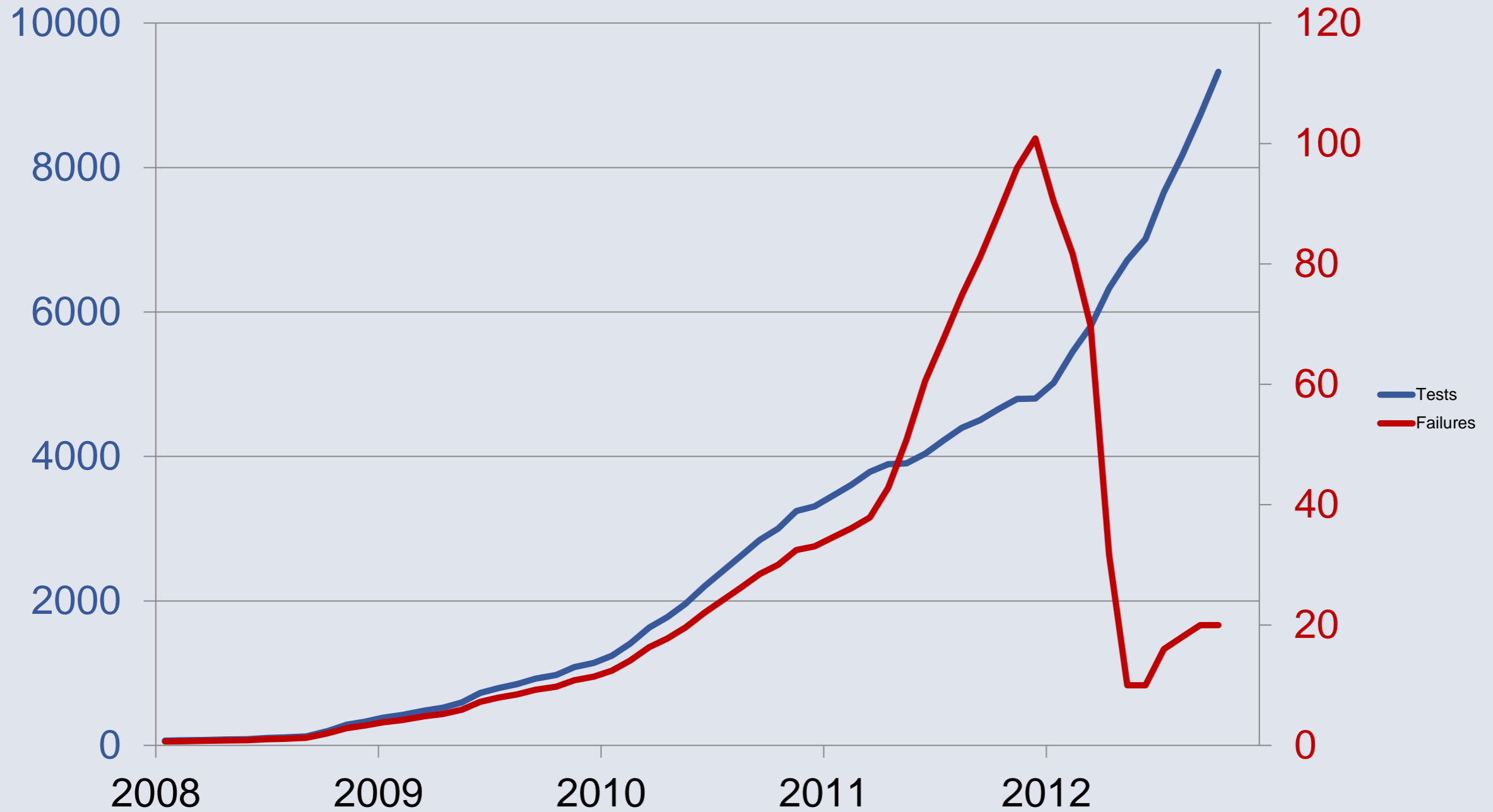
phyllipe explained the test plan for this revision. Wed, Oct 24, 11:06 AM · [D609738#test-plan](#)
Reserve a new devserver, check hhvm-on and hhvm-jit in there.

fib/intern/sandboxes/SandboxActions.php [View Options](#)

```
Show First 20 Lines • Show All 55 Lines • Show 20 Lines
```

56	* the reservation.	56	* the reservation.
57	*	57	*
58	* @param string \$hostname the name of the server to setup	58	* @param string \$hostname the name of the server to setup
59	* @param string \$type one of the SandboxDBStore::RUNTIME_TYPE or null.	59	* @param string \$type one of the SandboxDBStore::RUNTIME_TYPE or null.
60	*/	60	*/
61	private function prepareServerForUse(\$hostname, \$type) {	61	private function prepareServerForUse(\$hostname, \$type) {
62	id(new SandboxCommands())->executeResetWWW(\$hostname);	62	id(new SandboxCommands())->executeResetWWW(\$hostname);
63	if (\$type === SandboxDBStore::RUNTIME_TYPE_PHP) {	63	if (\$type === SandboxDBStore::RUNTIME_TYPE_PHP) {
64	id(new SandboxCommands())->executePHPInstall(\$hostname);	64	try {
65	} else {	65	id(new SandboxCommands())->executePHPInstall(\$hostname);
66	id(new SandboxCommands())->executePHPUninstall(\$hostname);	66	} catch (Exception \$e) {
67	}	67	// If we are not able to restart the webserver the user
68	}	68	// should at least reserve the devserver
69	/**	69	}
70	* Free the given server	70	} else {
71	*	71	id(new SandboxCommands())->executePHPUninstall(\$hostname);
72	*	72	}
		73	}
		74	/**
		75	* Free the given server
		76	*
		77	*

Testing At Facebook: Now



So: did it work?

Commits every Month



Lots of Work Left

- Mobile
- Back end services
- Making every engineer more productive as we grow

How are you tackling these challenges?

facebook

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