

**YOU'RE NOT PAID TO
THINK**



**A MINDLESS WORKER
IS A HAPPY WORKER!
SHUT UP AND DO YOUR JOB!**

Following Google

Or

*Don't Follow the Followers,
Follow the Leaders*

Or

*The problem probably isn't the
database, the problem is
probably you*

Qcon SF, November 2014

Mark Madsen

www.ThirdNature.net

@markmadsen



A Story of two companies

dmoz open directory project

about dmoz | dmoz blog | suggest U

Search

Arts
Movies, Television, Music...

Business
Jobs, Real Estate, Investing...

Comp
Internete

Games
Video Games, RPGs, Gambling...

Health
Fitness, Medicine, Alternative...

Home
Family,

Kids and Teens
Arts, School Time, Teen Life...

News
Media, Newspapers, Weather...

Recre
Travel,

Reference
Maps, Education, Libraries...

Regional
US, Canada, UK, Europe...

Scien
Biolog

Shopping
Clothing, Food, Gifts...

Society
People, Religion, Issues...

Sport
Baseba

World
Català, Dansk, Deutsch, Español, Français, Italiano, 日本語, Nederlands, Po

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Google neil postman Search Advanced Preference

Web Video Results 1 - 12 of about 1,850,000 for neil postman. (0

Neil Postman - Wikipedia, the free encyclopedia
Neil Postman (March 8, 1931 - October 5, 2003) was an American author, media theorist and cultural critic, who is best known by the general public for his ...
en.wikipedia.org/wiki/Neil_Postman - 42k - Cached - Similar pages -

Amusing Ourselves to Death - Wikipedia, the free encyclopedia
Amusing Ourselves to Death: Public Discourse in the Age of Show Business (1985), is a b
by Neil Postman in which he argues that media of communication ...
en.wikipedia.org/wiki/Amusing_Ourselves_to_Death - 31k - Cached - Similar pages -

The Neil Postman Information Page :: Books, Online Articles, Audio ...
Picture of Neil Postman Neil Postman (1931 — 2003) was an American critic and educator.
Postman received his B.S. from the State University of New York at ...
www.neilpostman.org/ - 27k - Cached - Similar pages -

Video results for **neil postman**

Neil Postman on Cyberspace.
1995 11 min
www.youtube.com

Technology and Society by Neil Postman 1/7
9 min
www.youtube.com

Books by Neil Postman

Amusing Ourselves to Death: Public Discourse ... - 1985 - 196 pages

The Disappearance of Childhood - 1994 - 196 pages

Technopoly: The Surrender of Culture to Technology - 1993 - 242 pages
books.google.com - More book results »

Neil Postman Online
Collection of articles and publications of Neil Postman, educator and media critic.
www.bigbrother.net/~mugwump/Postman/ - 26k - Cached - Similar pages -

What happened to directories? Scalability: human & data volume.

Who are you following?

The screenshot shows the Yahoo! homepage with the logo in red and blue. Below the logo are several icons for services like Mail, News, and Finance. There are also promotional banners for 'NBA Finals', 'Support School!', 'A vacation for four and more!', 'Click Here!', and 'Don't Forget Dad'. A search bar is present with a 'Search' button and a 'options' link. Below the search bar are links for 'Yahoo! Editor', 'Yahoo! Finance', 'Yahoo! Mail', 'Yahoo! Classifieds', 'Yahoo! News', 'Yahoo! Stock Quotes', and 'Yahoo! Sports'. A list of categories is displayed in two columns:

- [Arts and Humanities](#)
Architecture, Photography, Literature
- [Business and Economy \(News\)](#)
Companies, Investing, Insurance
- [Computers and Internet \(News\)](#)
Internet, WWW, Software, Multimedia
- [News and Media \(News\)](#)
Current Events, Magazines, TV, Entertainment
- [Recreation and Sports \(News\)](#)
Sports, Games, Travel, Audio, Subculture
- [Reference](#)
Libraries, Dictionaries, Phone Numbers



And why are you following them?

History isn't taught in most university science curricula
(probably because it's a rabbit hole)

A BRIEF HISTORY OF DATA STORAGE AND RETRIEVAL

Databases: the problem statements over time

“Information has become a form of garbage, not only incapable of answering the most fundamental human questions but barely useful in providing coherent direction to the solution of even mundane problems.” – ***Neil Postman, 1985***

"We have reason to fear that the multitude of books which grows every day in a prodigious fashion will make the following centuries fall into a state as barbarous as that of the centuries that followed the fall of the Roman Empire." – ***Adrien Baillet, 1685***

“...so many books that we do not even have time to read the titles.” – ***Anton Francesco Doni, 1550***

The origin of information management problems



For ~5000 years we used counters of various types, eventually developing writing to cope with civilization's needs.

Writing is more efficient than counters you can lose.

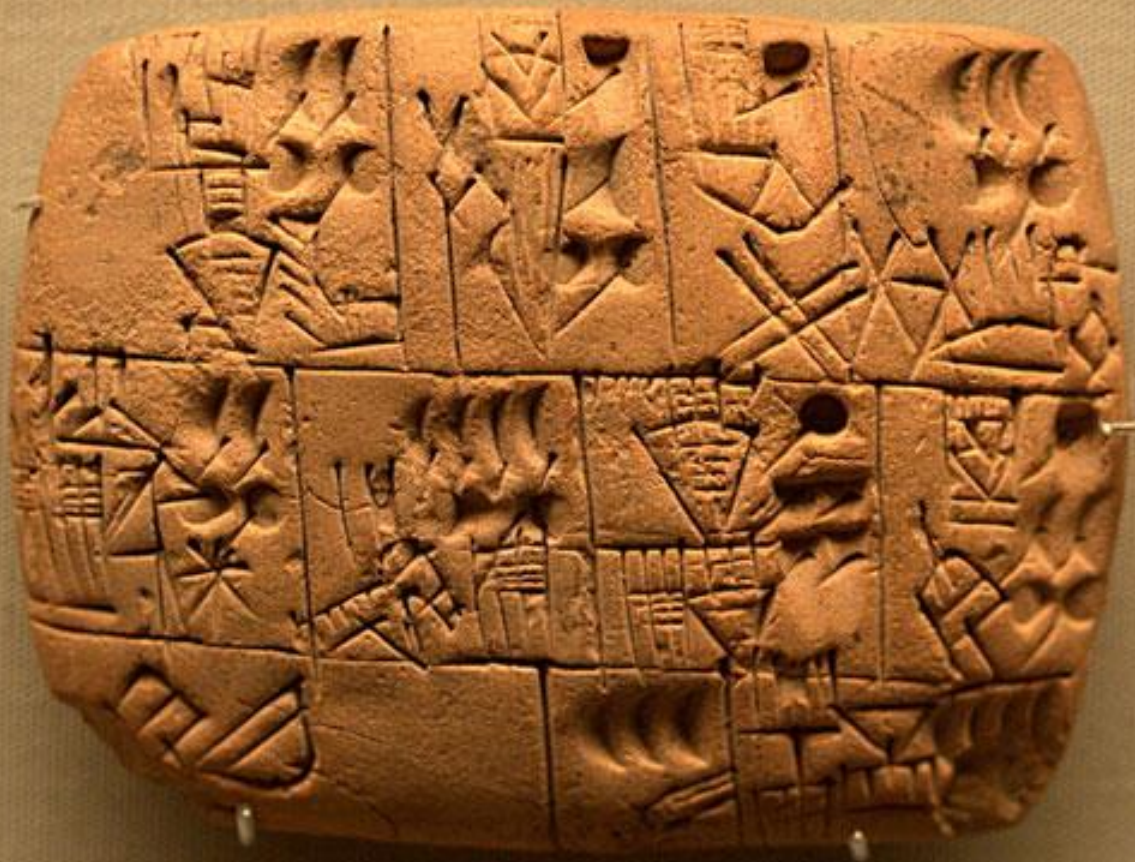


MS 4631

Bulla-envelope with 11 plain and complex tokens inside.
Near Eridu, ca. 3500-3200 BC

*Sumerian bulla envelope with tokens.
The beta period.*

Information Technology v1.0: Clay Tech, ~3000 bce



The first information explosion

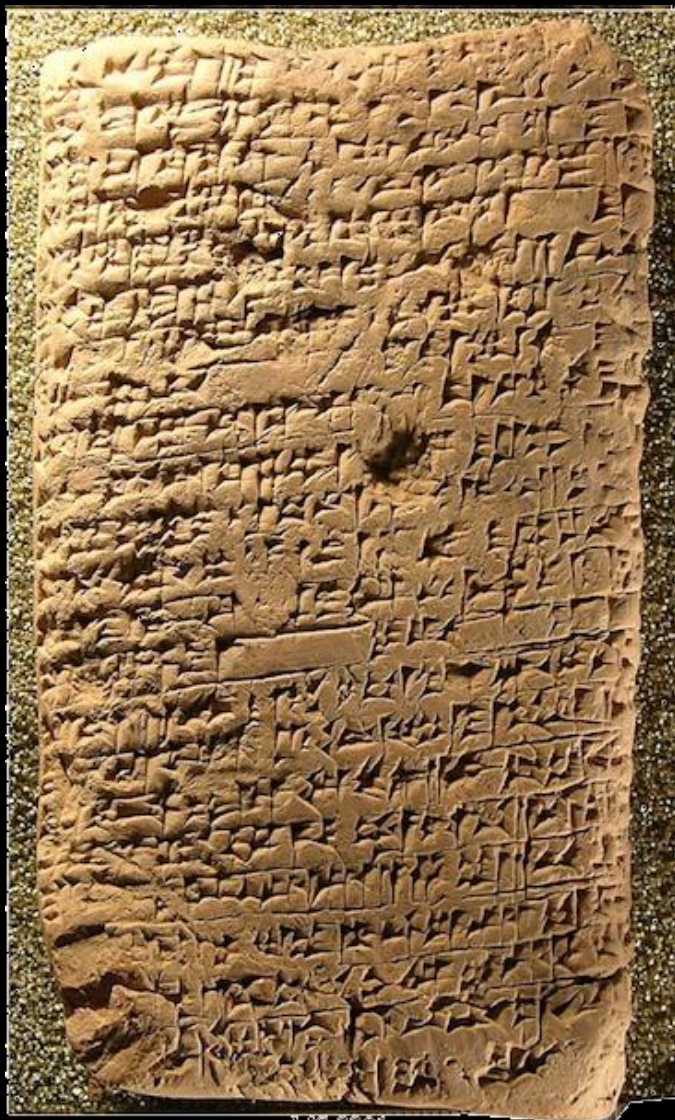
That explosion led to the first metadata



"tags"

Small piles in baskets are easy to tag and search

Metadata v1.1: tablets about tablets



MS 3991

Library catalogues. Babylonia, 2000-1600 BC

When there are enough of these lying around you need to work on organization of the collection by categorizations, aka “taxonomy”, “schema”

Like working out what tables are in a database, or what files are stored in HDFS.

Babylonian library catalog ~2000bce

Metadata v1.2: tablets about what's *in* tablets



When literacy rates are higher and people need to communicate more effectively, you need to invent mechanisms to cope, like dictionaries.

Now we're worried about what's inside the documents, not where they are placed.

Synonym list, Ashurbanipal,
~900 bce

Clay Tech has some familiar limitations



Information Management v2.0 Paper Tech*



Lighter, denser, faster storage media

More information = need for new metadata techniques: content tagging, author catalogs



The first real library ~300BC

Discovery of one tradeoff between clay and paper...



Recorded information creates permanence *and* instability

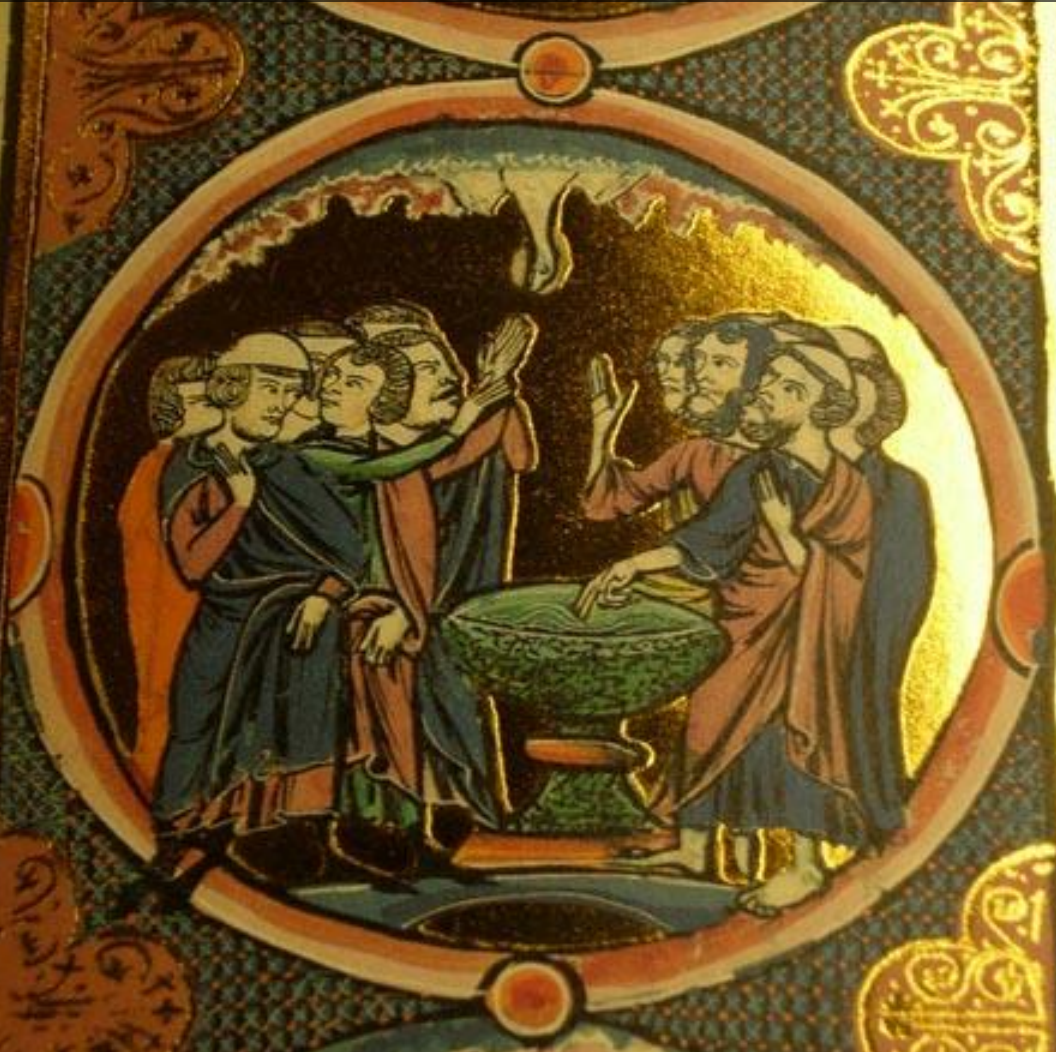
You can't have discontinuous reading* until you have a random access technology.



**Indexing and encyclopedias are hard in linear scrolls. Hello ISAM*

Paper Tech v2.1: increased storage density, smaller form factor, durability, high res RGB graphics

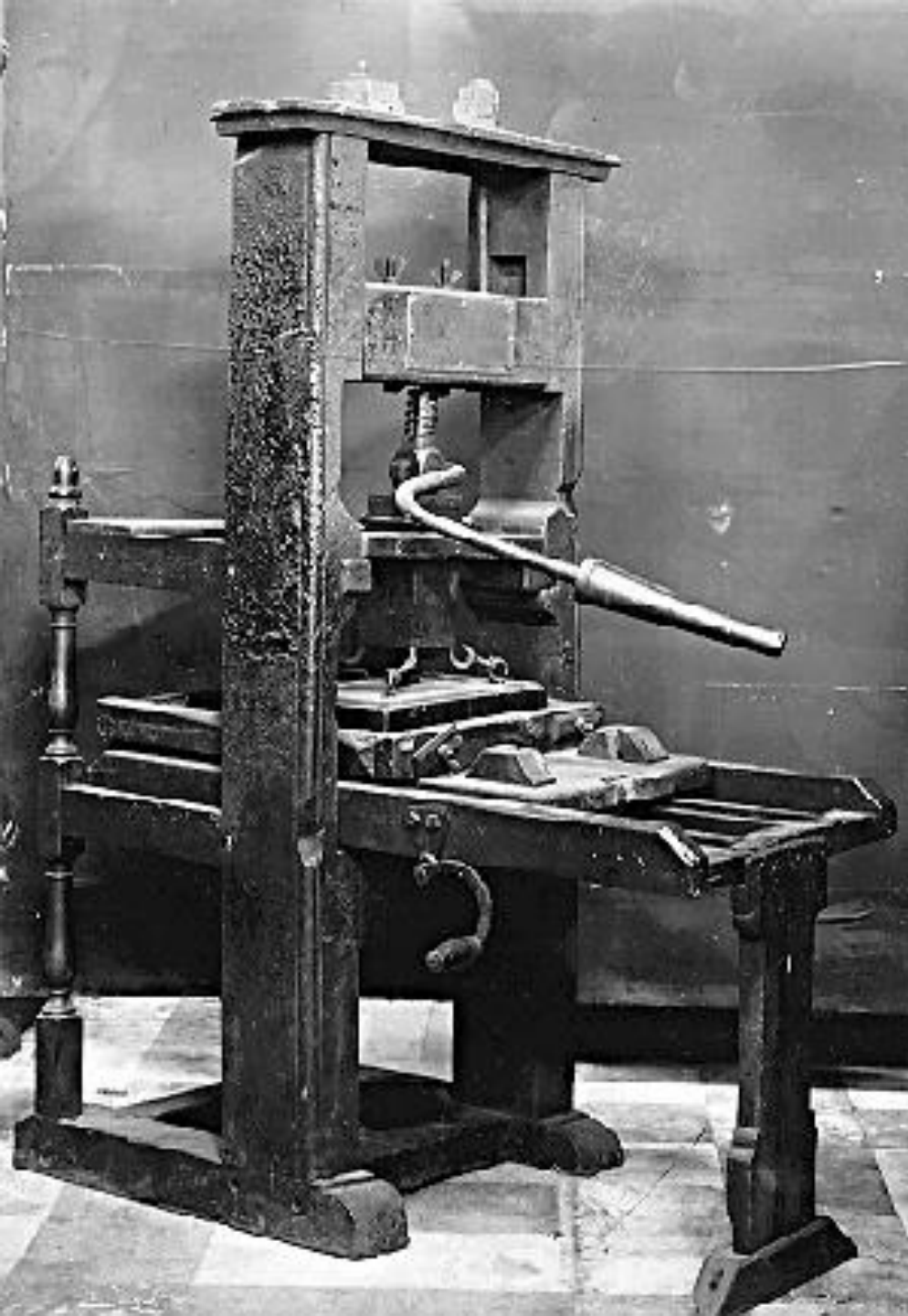
Loquente
in petro
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sup omis q au
diebant ubi
magnificabant
dum. et iussit
petrus bap
tismi eos in noie
dni ihu xpi.



Quem tu
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miserit i car
cerem. uolens
producere eu
poplo. rora
tio fiebat fi
ne m m m m m
one ab ecclia ad
dm pro eo.

Hoc fige
qd qm
aliqui

Hoc fige
qd qm x
amus m
truduit in car
cerem.



Paper Tech v2.2

The change in printing over time accelerates.

Block printing replaced by movable metal type.

The job of production is faster and cheaper.

Commoditization changes the landscape over the next 200 years.

The printed becomes more important than the printer.



The Elizabethan Era

Production: printing presses

Data management tech:

- Perfect copies
- Topical catalogs
- Font standardization
- Taxonomy ascends

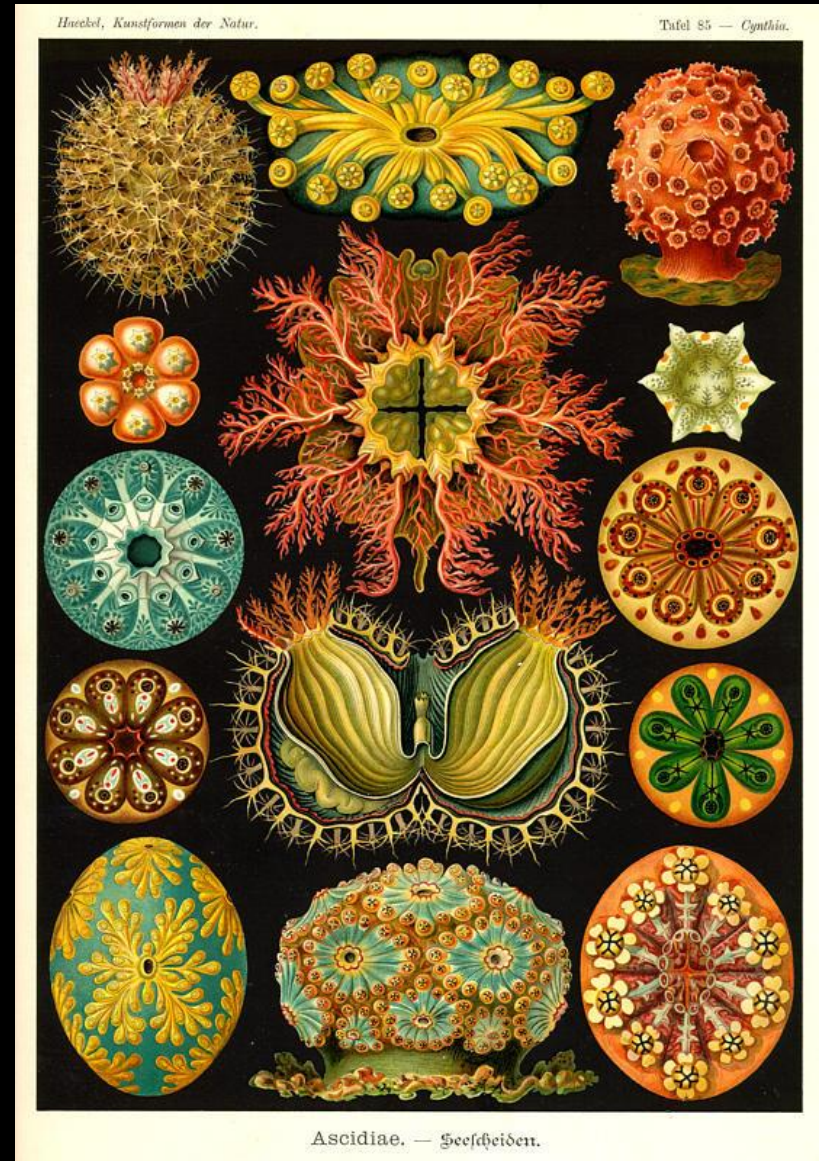
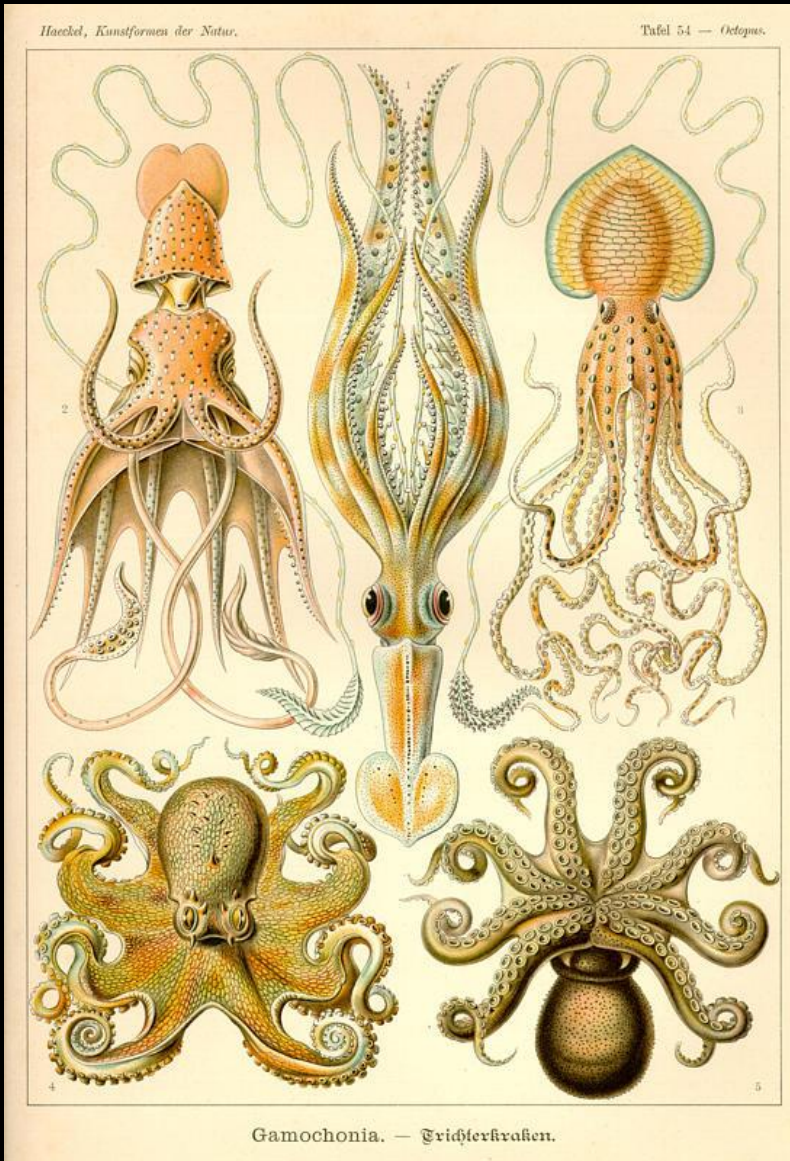
Information explosion:

- 8M books in 1500
- 200M by 1600
- Commoditization
- Overload

Better *embedded* metadata: title page, colophon, ToC



The Georgian Era: The Explosion of Natural Philosophy



Sharing knowledge in a larger community required common language, structure

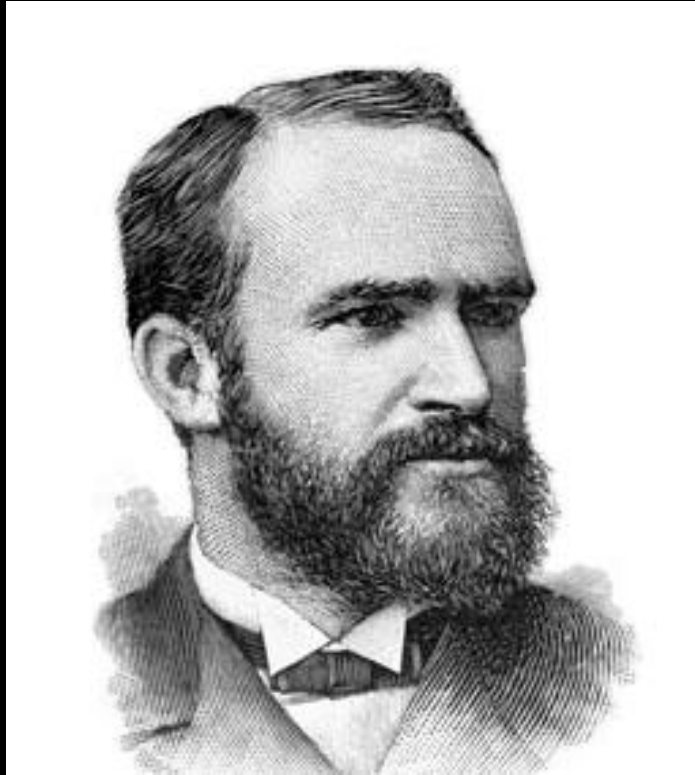


The Victorian Era

The powered printing information explosion:

- Card catalogs, cross-referencing, random access metadata
- Universal classification
- Extended information management debates
- Trading effort and flexibility for storage and retrieval
- Stereotyping

Melvil Dewey



Dewey Decimal System

Top down orientation

Static structure

Descriptive rather than
explanatory

Taxonomic classification

Charles Ammi Cutter



Cutter Expansive
Classification System
(~1882)

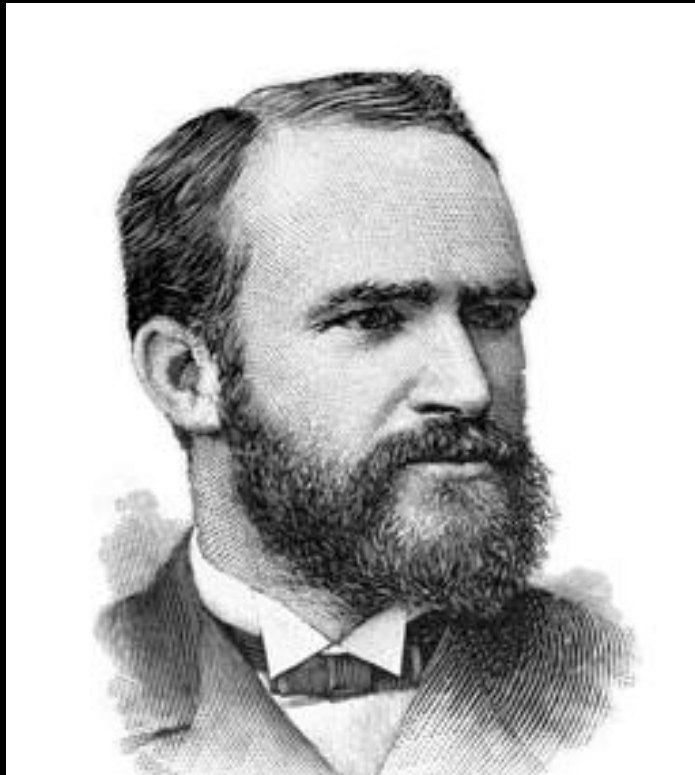
Bottom up orientation

More flexible structure

Explanatory, descriptive

Faceted classification

SQL



VS

NoSQL



History is always the same

Every technology is a trade:

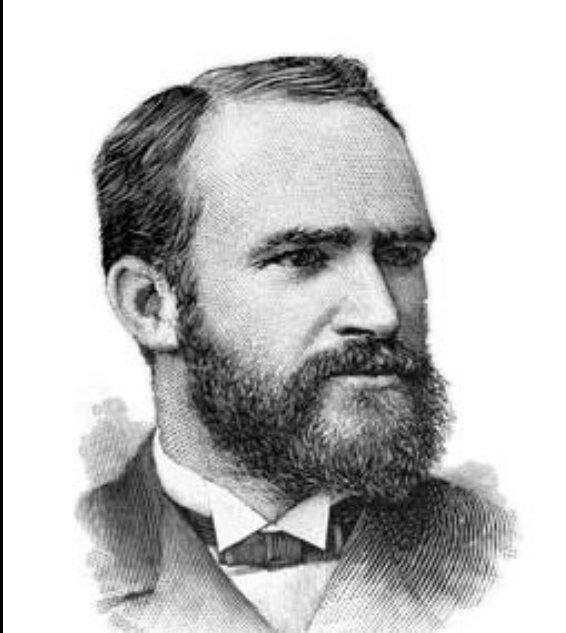
- Top down vs. bottom up
- Authority vs. anarchy
- Bureaucracy vs. autonomy
- Control vs. creativity
- Hierarchy vs. network
- Dynamic vs. static
- Power vs. ease
- Work up front vs. postponed



In every choice, something is lost and something is gained.

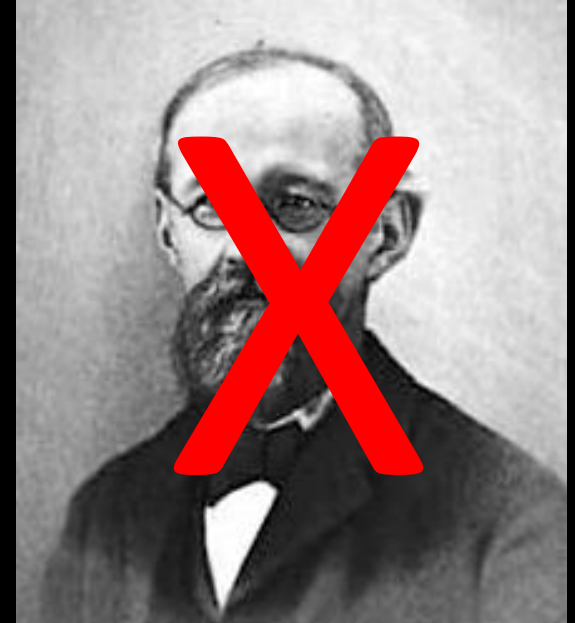
So why did Dewey beat Cutter?

Pragmatism



**Good enough
wins the day**

**It wasn't solving
the problem you
thought it was.**



In every choice, something is lost when something is gained.

What has this to do with data and persistence?

“schema” is a broad term, a way of organizing and making something relatable and findable.

“Data” (or object) is to “Database”

as

“Books” are to “Library”

Summarizing

Thousands of years of thought have been put into principles of organization and use. The abstract patterns are the same, only the implementation changed.

- Clay: tablets about tablets, tablets about what's in tablets, **100X increase in data density over counting tech**
- Scrolls: scrolls about scrolls, scrolls about what's in scrolls, prepended/appended navigation, **>100X increase in density**
- Books: books about books, books about what's in books, embedded internal navigation, **>1000X increase in density**
- Digitized data: similar, far denser, and *different because it isn't locked into physical forms*

Information management through human history always follows the same pattern

New technology development

creates

New methods to cope

creates

New information scale and availability

creates...

Big Data

"The most amazing achievement of the computer software industry is its continuing cancellation of the steady and staggering gains made by the computer hardware industry." -
Henry Peteroski

DEALING WITH BIG: SOME SCALING HISTORY

Why doesn't your database scale?

Hipster bullshit

I can't get MySQL to scale
therefore

Relational databases don't scale
therefore

We must use NoSQL* for everything

**including Hadoop and related*



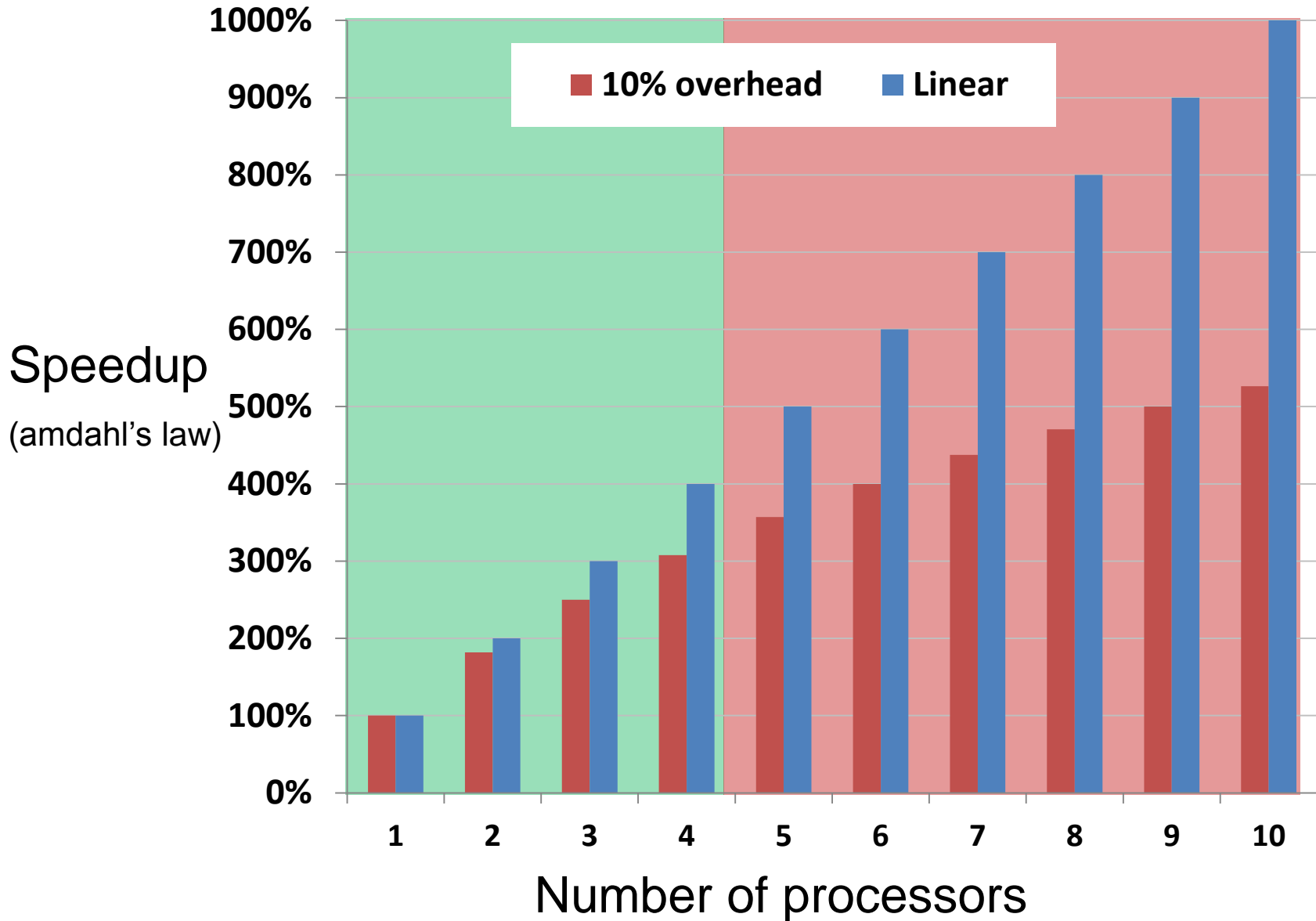
It is a poor carpenter who blames his tools*

— MEASURE —
TWICE

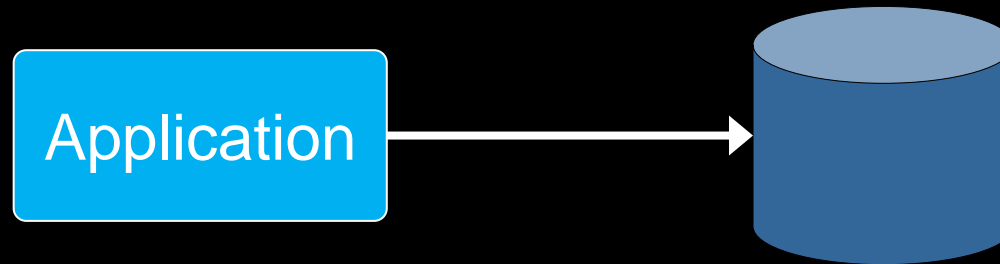
— CUT —
ONCE

*but sometimes it *is* the tools

OMG just add nodez!

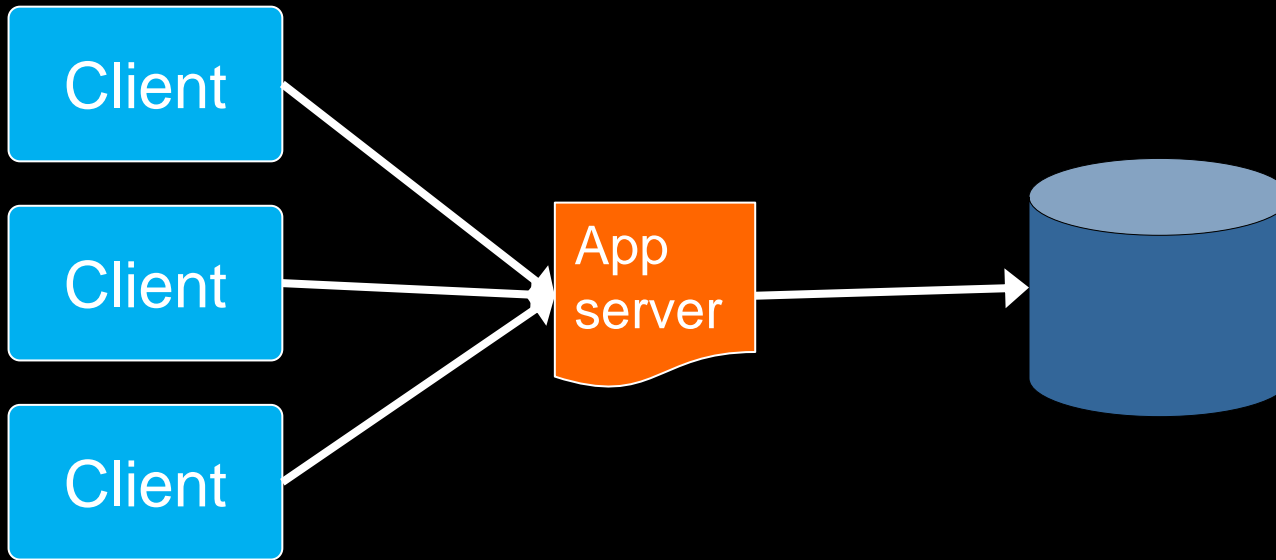


The early days: client/server as the starting point



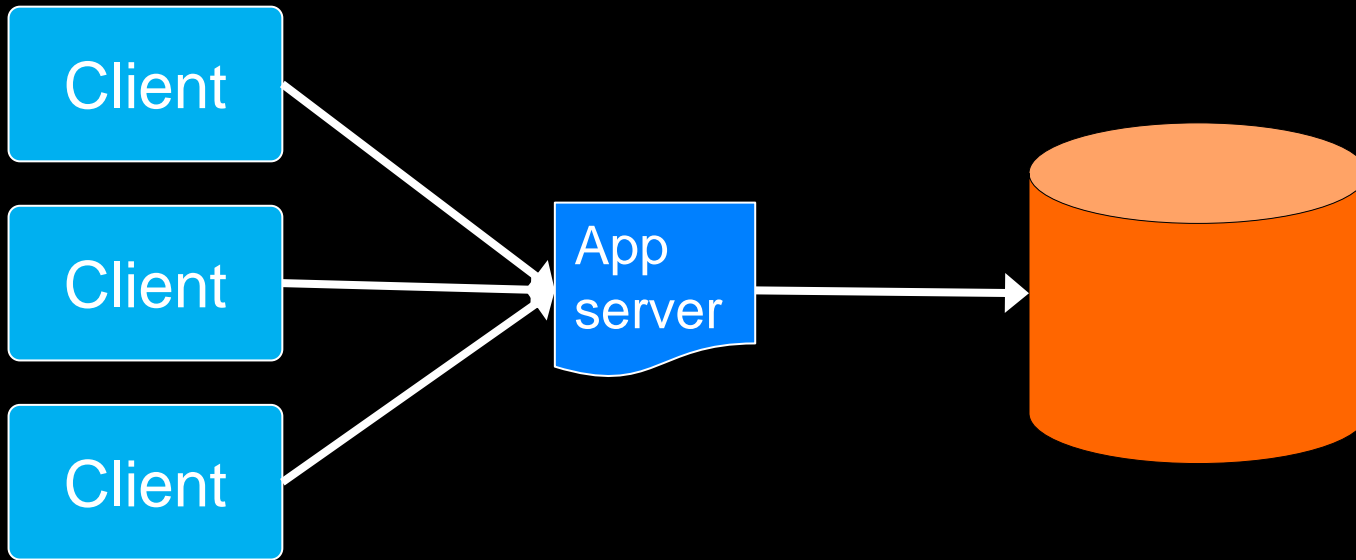
We had transaction processing against the DB, all on the same machine. Then on two separate machines.

Scaling client/server



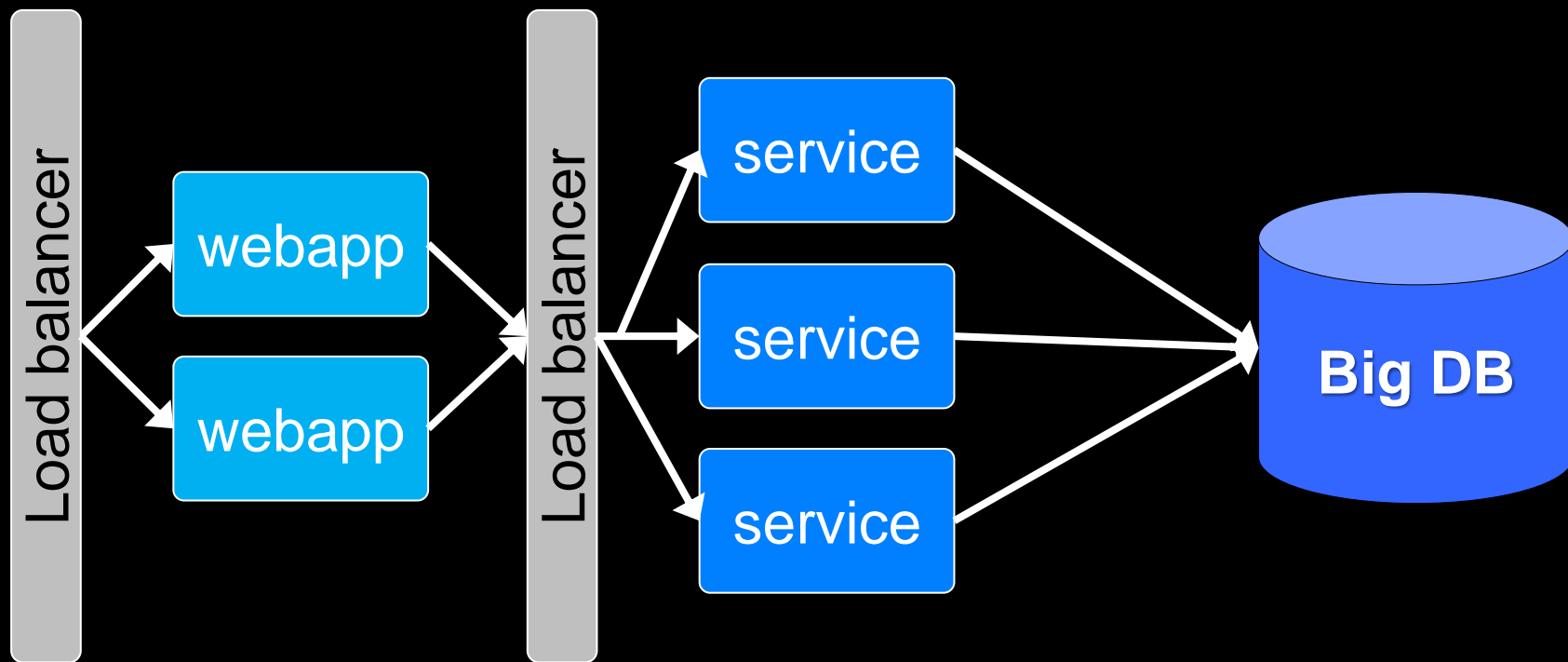
We added app servers and pooled connections.

Scaling client/server



Then threw money at the problem in the form of hardware (made the database bigger).

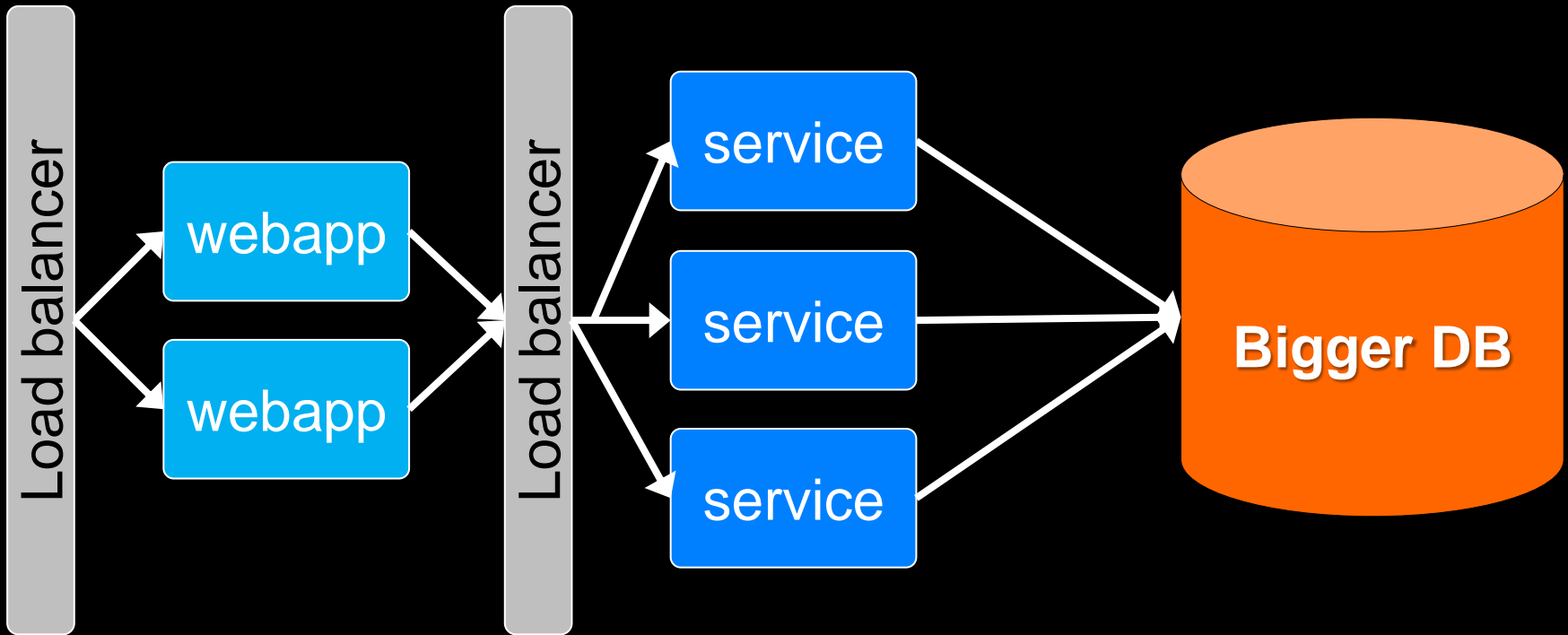
Web apps were a huge increase in concurrency



Architecture changed to reflect new stateless model.

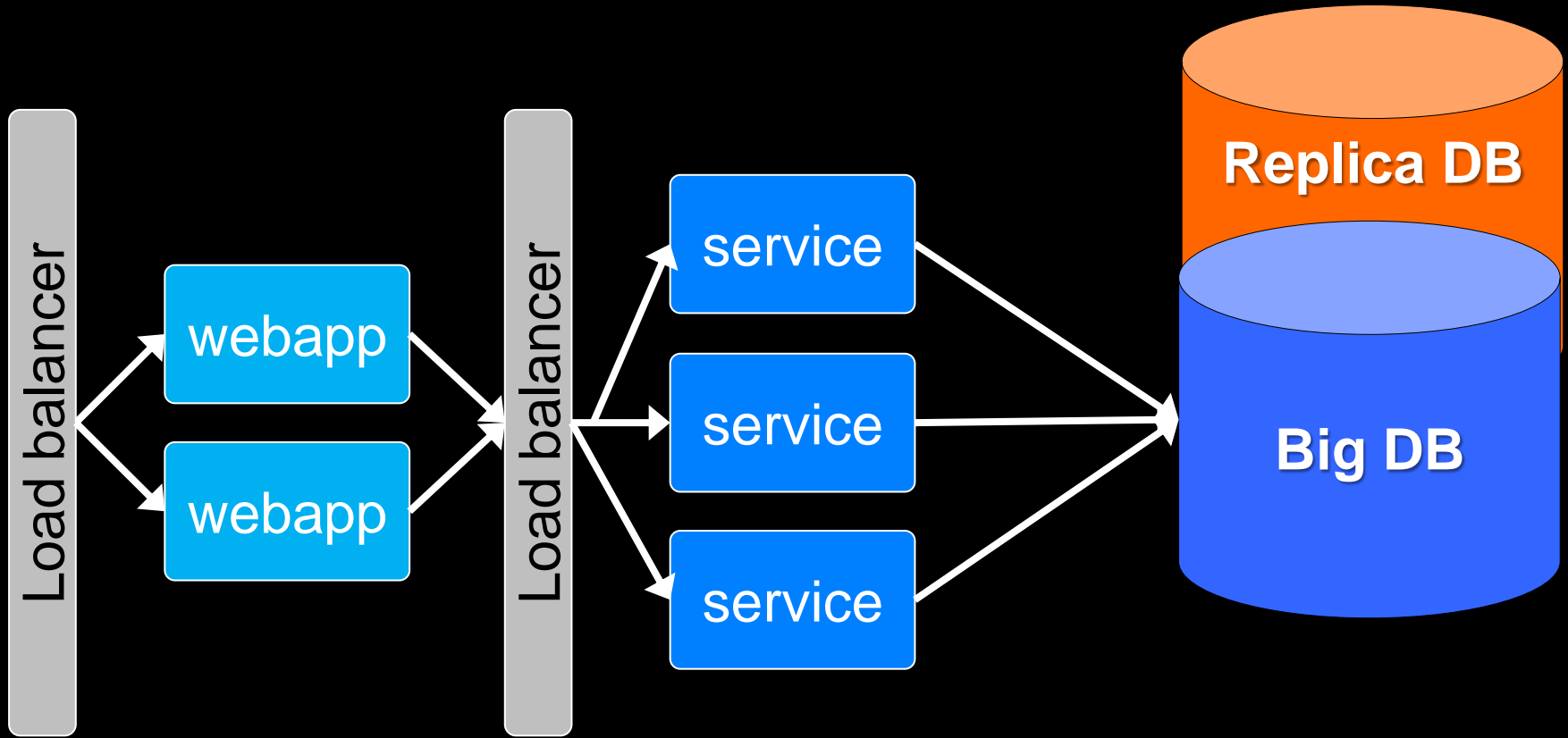
We had scalability and availability problems.

Increasing traffic?



Keep adding hardware, make the DB bigger.
Limits reached, performance, scalability and
availability problems.

Increasing traffic?

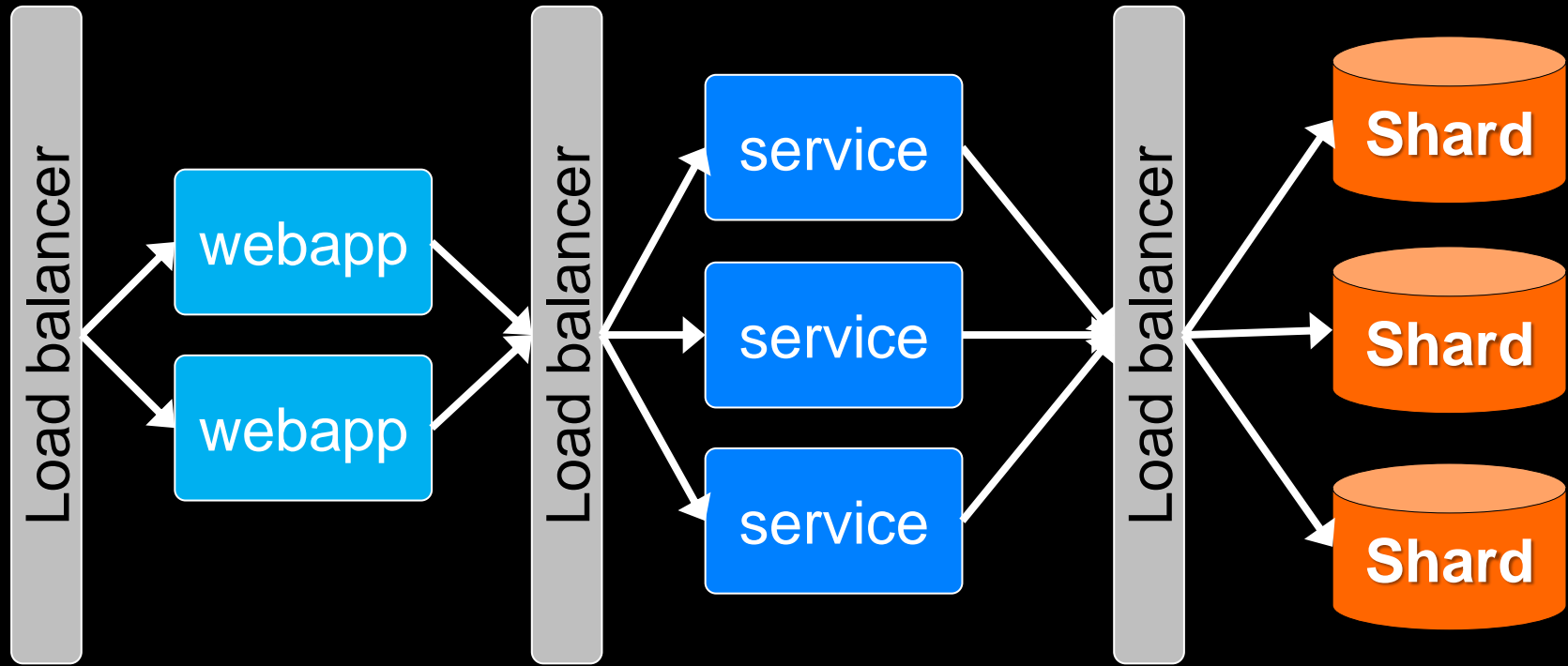


Read-only replicas will save the day!

Still have scalability and availability problems.

And now operational overhead and problems.

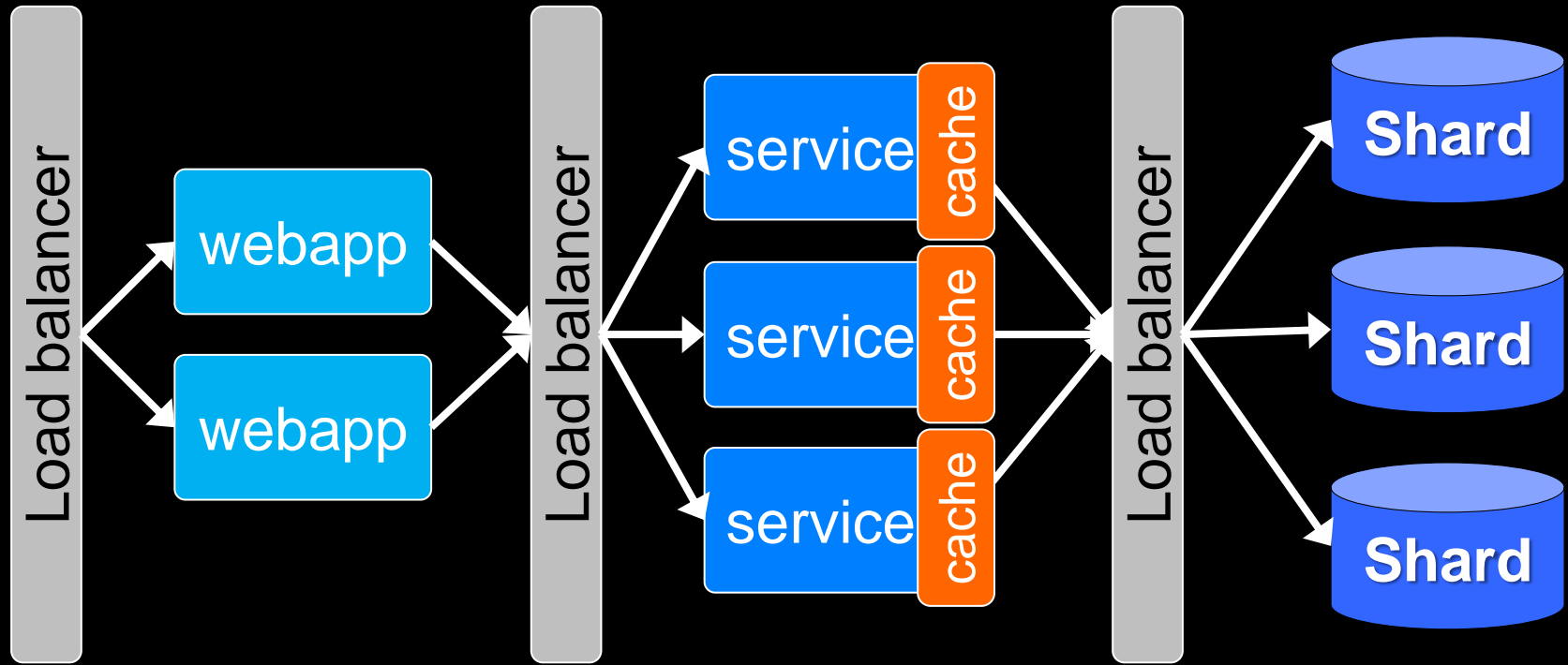
Increasing traffic?



Scaling and perf better, overhead and operational complexity high and worsening.

Sharding seems a fine thing. But it's one letter from...

Increasing traffic?



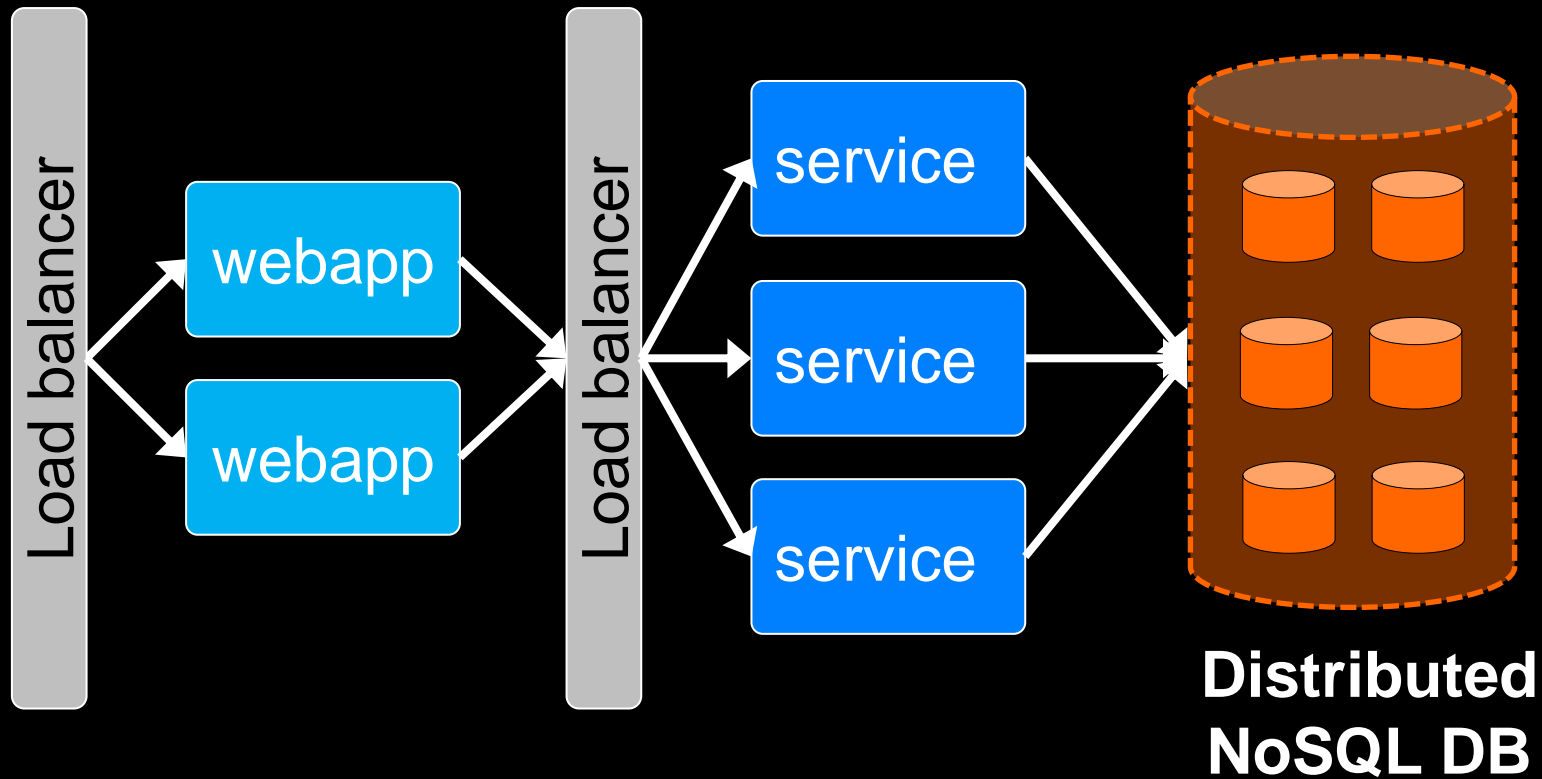
Let's cache data at the service tier!

Performance better, overhead and operational complexity higher still.

What are the problems now?

1. More hardware, more things to break
2. More management and administration
3. More software complexity
4. Increasing distance for data to travel = latency
5. Data administration difficult to impossible

Problem solved?



Distributed database (handles cache, load balance, data distribution). Similar performance, simpler scaling, reduced operational problems, simpler application architecture. Finished!

Not finished: remember the cycle of history...

The biggest hole in the prior section on scaling is that **we scaled OLTP, what about OLAP (query)?**

Queries <> transactions.

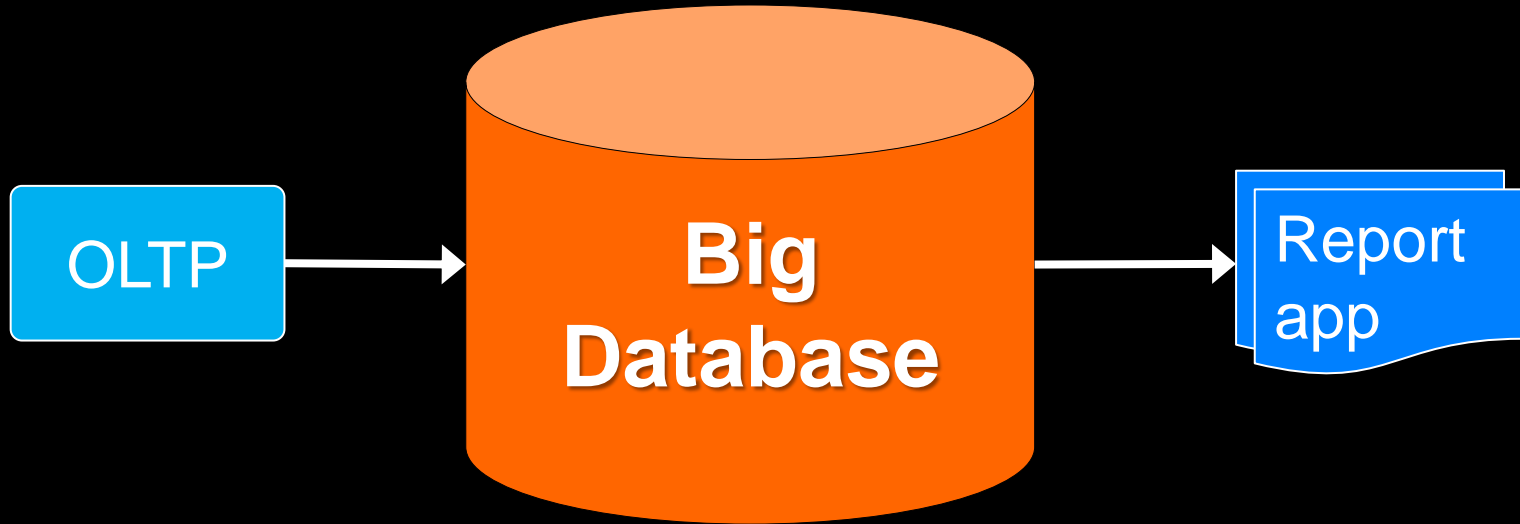
Solving query problems



Aggregate or low selectivity queries were a problem early on, when people wanted to *use* the data.

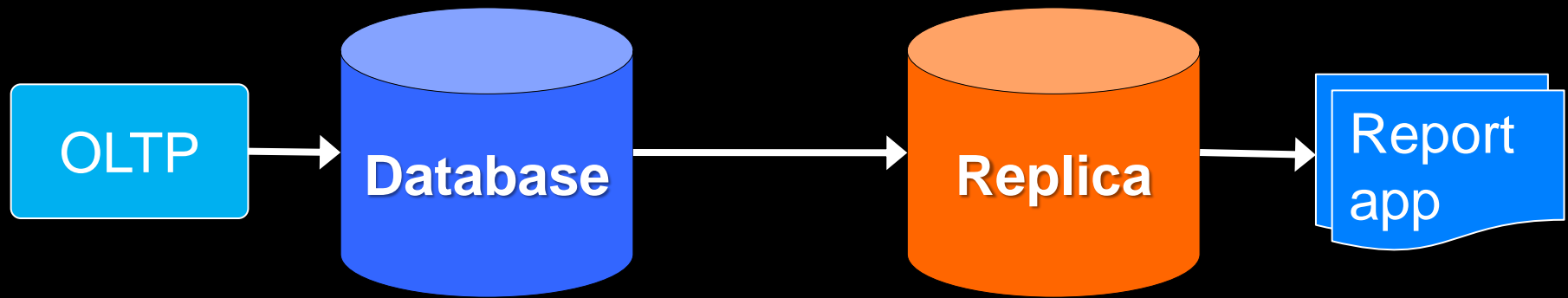
Every report or query is a program.

Increasing data volume



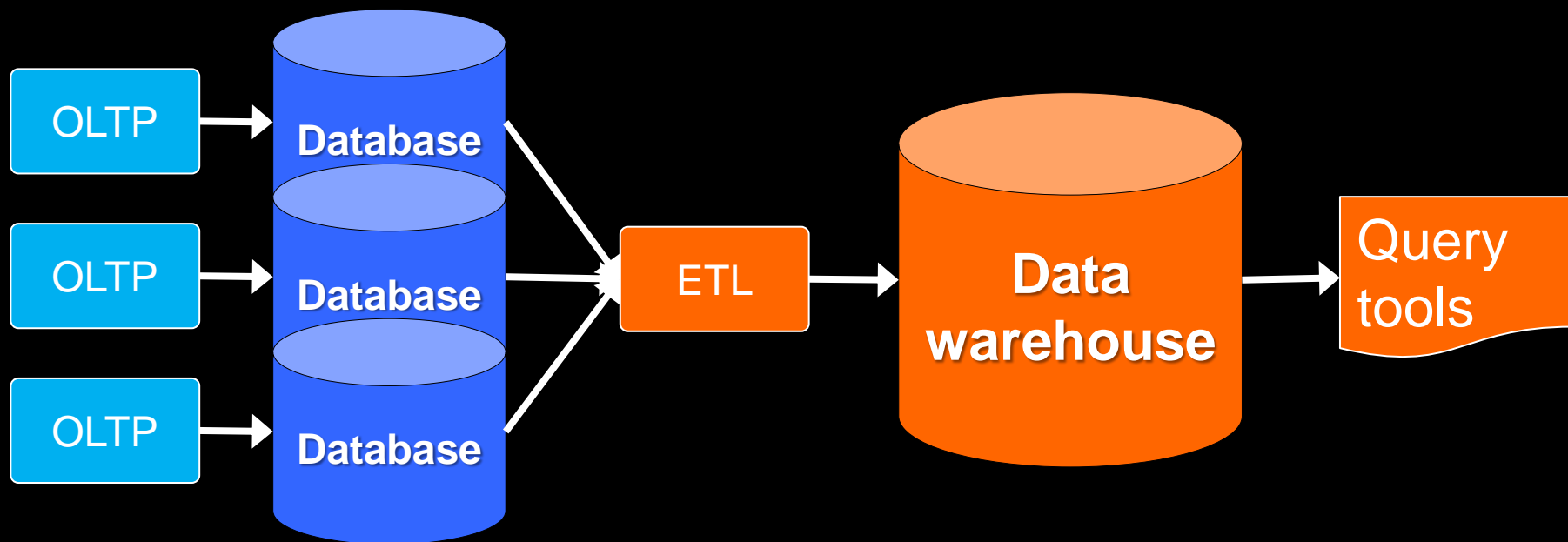
Make it faster by throwing money at hardware
(sound familiar?)

Increasing data volume



Replicas: split the workload and tune the systems based on their workload.

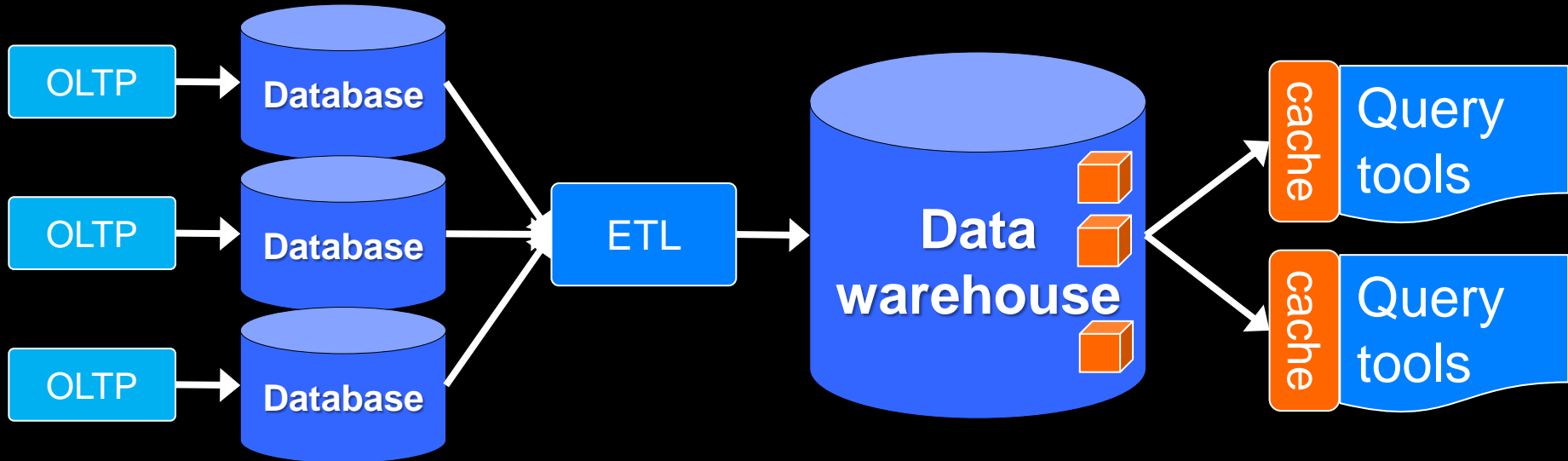
Increasing data volume breaks the old model



Devise a new architecture.

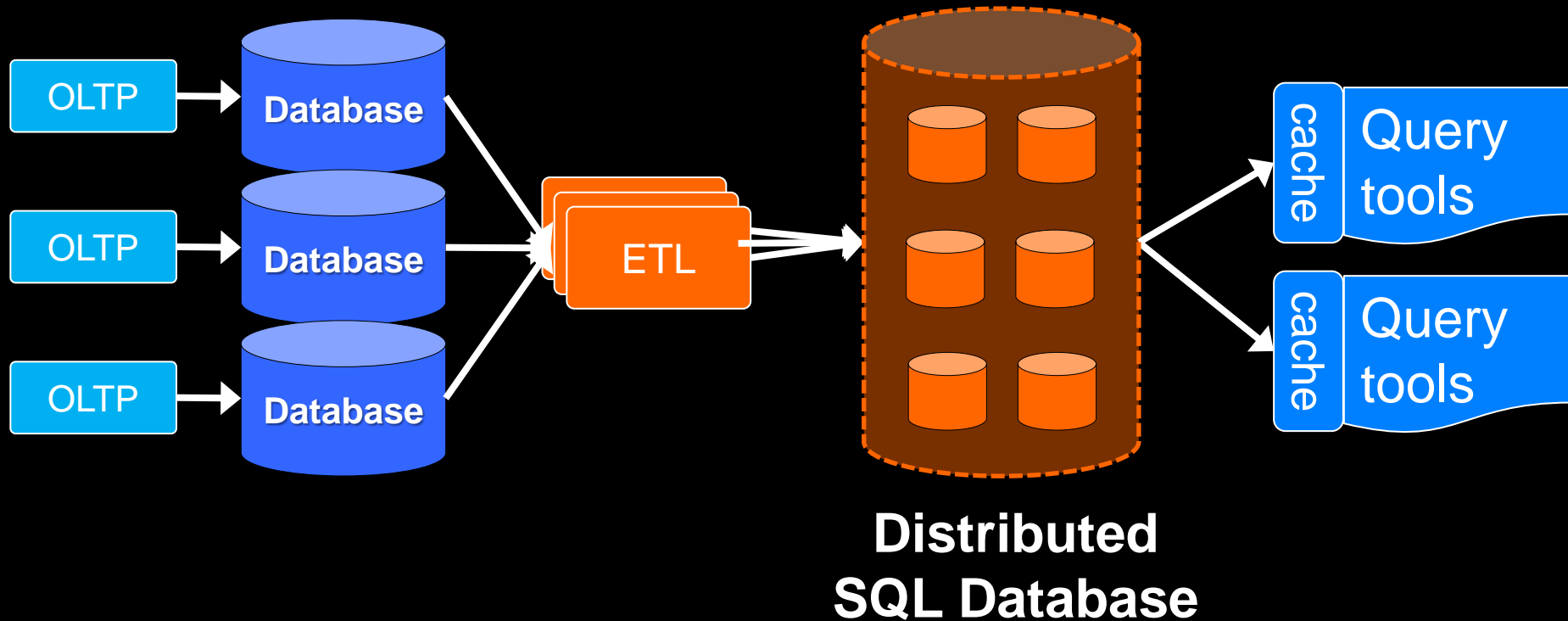
Reschematize the database, eliminate cyclic joins, selective denormalization, *query generators*. But it takes bulk processing to reschematize the data.

Increasing data volume



Improve response time with caching in the query tools, and by using MOLAP tools that map into cache or memory.

Increasing data volume



Parallel processing for ETL. Distributed query databases for fine grained high volume parallelism.

The architecture looks familiar

Two workloads, two not dissimilar architectures:

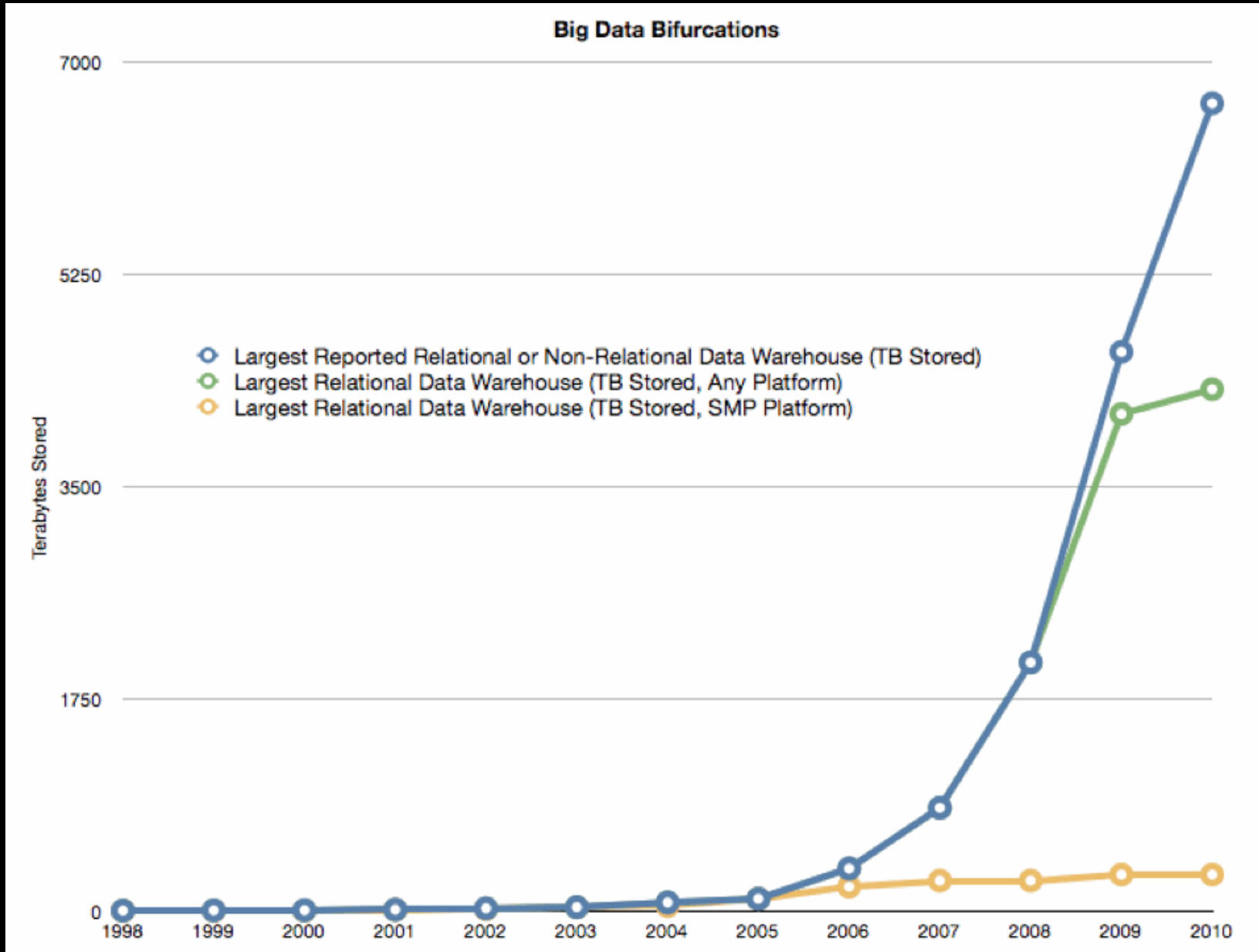
- Load-balanced front ends
- Distributed caching layers
- Scalable distributed parallel databases

But the nature of the OLTP and OLAP workloads is very different. Forcing them into one platform is almost impossible for data architecture reasons and particularly at scale*

(It's all being done in the name of)

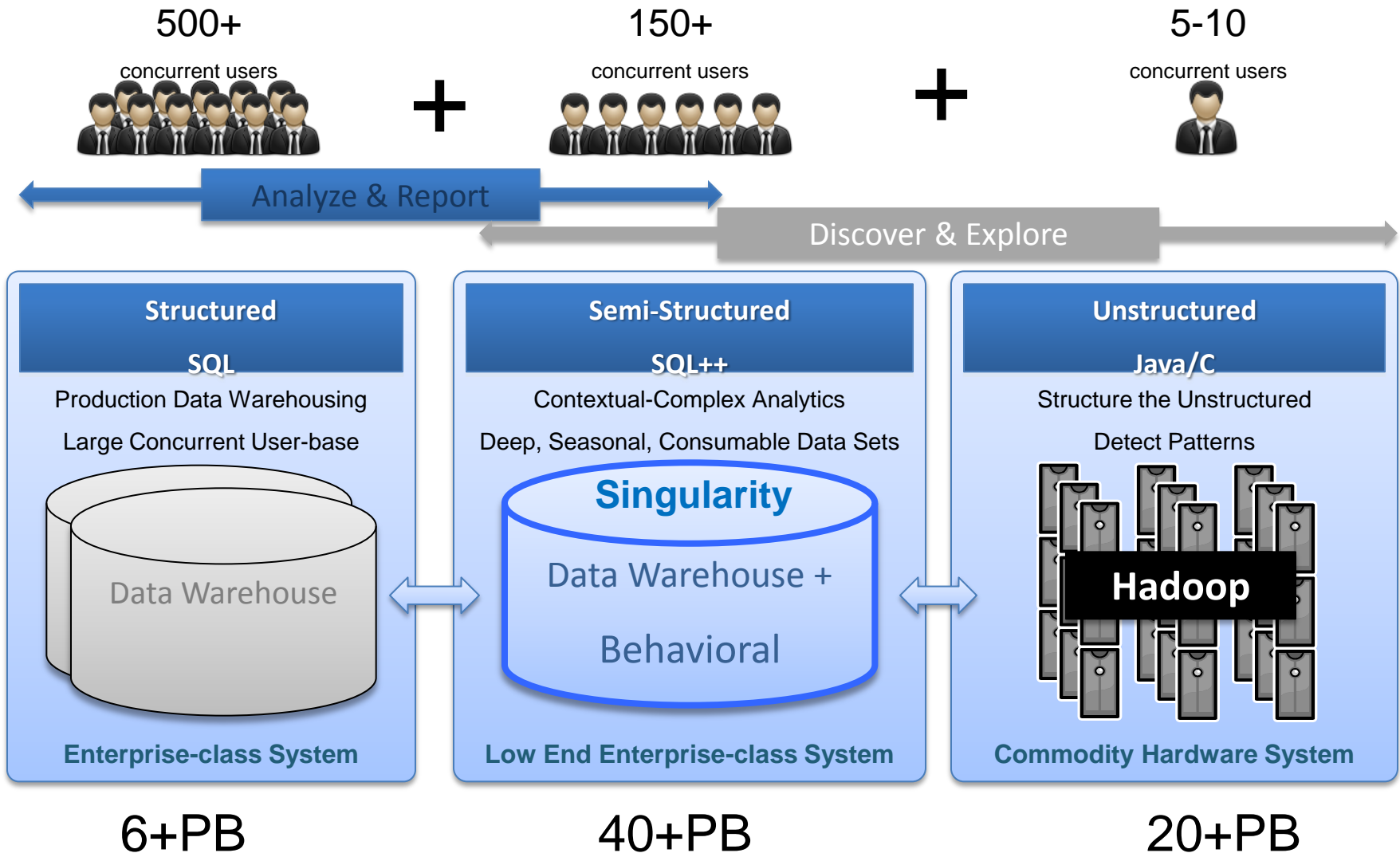
BIGNESS AND SCALABILITY

Technology Capability and Data Volume: Solved?



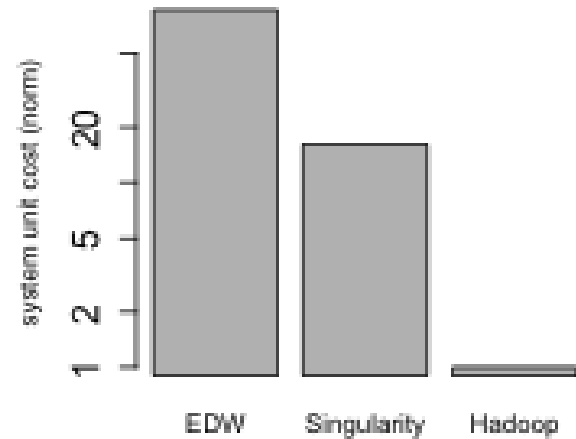
Source: Noumenal, Inc.

Data Platforms

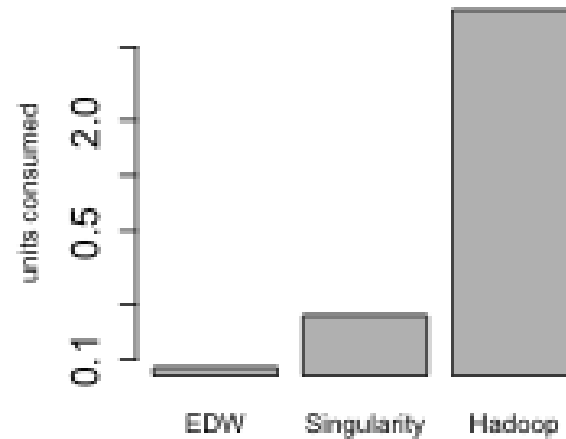


Platform Metrics for Table Scan and Sum, Hadoop vs Teradata

system unit cost (norm)



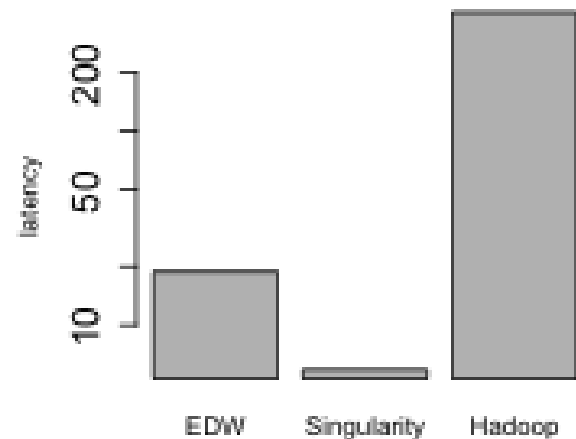
units consumed



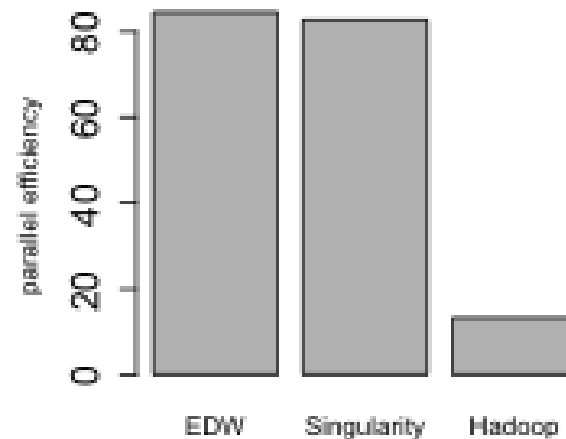
job/query cost (norm)



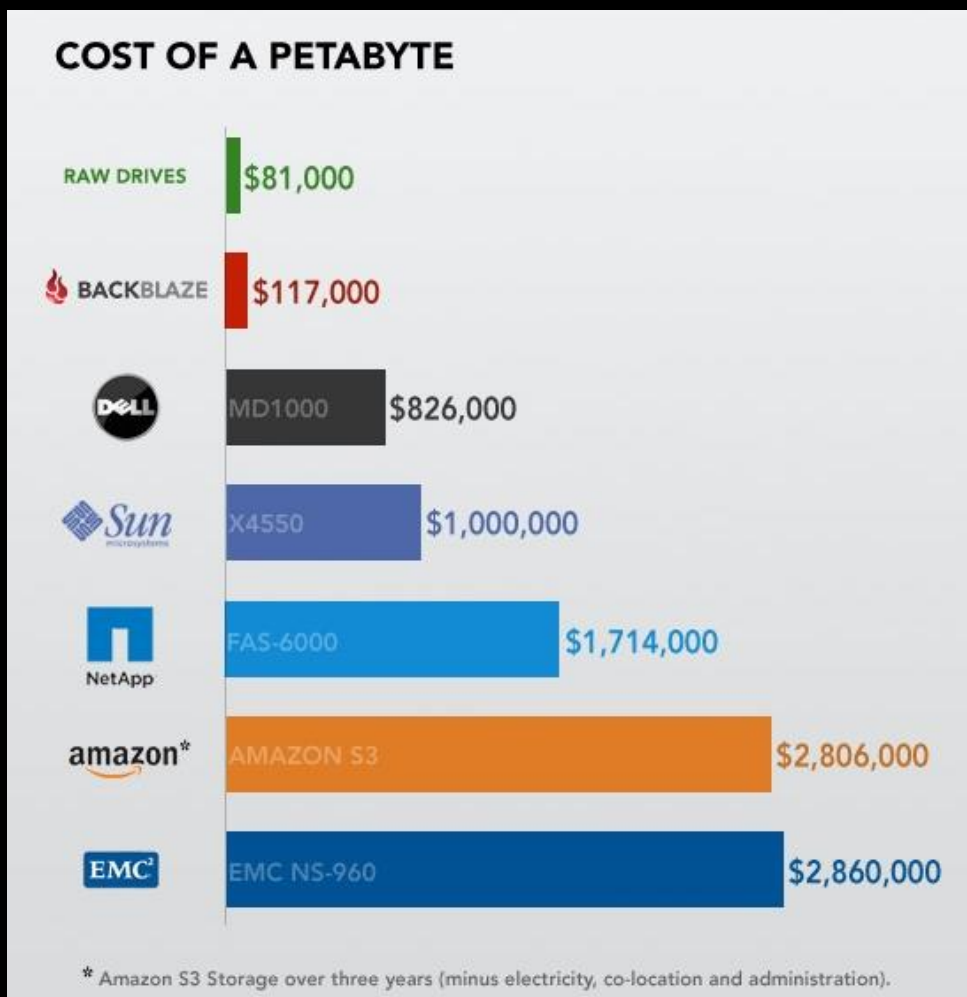
latency



parallel efficiency



Pricing and performance: Hadoop is a storage and processing play, *not* a database play*



Source: Venturebeat

With big data systems, the cost of storing data is an order of magnitude lower than with databases today (but not the cost or ability to query it back out).

Processing data at scale is at least an order of magnitude cheaper too.

BIGNESS AND DATA COMPUTATIONAL WORKLOADS

Not finished: remember the cycle of history...

The biggest hole in the prior sections is that **we scaled OLTP and OLAP but what about analytics?**

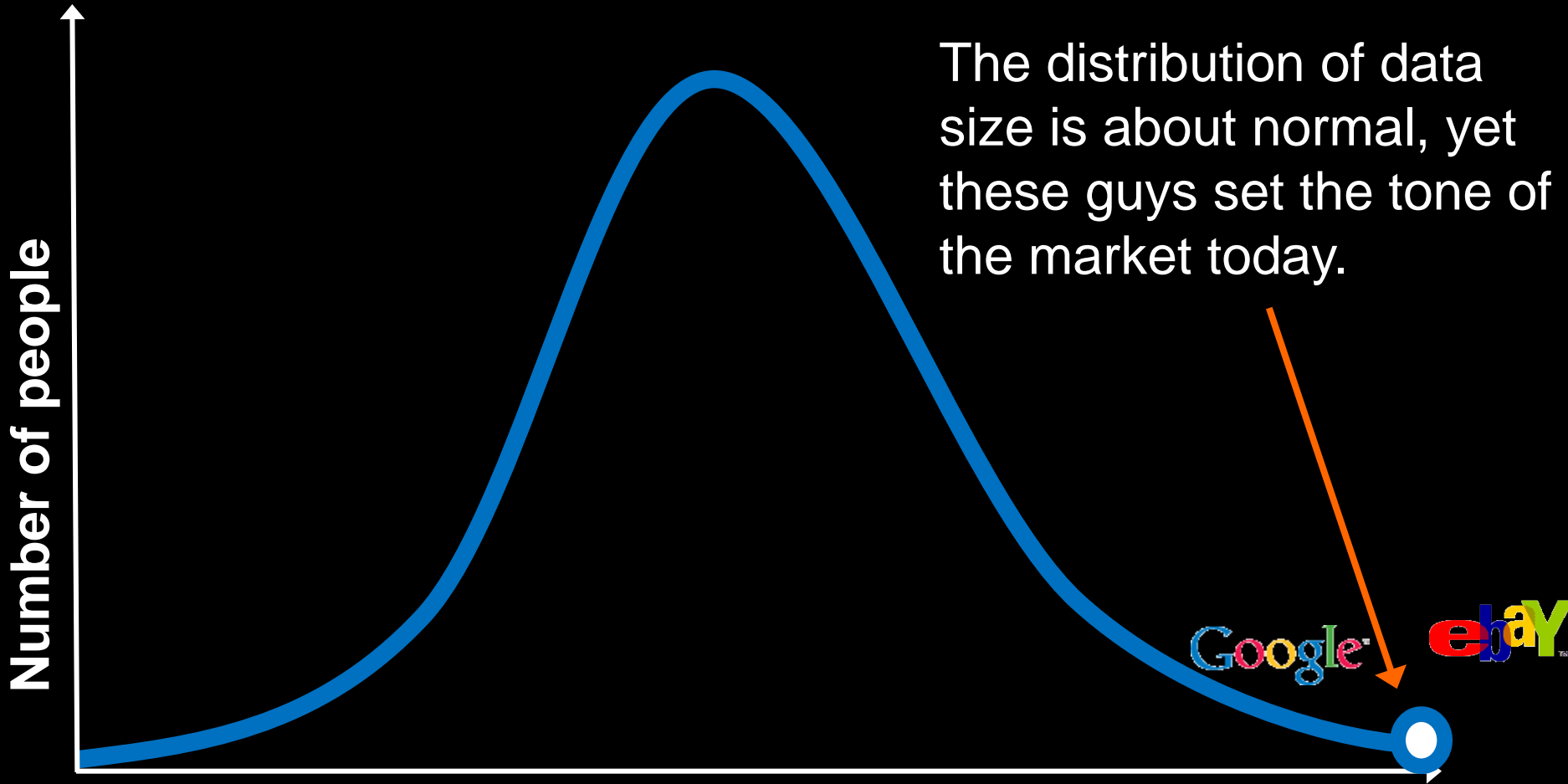
Queries <> transactions <> computations

Analytics embiggens the data volume problem

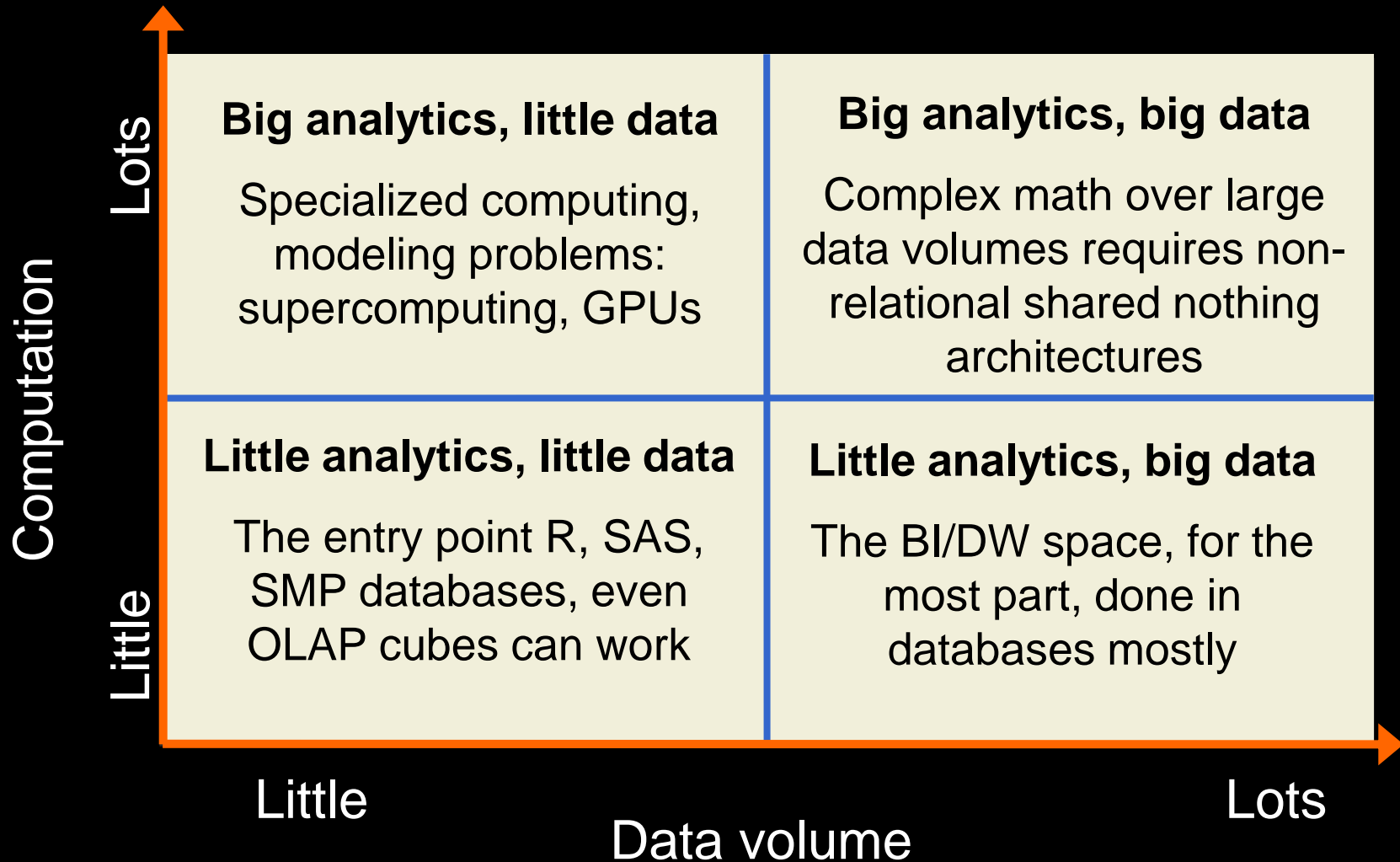


Many of the processing problems are $O(n^2)$ or worse, so moderate data can be a problem for most platforms

Bigness: most people do not need special technology



A Simple Division of the Analytic Problem Space



The three way workload break

1. **Operational**: OLTP systems
2. **Analytic**: OLAP systems
3. **Scientific**: Computational systems

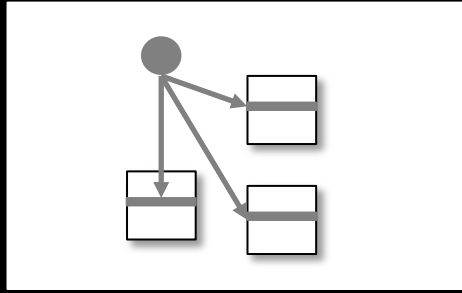
Unit of focus:

1. Transaction
2. Query
3. Computation

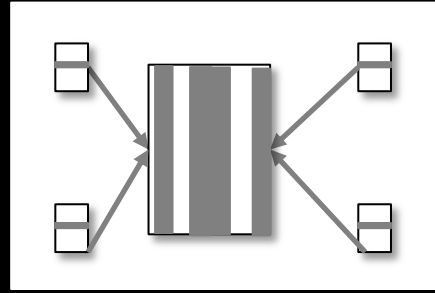
Different problems require different platforms

Workloads

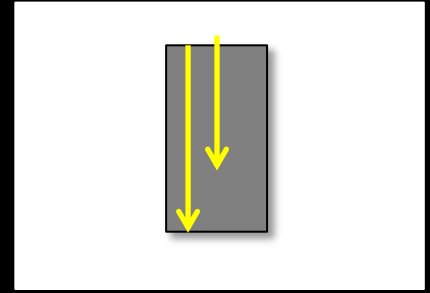
OLTP



BI



Analytics



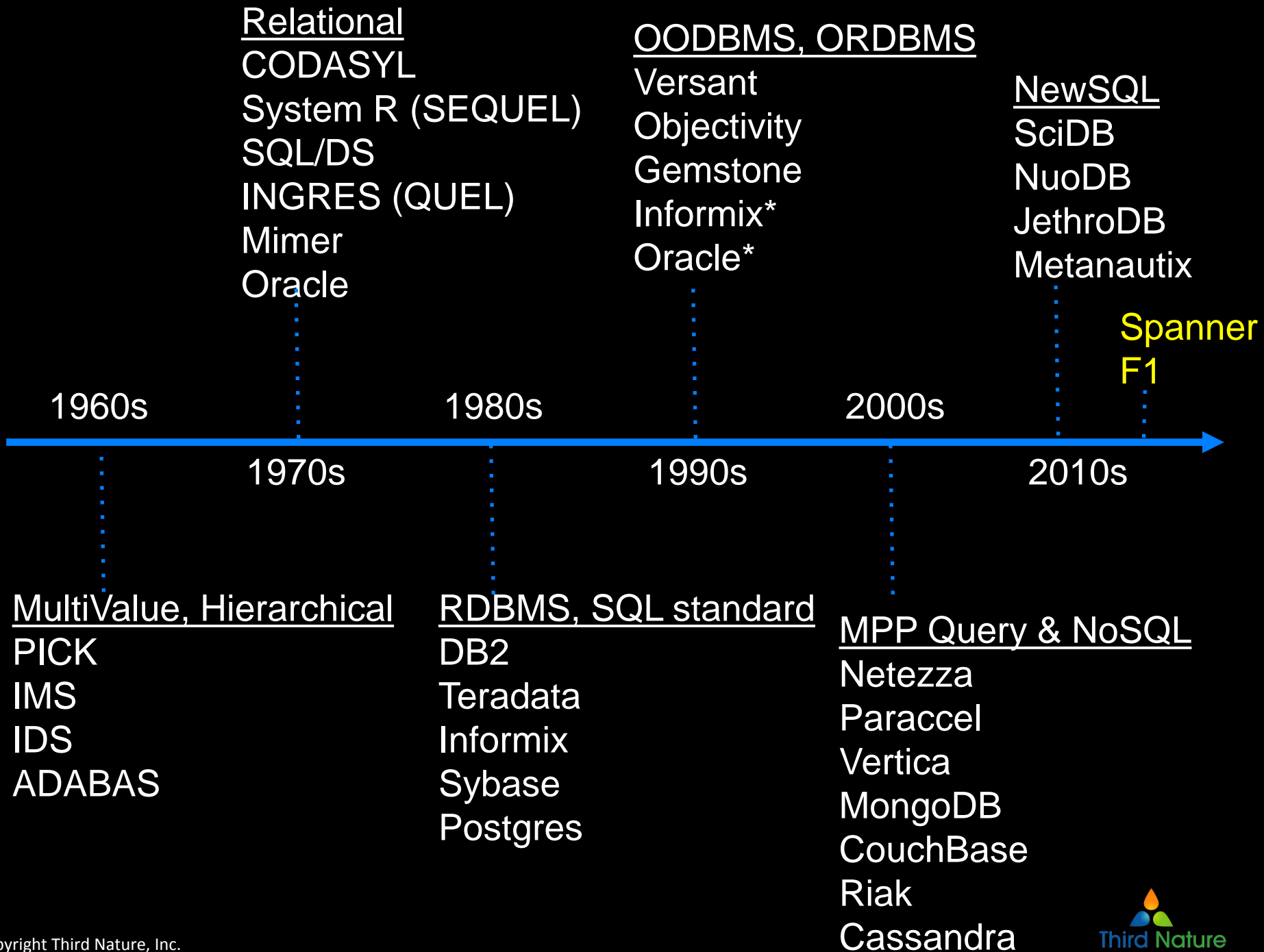
Access	Read-Write	Read-only	Read-mostly
Predictability	Fixed path	Unpredictable	All data
Selectivity	High	Low	Low
Retrieval	Low	Low	High
Latency	Milliseconds	<seconds	msecs to days
Concurrency	Huge	Moderate	1 to huge
Model	3NF, nested object	Dim, denorm	BWT
Task size	Small	Large	Small to huge

Why would digital data be any different than clay or scrolls or books?

DATA PERSISTENCE AND STORES

“Big data is unprecedented.”

- Anyone involved with big data in even the most barely perceptible way





NoSQL?

There's a difference between having no past and actively rejecting it.

A history of databases in No-tation

1970s: NoSQL = We have no SQL

1980s: NoSQL = Know SQL

2000s: NoSQL = No SQL!

2005s: NoSQL = Not only SQL

2013: NoSQL = No, SQL!

(R)DB(MS)

The secret of pre-relational DB: schema

Loose coupling – the physical model of data structures and physical placement are no longer a program's responsibility; data portability ensues.

Reusability – More than one program can access the same data, and no more custom coding for each application or OS

Scalability – Constraints of schema and typing reduce resource usage, have finer granularity for concurrent access, multiple online users.

It's nice, but it'll never replace playing outside in the fresh air and getting plenty of exercise.

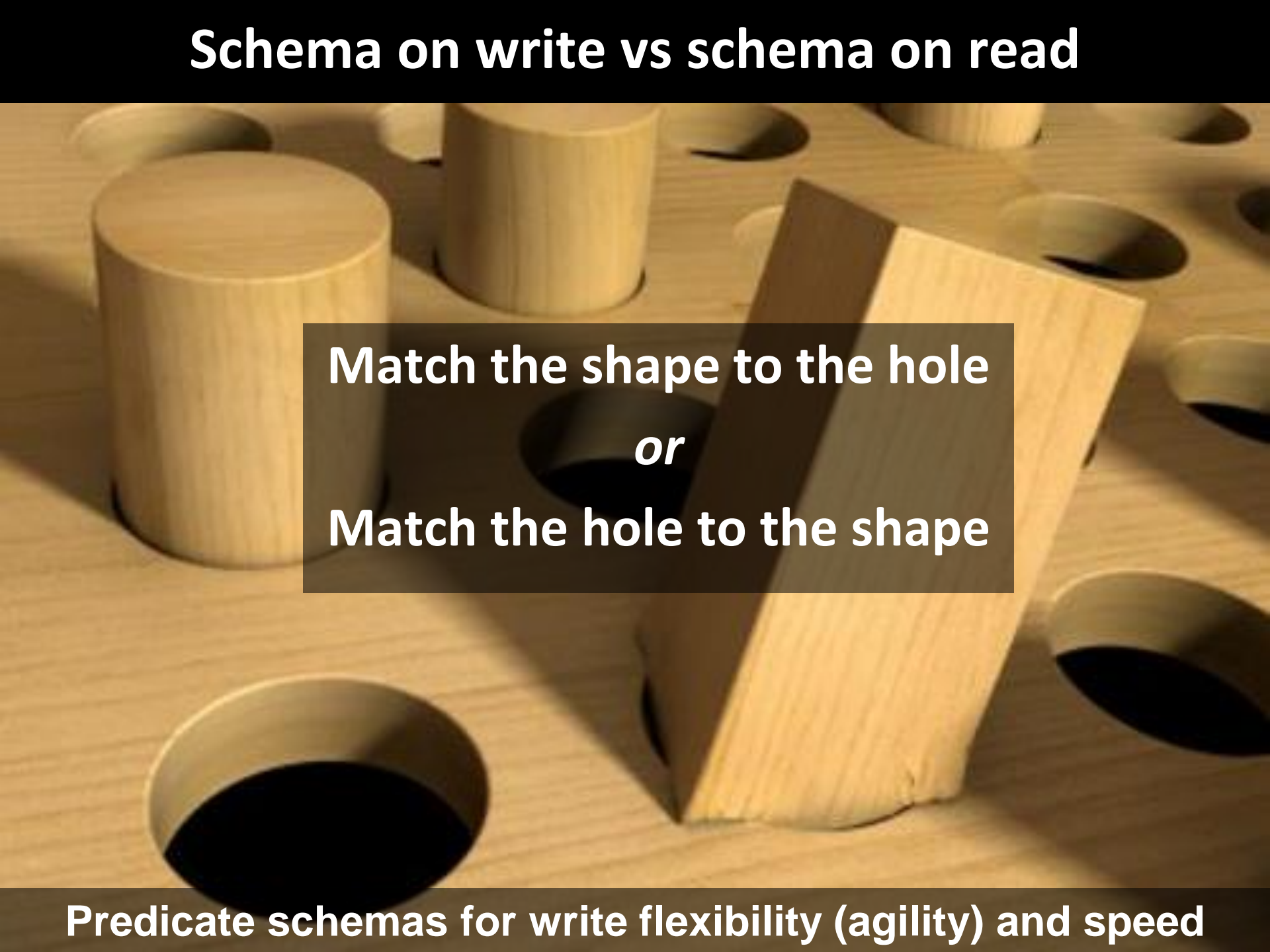


TANSTAAFL

When replacing the old with the new (or ignoring the new over the old) you always make tradeoffs, and usually you won't see them for a long time.

Technologies are not perfect replacements for one another. Often not better, only different.

Schema on write vs schema on read

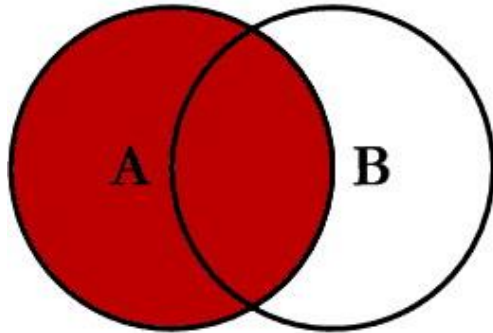
A photograph of a wooden board with several circular holes. Several cylindrical wooden blocks of different diameters are scattered around. One rectangular wooden block is placed over one of the holes, illustrating the concept of matching shapes to holes or holes to shapes.

Match the shape to the hole
or
Match the hole to the shape

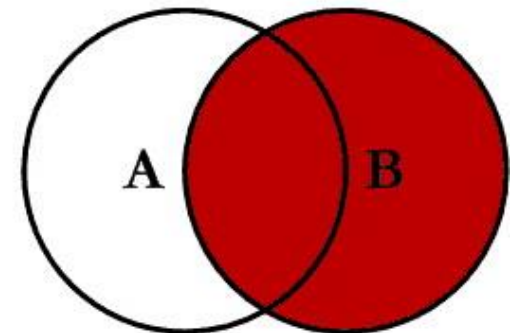
Predicate schemas for write flexibility (agility) and speed

SQL JOINS

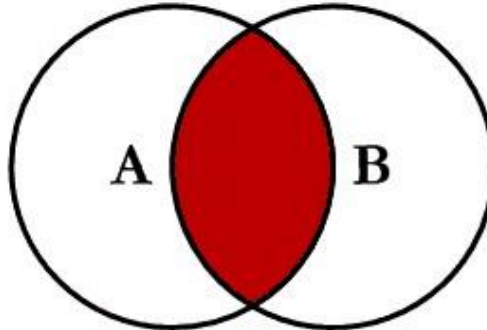
1986: Wait, there's more than one?



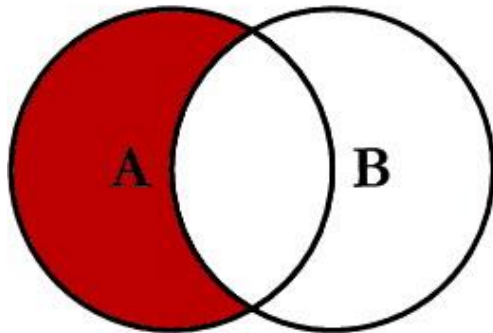
```
SELECT <select_list>  
FROM TableA A  
LEFT JOIN TableB B  
ON A.Key = B.Key
```



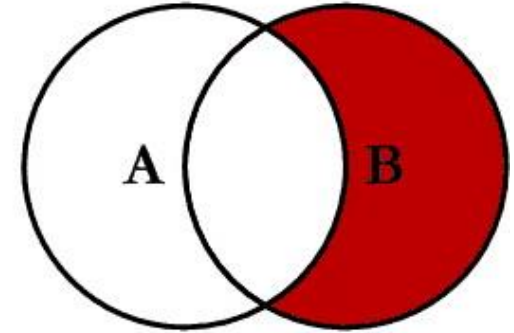
```
SELECT <select_list>  
FROM TableA A  
RIGHT JOIN TableB B  
ON A.Key = B.Key
```



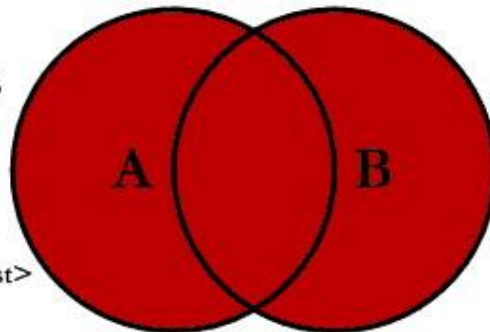
```
SELECT <select_list>  
FROM TableA A  
INNER JOIN TableB B  
ON A.Key = B.Key
```



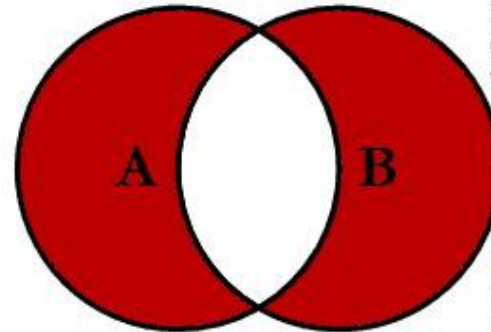
```
SELECT <select_list>  
FROM TableA A  
LEFT JOIN TableB B  
ON A.Key = B.Key  
WHERE B.Key IS NULL
```



```
SELECT <select_list>  
FROM TableA A  
RIGHT JOIN TableB B  
ON A.Key = B.Key  
WHERE A.Key IS NULL
```



```
SELECT <select_list>  
FROM TableA A  
FULL OUTER JOIN TableB B  
ON A.Key = B.Key
```



```
SELECT <select_list>  
FROM TableA A  
FULL OUTER JOIN TableB B  
ON A.Key = B.Key  
WHERE A.Key IS NULL  
OR B.Key IS NULL
```

What the optimizer does

It turns a SQL query into an optimal* execution plan for a parallel pipelined dataflow engine

1



Enumerate logically equivalent plans by applying equivalence rules

2



For each logically equivalent plan, enumerate all alternative physical query plans

3



Estimate the cost of each of the alternative physical query plans

4



Run the plan with lowest estimated overall cost

Diagram: David J. DeWitt

A simple 3 table join

```
SELECT C.name, O.num
FROM Orders O, Lines L, Customers C
WHERE C.City = "Copenhagen" AND L.status = "X"
      AND O.num = L.num AND C.cid = O.cid
```

Number of logical plans based on equivalence rules: 9

Ways to join (hash, merge, nested): 3

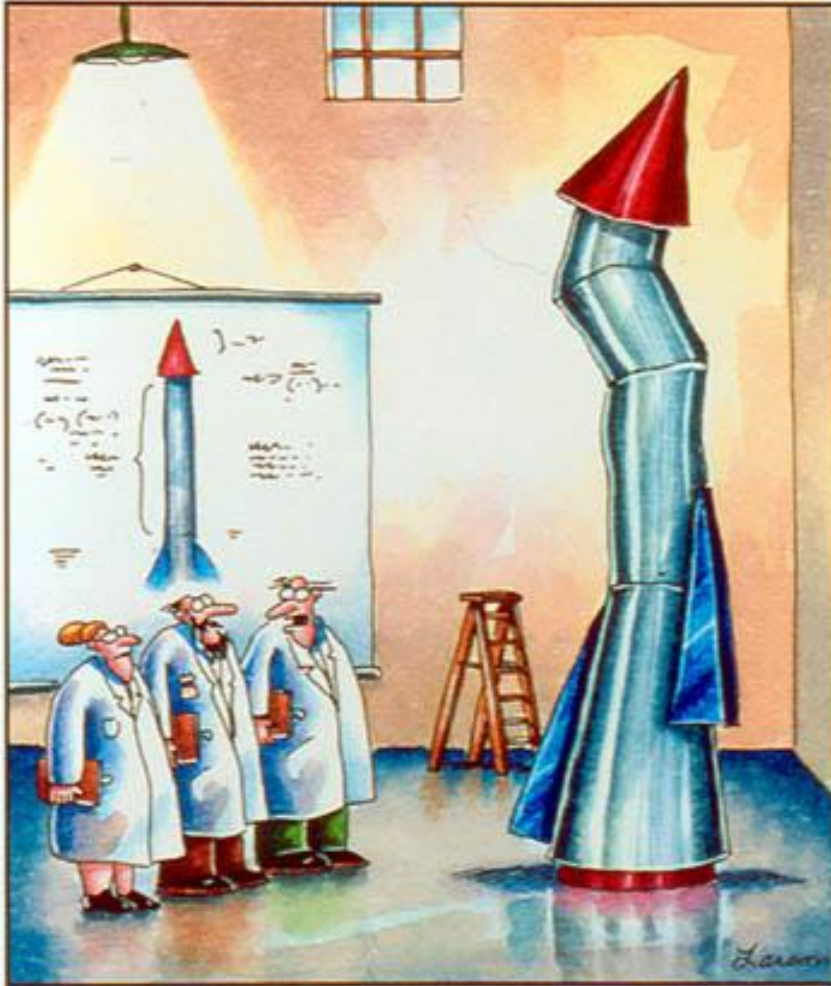
For each plan, there are multiple physical plans: 36

That makes a total of 324 physical plans, the efficiency of which changes based on cardinality.

Tradeoffs? In NoSQL Land, Optimizer is You!

THE FAR SIDE®

by GARY LARSON



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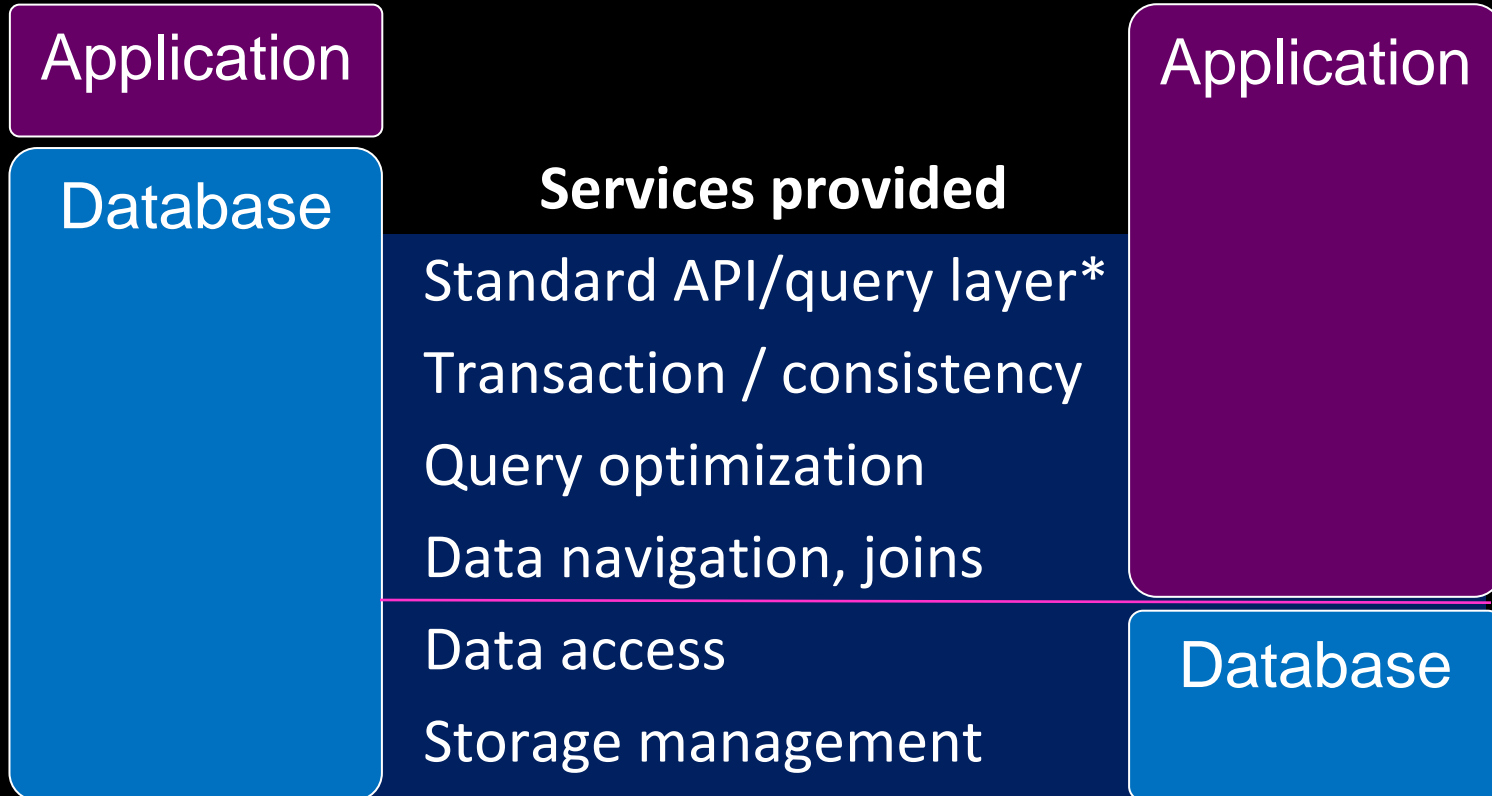
“Query optimization is not rocket science. When you flunk out of query optimization, we make you go build rockets.”

“It’s time we face reality, my friends ...
We’re not exactly rocket scientists.”

Tradeoffs: In NoSQL the DBMS is in your code

SQL database

NoSQL database



Anything **not done by the DB** becomes a developer's task.

Simplifying ACID vs BASE



Eventually consistent is a nice way of saying "not correct"

Trade with confidence on the world's largest Bitcoin exchange!

Mt.Gox is the world's most established Bitcoin exchange. You can quickly and securely trade bitcoins with other people around the world with your local currency!

"transaction malleability" is a nice way of saying "broken"

SIGN UP NOW

Remember: it's a poor carpenter who blames his tools.

Maybe...

These aren't the databases we're looking for.

We need one that speaks pig latin.



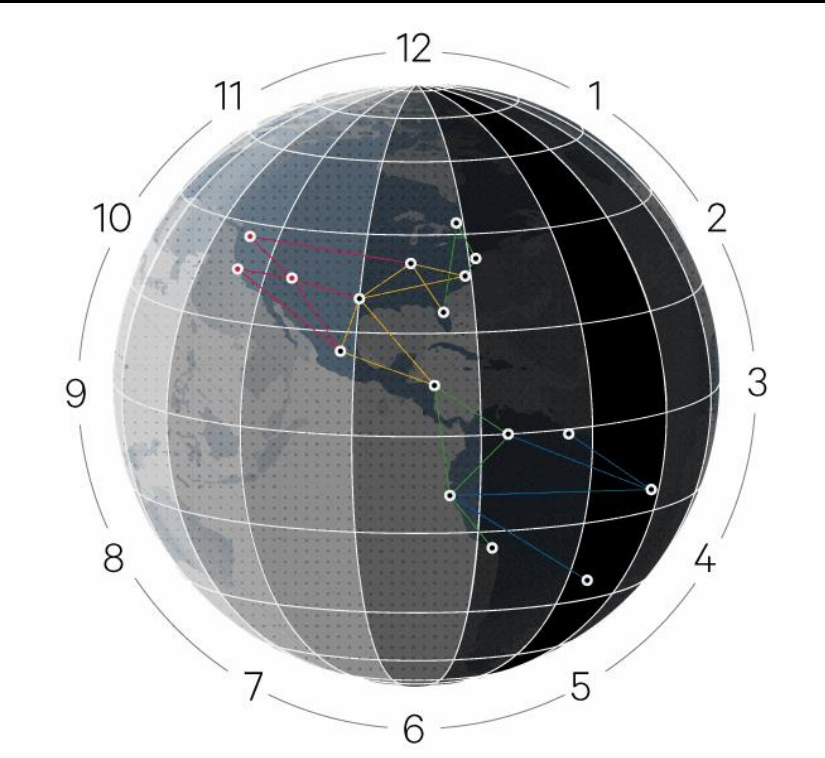
Google on eventual consistency:

Designing applications to cope with concurrency anomalies in their data is very error-prone, time-consuming, and ultimately not worth the performance gains.

developers spend a significant fraction of their time building extremely complex and error-prone mechanisms to cope with eventual consistency and handle data that may be out of date. We think this is an unacceptable burden to place on developers and that consistency problems should be solved at the database level. Full transactional consistency is one

“F1: A Distributed SQL Database That Scales”, Proceedings of the VLDB Endowment, Vol. 6, No. 11, 2013

Google F1: Another Evolution



Distributed **SQL** database

ACID compliance, 2PC and row-level locking (!)

Transparent **data distribution**

Synchronous replication across data centers

Table interleaving (**hierarchies**)

Queryable protobufs

MapReduce access to underlying data

Average user-facing latency of ~200ms with small deviation

The holy grail of databases under current market hype

We're talking mostly about computation over data when we talk about "big data" and analytics.

The goal is combining data storage, retrieval and analysis into one system, *a potential mismatch for both relational and nosql.*



Hadoop & NoSQL Adoption

Some people can't resist getting the next new thing because it's new.

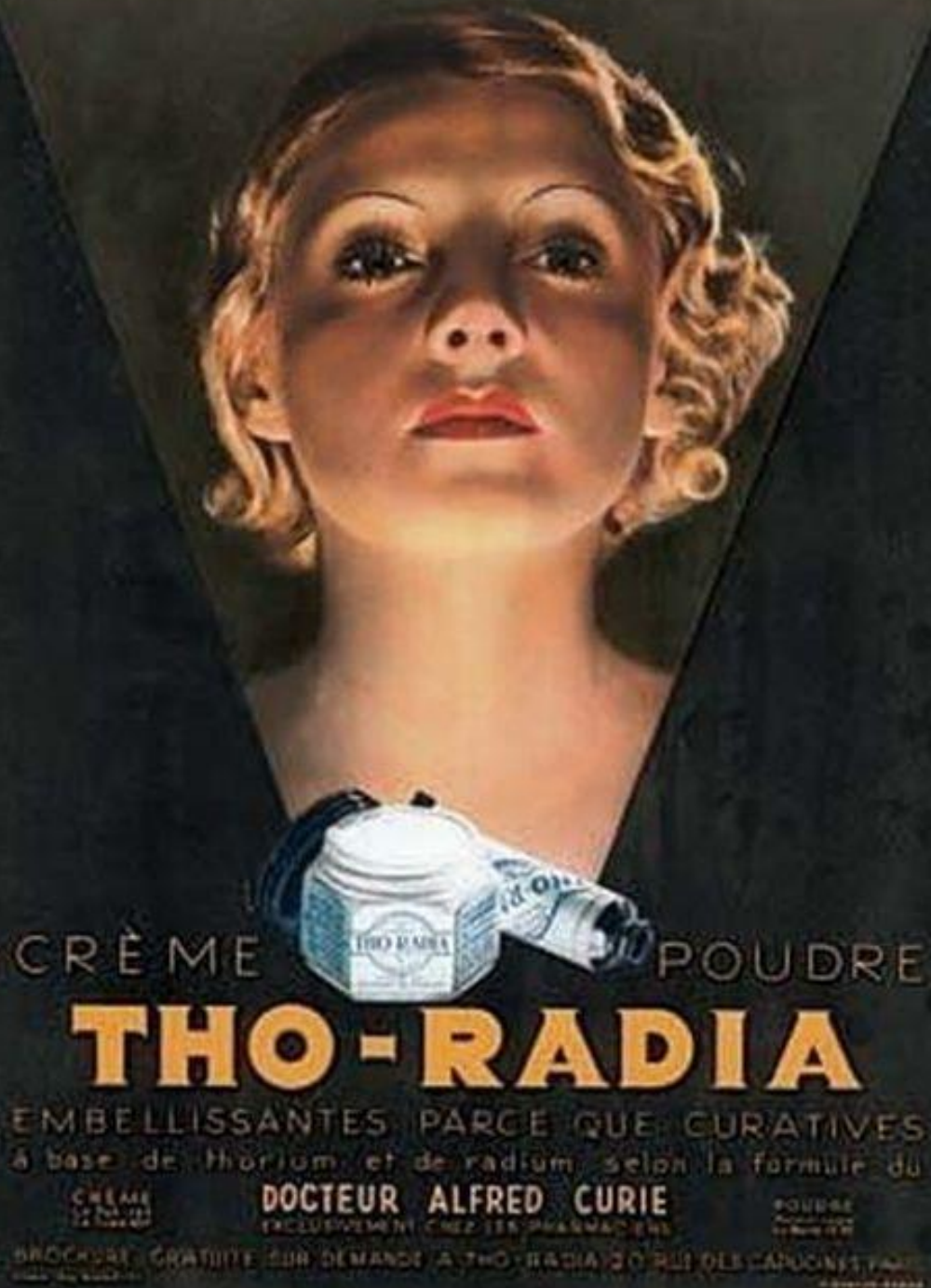
Many organizations are like this, promoting a solution and hunting for the problem that matches it.

Better to ask "What is the problem for which this technology is the answer?"



I saw it hanging on the hotel bathroom wall and I just had to have it!

Unintended consequences



CRÈME POUDDRE

THO-RADIA

EMBELLISSANTES PARCE QUE CURATIVES
à base de thorium et de radium selon la formule du

DOCTEUR ALFRED CURIE

EXCLUSIVEMENT CHEZ LES PHARMACIENS

CRÈME
POUDRE

BROCHURE GRATUITE SUR DEMANDE A THO-RADIA 20 RUE DES CANOINES PARIS



THREE RUBBER PROPHYLACTICS
No. 33 Rolled
Sold for protection against disease

"GET NEXT TO NUTEX"

Ask for them by name

RADIUM NUTEX are fine quality prophylactics
They are carefully inspected and tested.

SOLO IN DRUG-STORES

Manufactured by
THE NUTEX COMPANY
Sales Office Phila., Pa.
Made in U. S. A.

3 for 50c Doz. \$1.50



RADIONE
STRENGTH OF IRON
ENERGY OF RADIUM

NEW YORK CITY

Disruption vs Destabilization

Disruption is a bad framing for most software.

New technology exists in a software ecosystem with many dependencies.

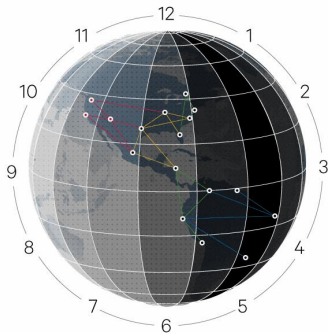
Better to frame new technology as **destabilizing**.
This does not imply direct replacement.

The big data revolution, more of an evolution



Be pragmatic, not dogmatic

Who are you following?

The screenshot shows the Yahoo! homepage with the logo in red and blue. Below the logo are several icons for different services: "Hot", "Cool", "New", and "More". There are also promotional banners for "NBA Finals", "Support School", "A vacation for four and more", "Click Here!", and "Don't Forget Dad". A search bar is present with a "Search" button and a "options" link. Below the search bar are links for "Editor Pages", "Email Search", "Mail", "Classified", "News", "Stock Quotes", and "Sports Scores". A list of categories is displayed in two columns:

- [Arts and Humanities](#)
Architecture, Photography, Literature
- [Business and Economy \(News\)](#)
Companies, Investing, Insurance
- [Computers and Internet \(News\)](#)
Internet, WWW, Software, Multimedia
- [News and Media \(News\)](#)
Current Events, Magazines, TV, Entertainment
- [Recreation and Sports \(News\)](#)
Sports, Games, Travel, Audio, Subculture
- [Reference](#)
Libraries, Dictionaries, Phone Numbers



And why are you following them?

Conclusion

IF YOU
PROCRASTINATE
LONG ENOUGH
MOST PROBLEMS
SOLVE THEMSELVES

Summary

1. All design decisions are tradeoffs. Be aware of what you trade away for the thing you get.
2. Pay attention to workloads and try to isolate them when you can. Mixed workloads are very hard.
3. Relational algebra is still useful. The key is distributed parallel database implementations.
4. Declarative models enable optimizers. Optimizers save you work.

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About the Presenter

Mark Madsen is president of Third Nature, a technology research and consulting firm focused on analytics, business intelligence and data management. Mark is an award-winning author, architect and CTO whose work has been featured in numerous industry publications. Over the past ten years Mark received awards for his work from the American Productivity & Quality Center, TDWI, and the Smithsonian Institute. He is an international speaker, a contributor to Forbes Online and on the O'Reilly Strata program committee. For more information or to contact Mark, follow @markmadsen on Twitter or visit <http://ThirdNature.net>



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