

DevOps EAST

A TECHWELL EVENT

STAR WEST

A TECHWELL EVENT



Continuous Innovation through DevOps Pipelines

Andreas Grabner: @grabnerandi, andreas.grabner@dynatrace.com

Slides: <http://www.slideshare.net/grabnerandi>

Podcast: <https://www.spreaker.com/show/pureperformance>



The Story started in 2009



The conference that brings development and operations together.



Home



Contact



Events



Presentations



Blog

Devopsdays Ghent 2009



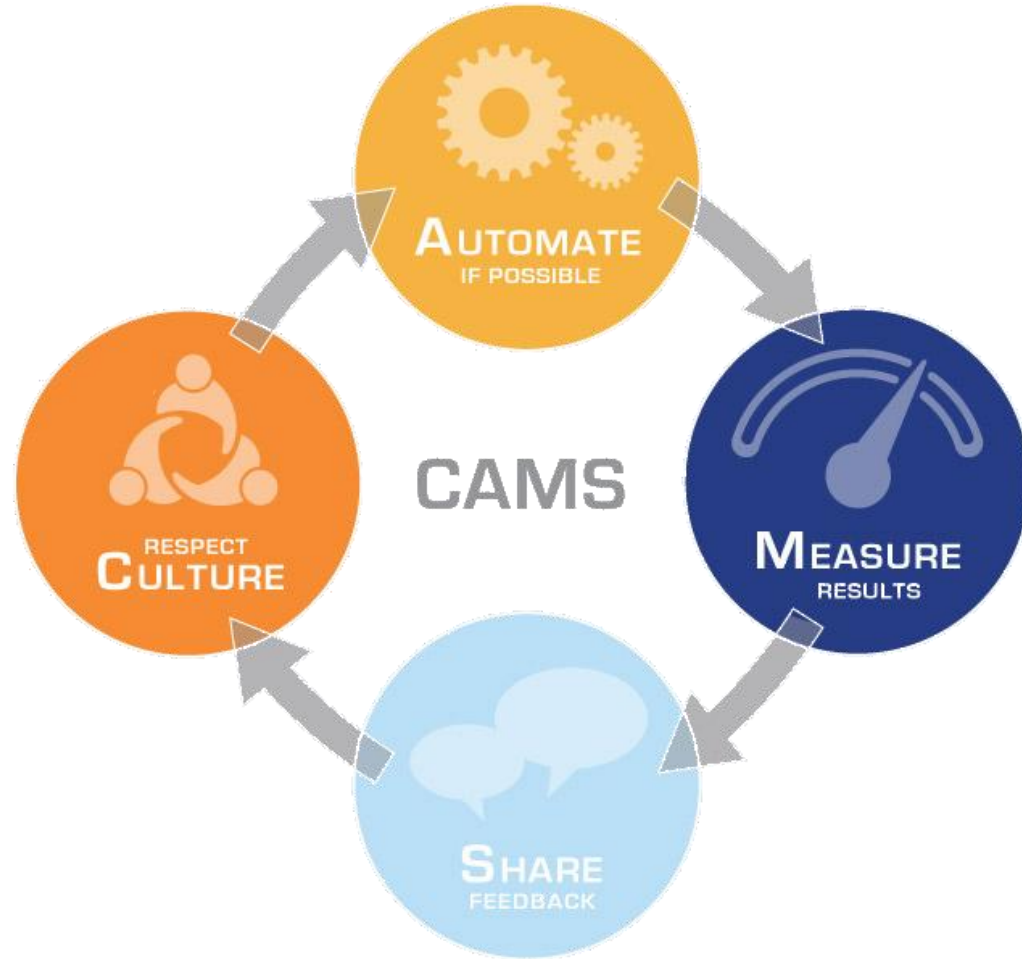
welcome program reactions speakers participants

[Tweets from devopsdays events](#)

This is how the first devopsdays was announced:

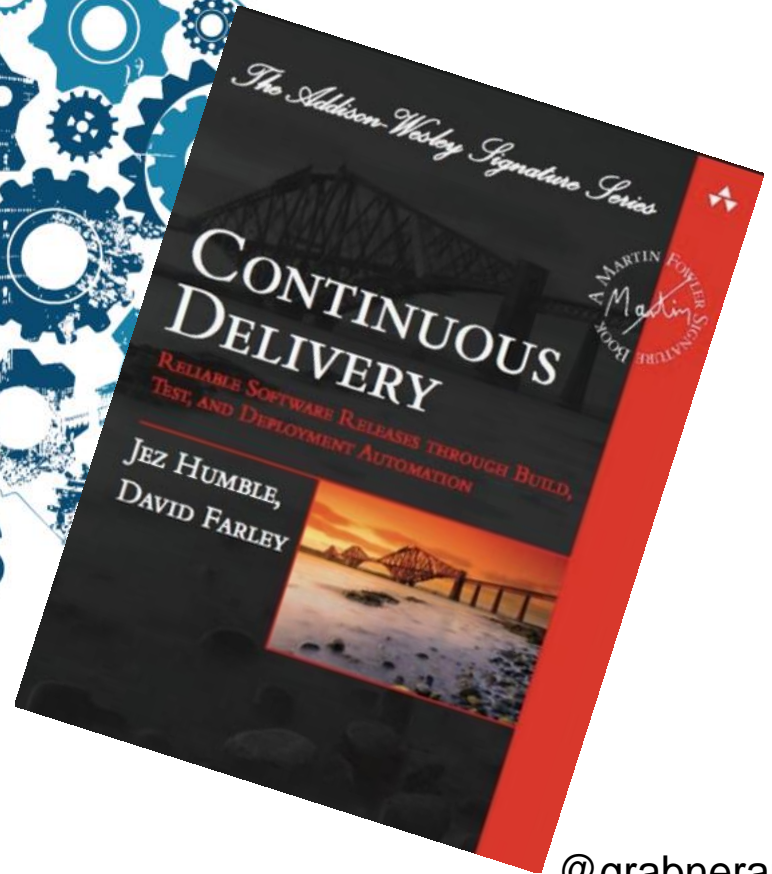
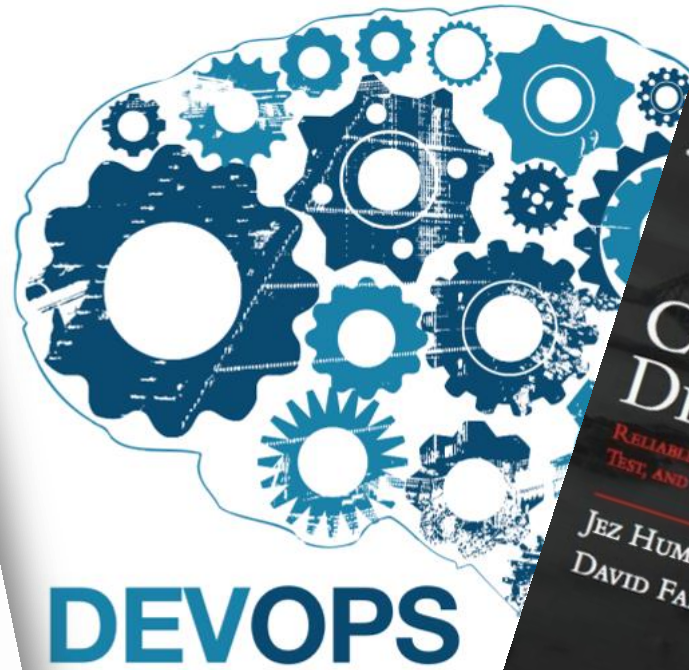
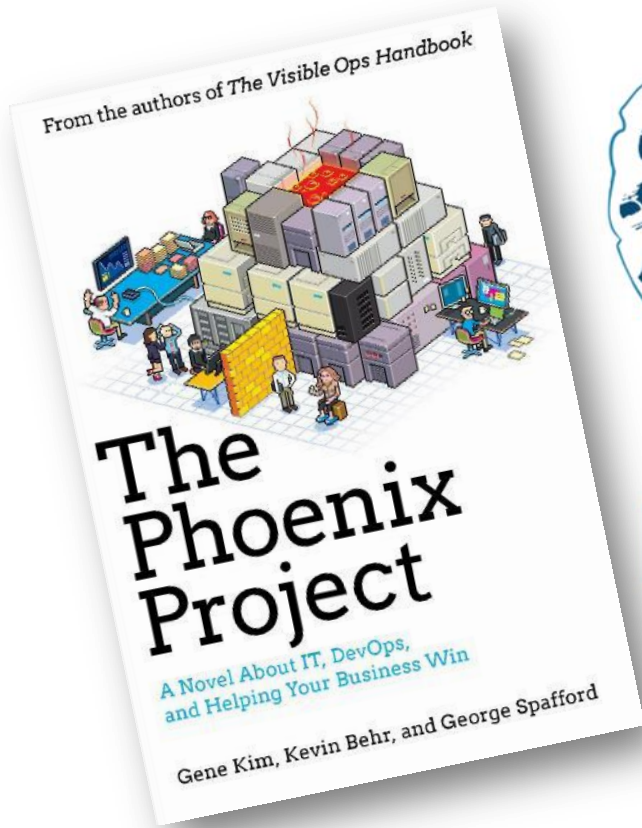


The first devopsdays happened in Belgium - Ghent and was a great success. Have a look at the [reactions](#) is created and the [presentations](#) that were held. See you next time!

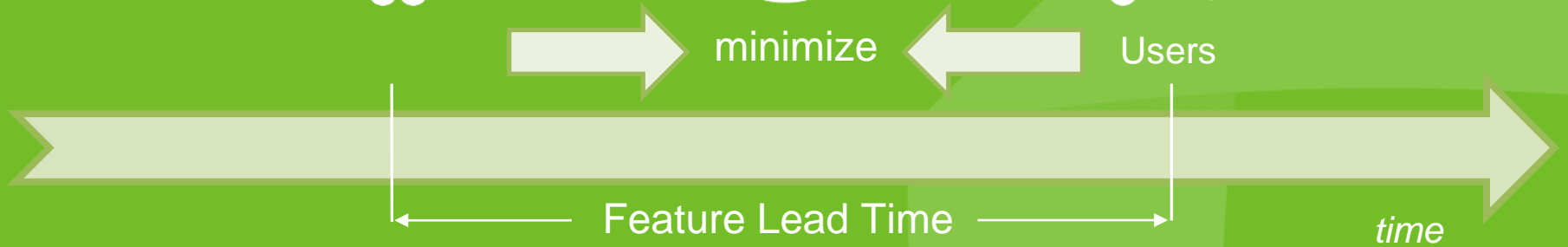


“The *stuff we did*
when we were a *Start Up*
and we *All* were
*Dev*s, *T*esters and *Ops*”

Quote from Andreas Grabner back in 2013 @ DevOps Boston @grabnerandi

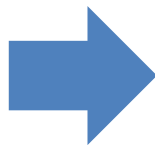
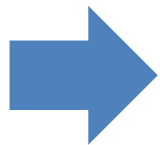


Goal: Optimize Lead Time

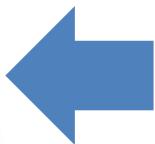


24 “Features in a Box”

Ship the whole box!



Very late feedback ☹️



Frustration!

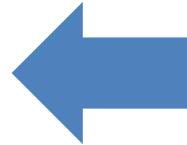
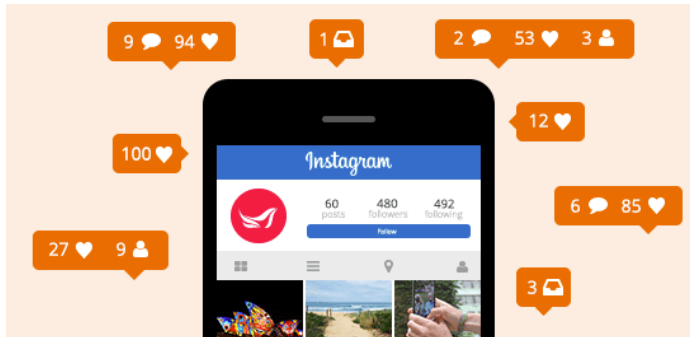


Continuous Innovation and Optimization

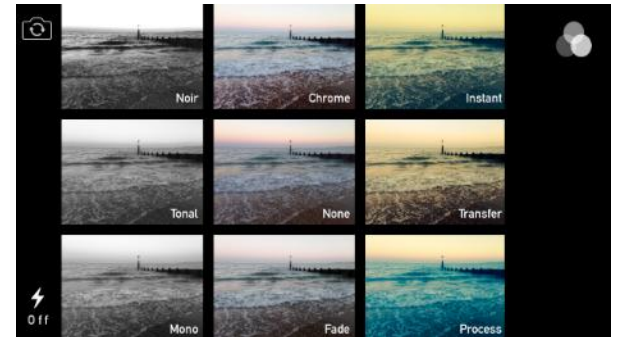
„1 Feature at a Time“



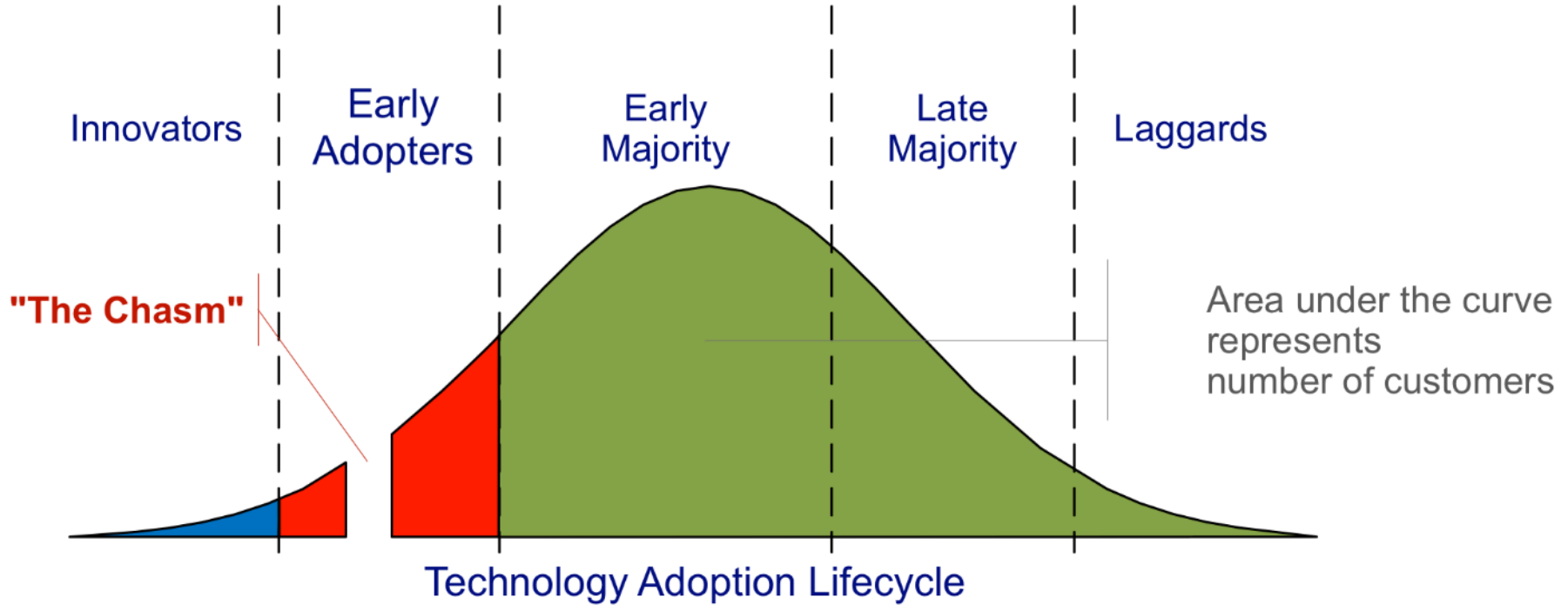
„Immediate Customer Feedback“



„Optimize before Deploy“



DevOps Adoption



Innovators (aka Unicorns): Deliver value at the speed of business



700 deployments / YEAR



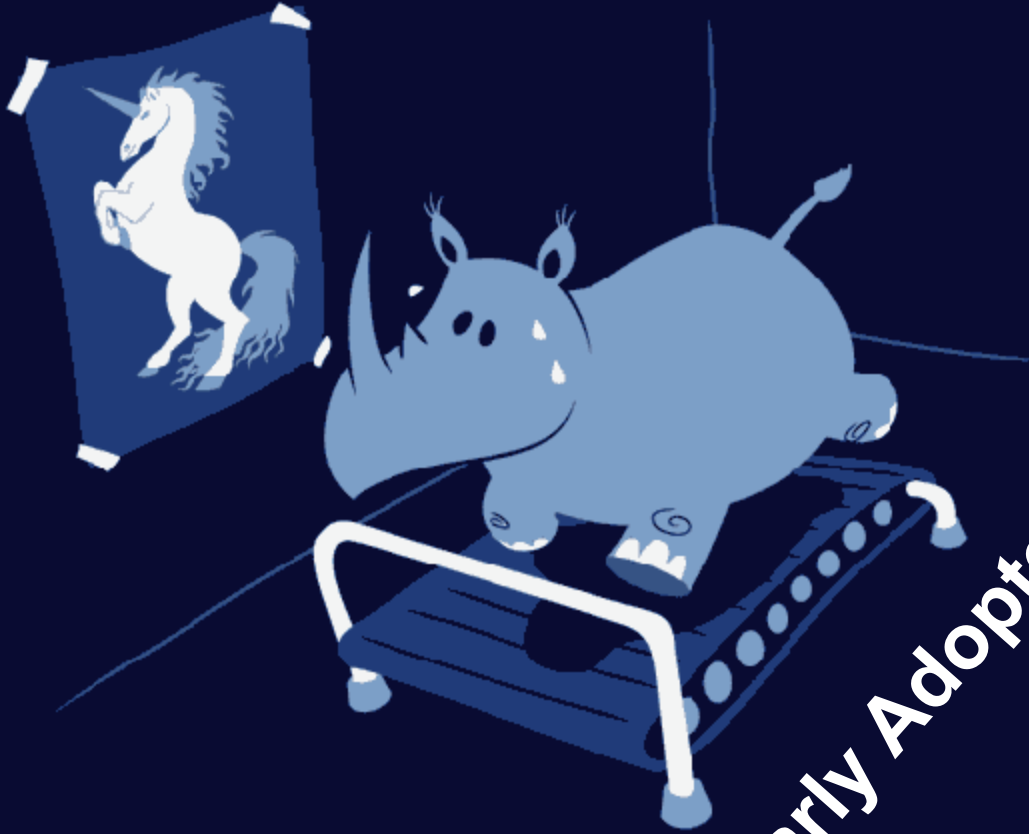
10 + deployments / DAY



50 – 60 deployments / DAY



Every 11.6 SECONDS



Early Adopters



“We Deliver *High Quality Software, Faster and Automated* using *New Stack*“



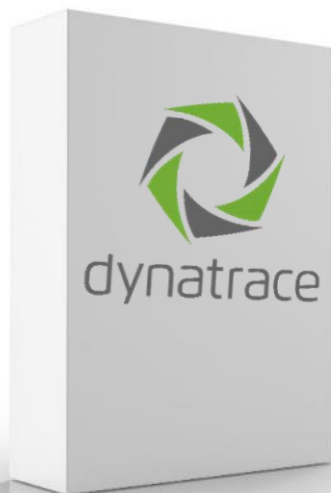
„*Shift-Left Performance to Reduce Lead Time*“

Adam Auerbach, Sr. Dir DevOps

“... deploy some of our *most critical production* workloads on the *AWS platform* ...”, Rob Alexander, CIO

2011

2 major releases/year
customers deploy &
operate **on-prem**

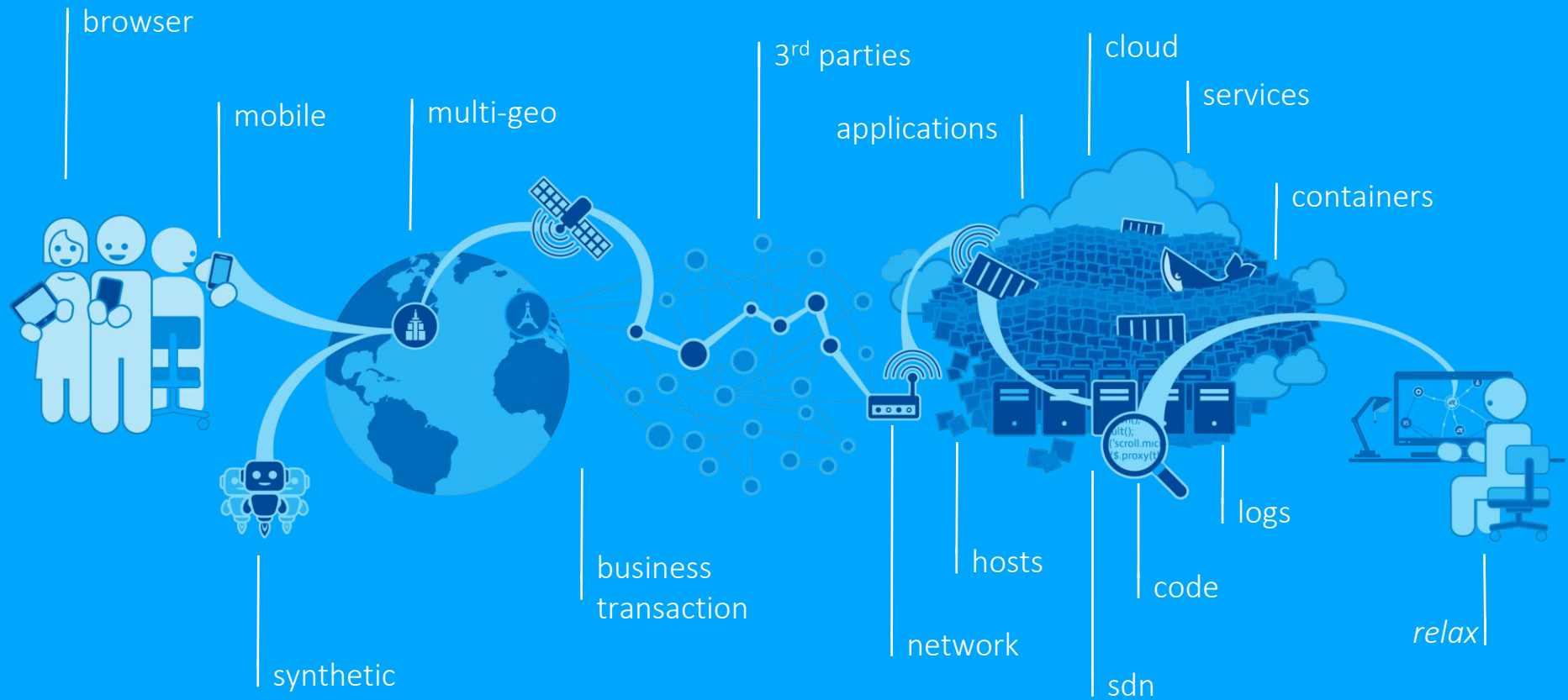


2016

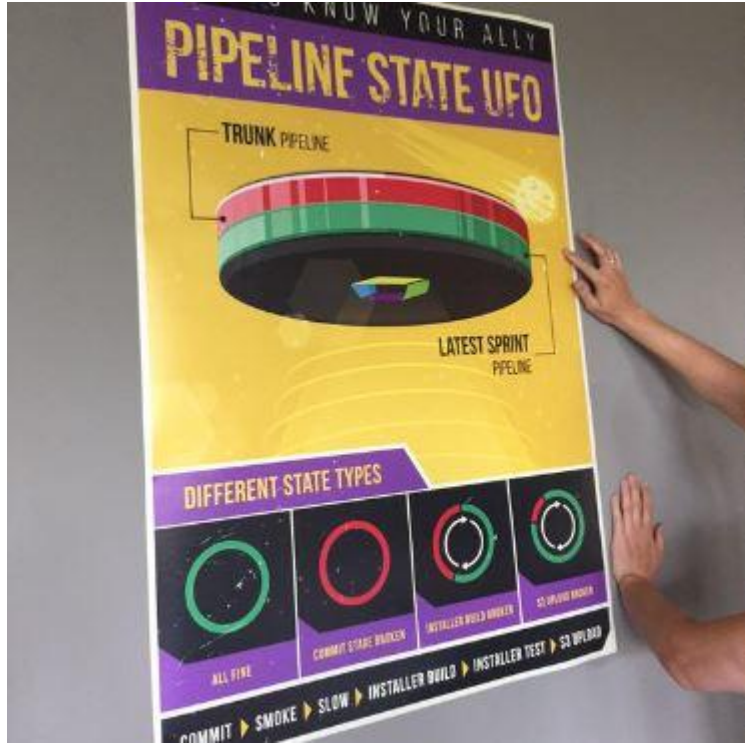
26 major releases/year
170 prod deployments/day
self-service online sales
SaaS & Managed



full-stack, broad, hyper-scale



“In Your Face” Data!



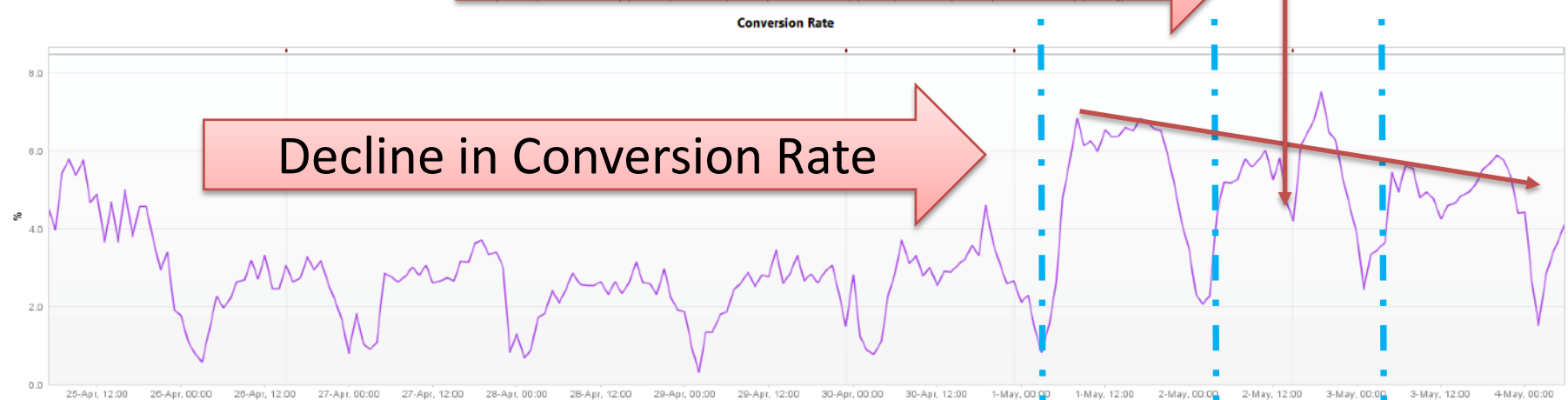
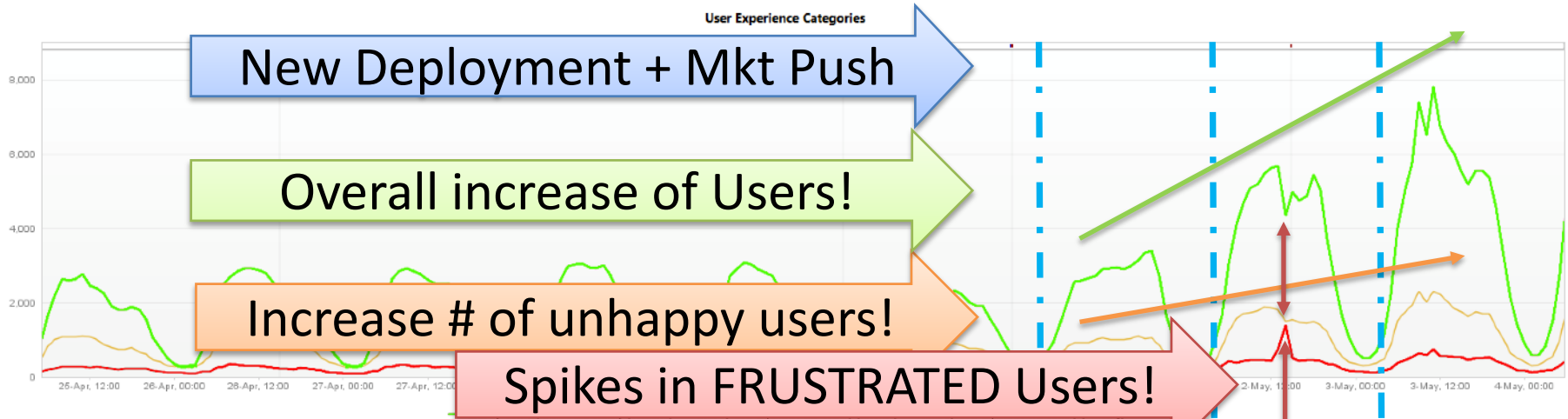
<https://dynatrace.github.io/ufo/>

@grabnerandi

#1: Availability -> Brand Impact



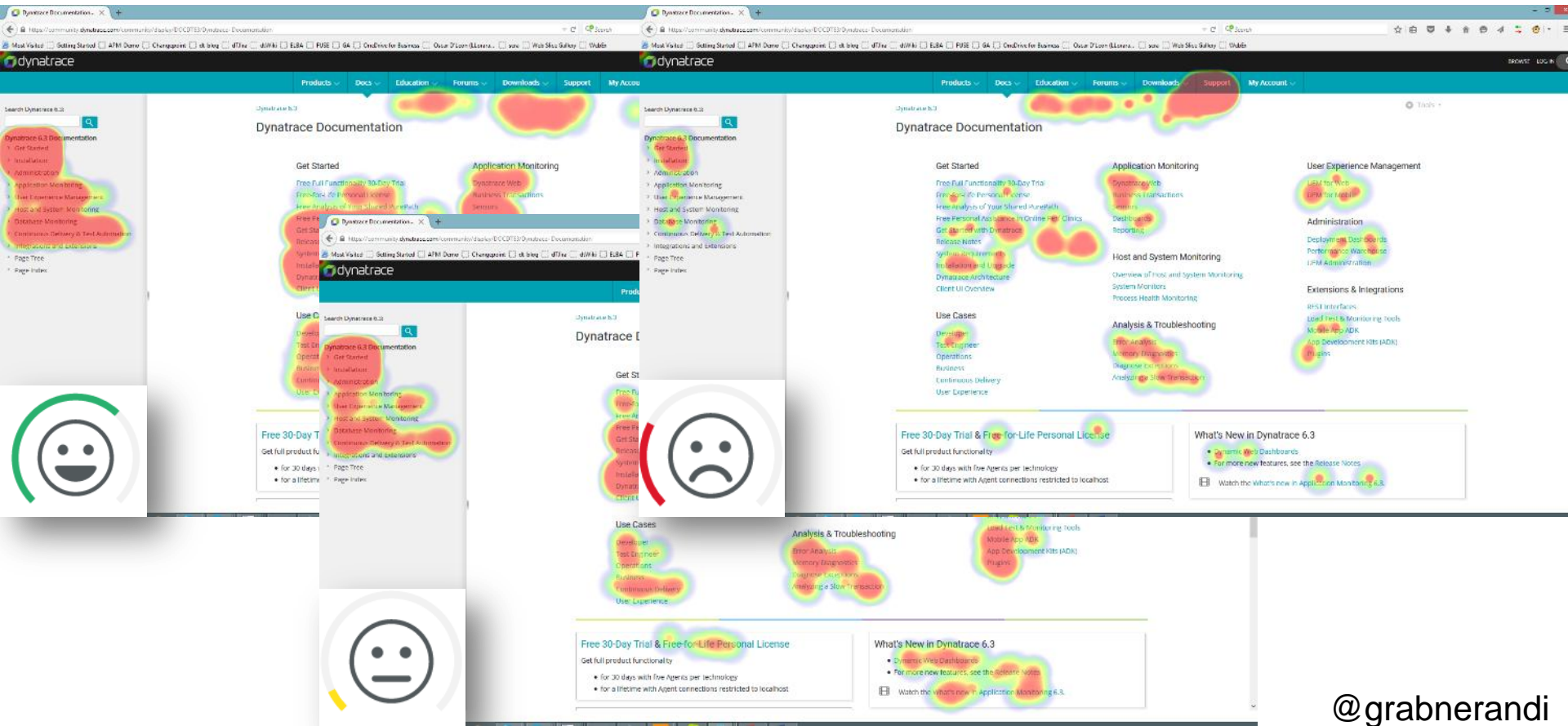
#2: User Experience -> Conversion



#3: Resource Cons -> Cost per Feature



#4: Performance -> Behavior





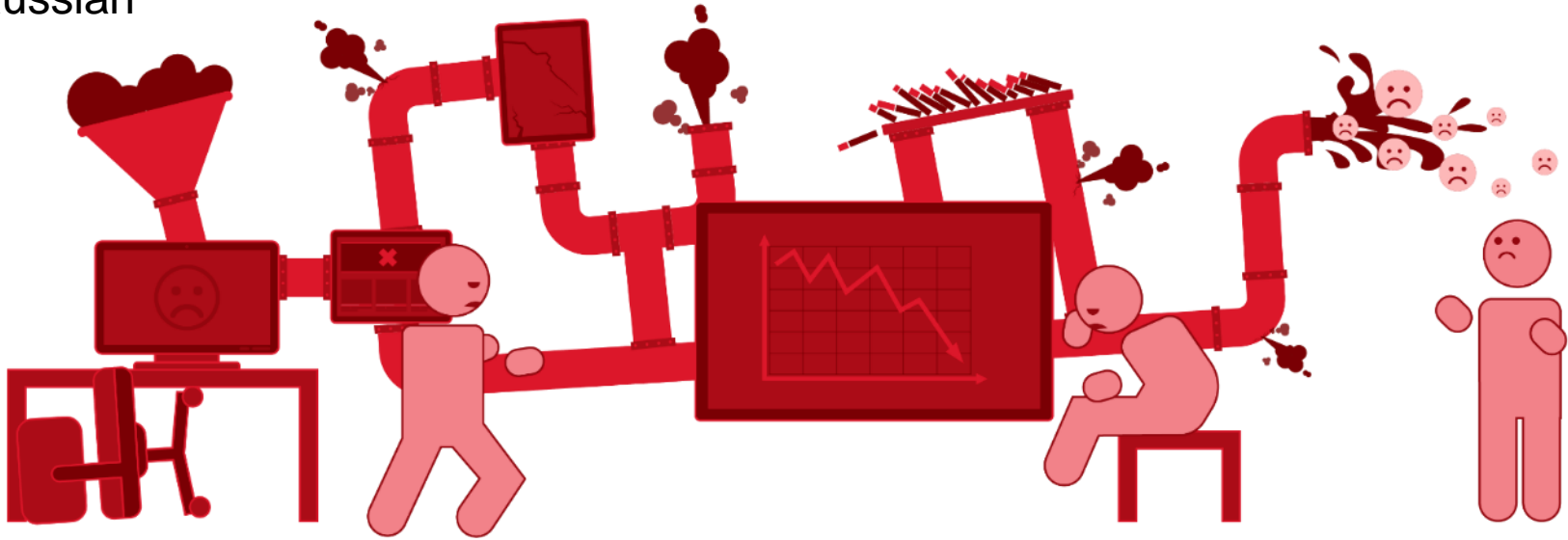
Not every Sprint ends without bruises!

Understanding Code Complexity

- 4 Millions Lines of Monolith Code
- Partially coded and commented in Russian

From Monolith to Microservice

- Initial devs no longer with company
- What to extract without breaking it?



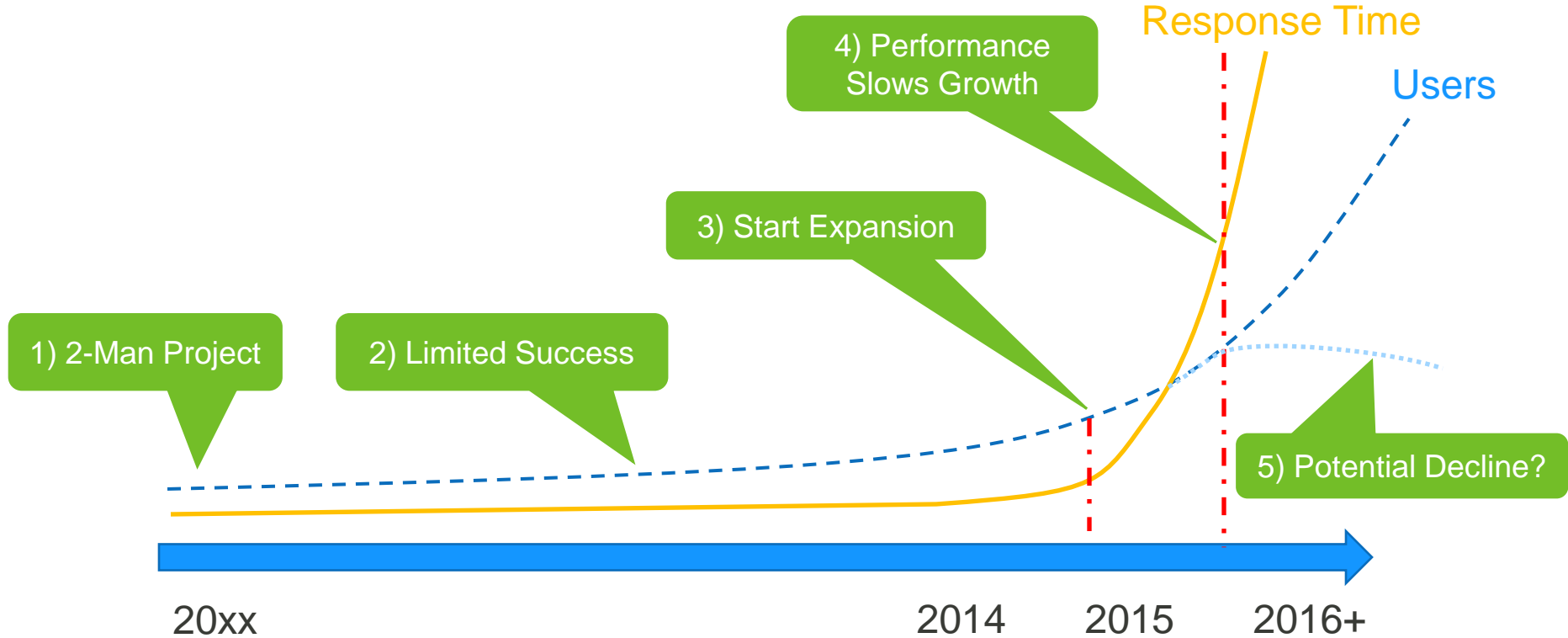
Shift Left Quality & Performance

- No automated testing in the pipeline
- Bad builds just made it into production

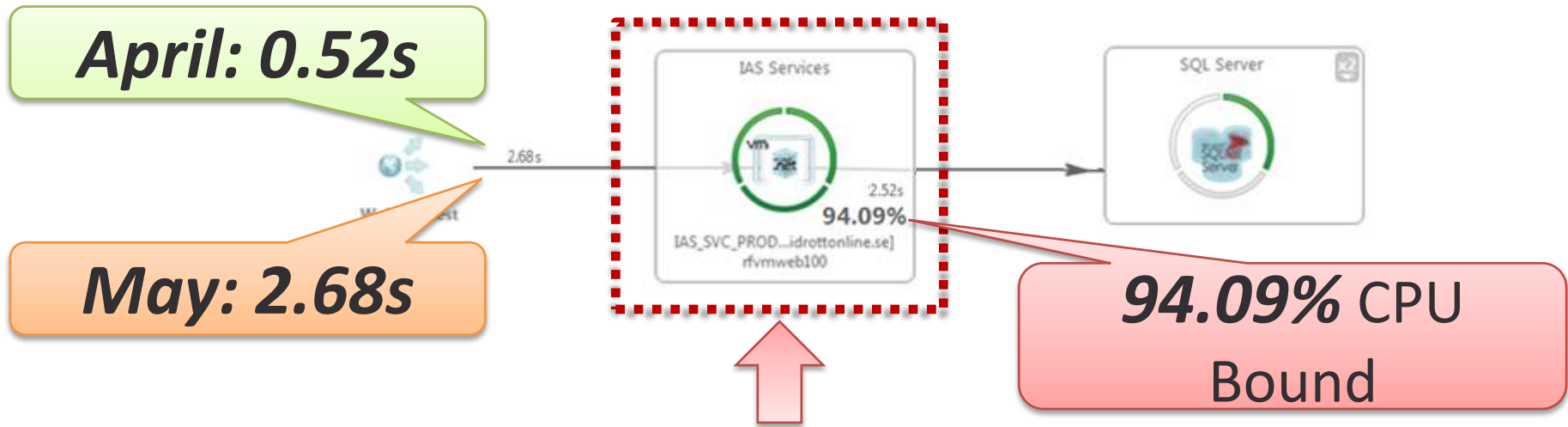
Cross Application Impacts

- Shared Infrastructure between Apps
- No consolidated monitoring strategy

Scaling an Online Sports Club *Search Service*

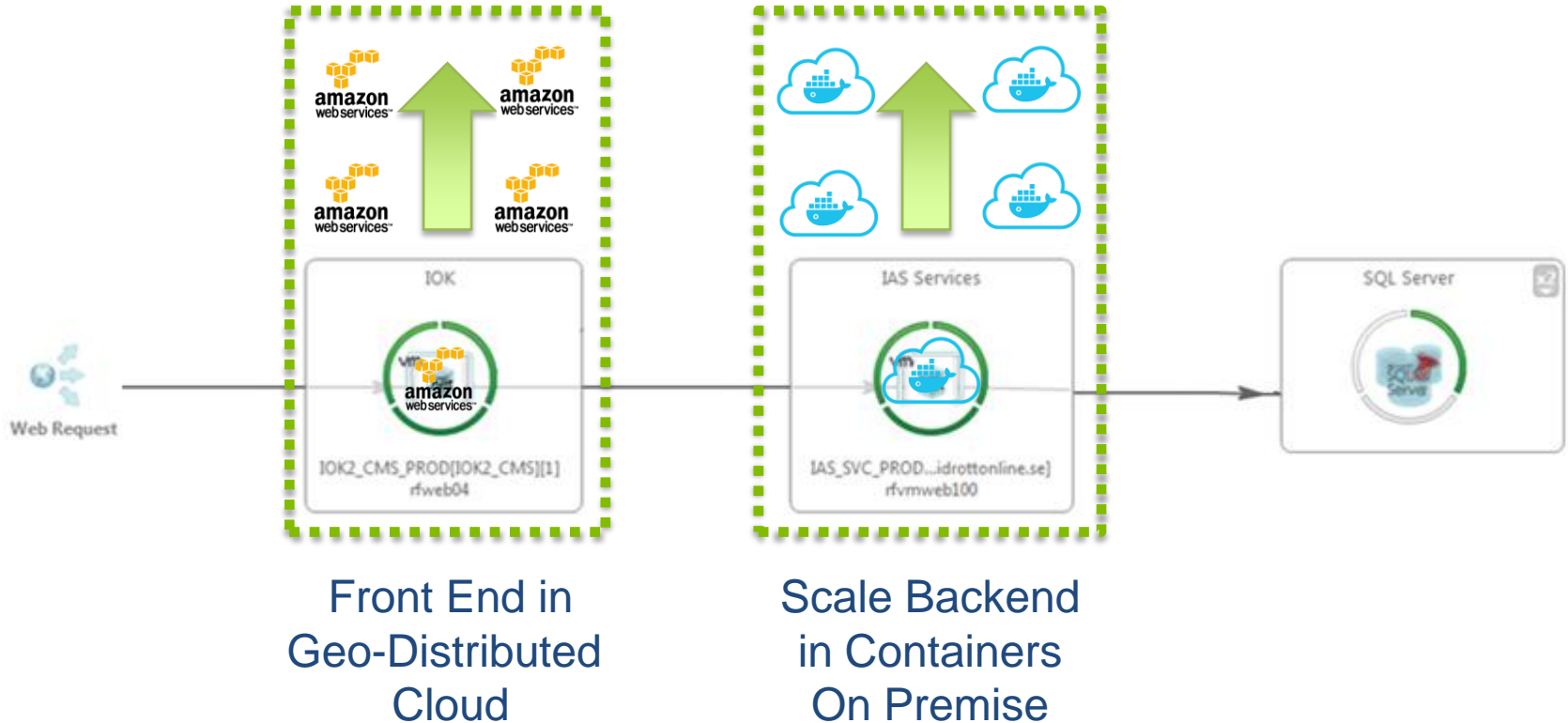


Early 2015: Monolith Under Pressure



Can't scale vertically endlessly!

From Monolith to Services in a Hybrid-Cloud

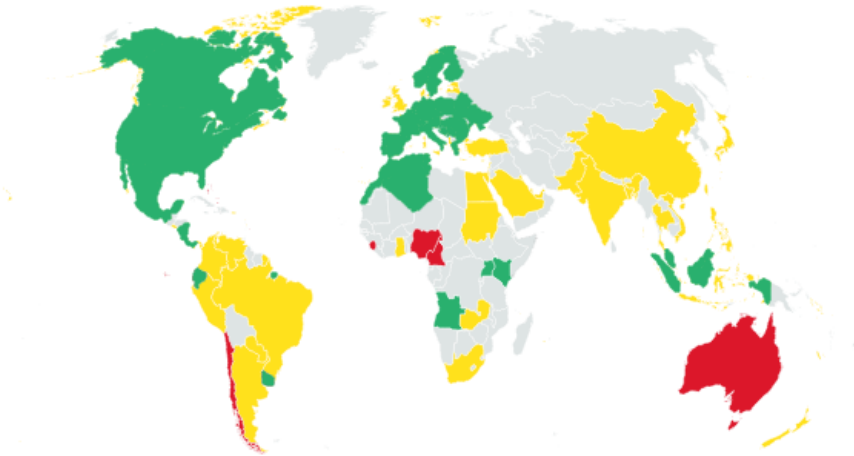


Go live – 7:00 a.m.

Monitoring ▾ All applications ▾ Last 1 hour ▾

Business analytics

User experience



0.81

User experience index

2.82 s

Response time

1.64 /min

User actions

1.61 %

Failure rate

User satisfaction



11.6k
Satisfied



6.33k
Tolerating



1.11k
Frustrated

20.1% Bounce rate

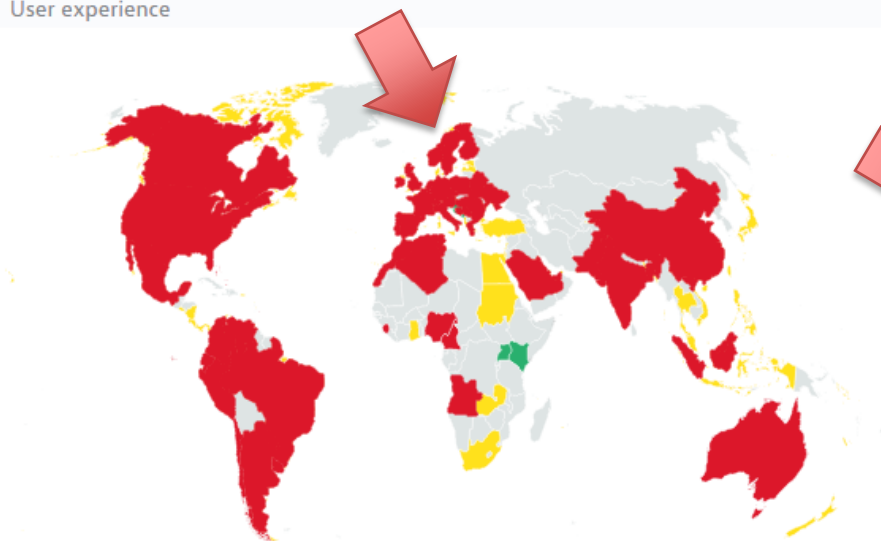
2% Conversion rate

Go live – 12:00 p.m.

Monitoring ▾ All applications ▾ Last 1 hour ▾

Business analytics

User experience



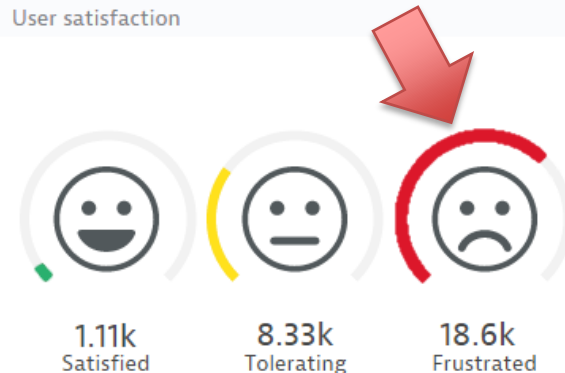
0.31
User experience index

25.32 s
Response time

2.65 /min
User actions

2.66 %
Failure rate

User satisfaction



60.1% Bounce rate

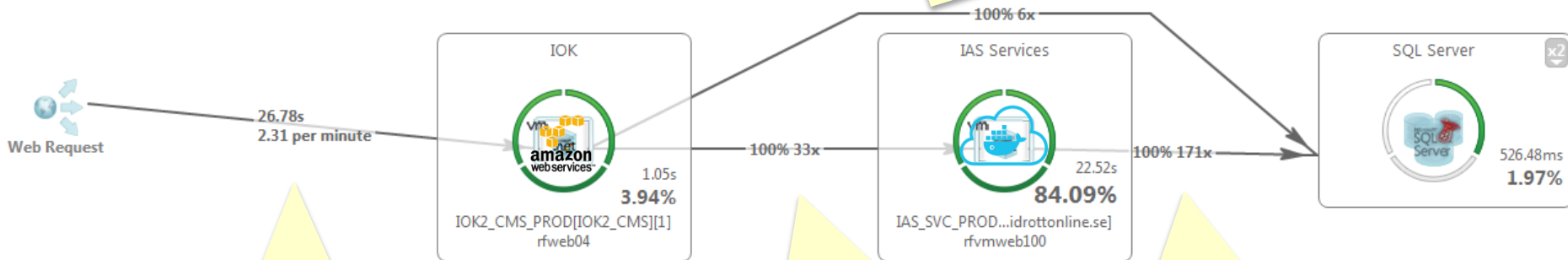
0% Conversion rate

What Went Wrong?

Single search query end-to-end

Architecture Violation

Direct access to DB from frontend service



26.7s Load Time
5kB Payload

33! Service Calls
99kB - **3kB** for each call!

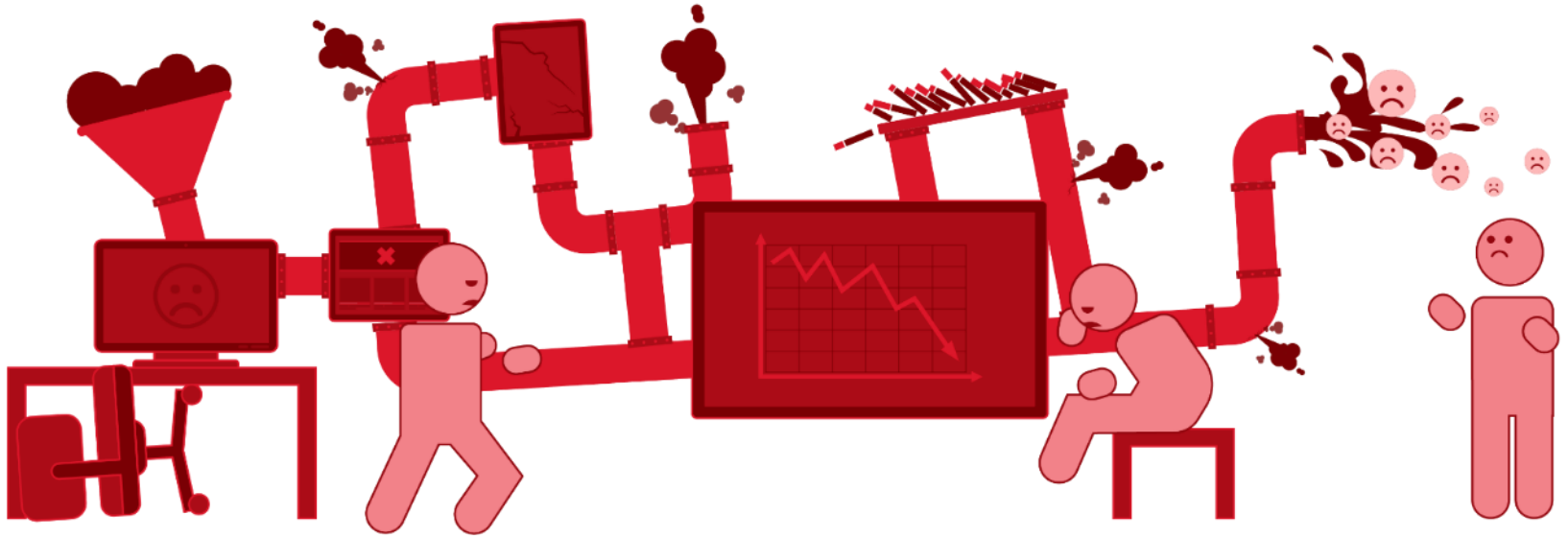
171! Total SQL Count

Understanding Code Complexity

- Existing 10 year old code & 3rd party
- Skills: Not everyone is a perf expert or born architect

From Monolith to Microservice

- Service usage in the End-to-End Scenarios?
- Will it scale? Or is it just a new monolith?



Understand Your End Users

- What they like and what they DON'T like!
- Its priority list & input for other teams, e.g: testing

Understand Deployment Complexity

- When moving to Cloud/Virtual: Costs, Latency ...
- Old & new patterns, e.g: N+1 Query, Data

The fixed end-to-end use case

“Re-architect” vs. “Migrate” to Service-Orientation



2.5s (vs **26.7**)
5kB Payload

1! (vs **33!**) Service Call
5kB (vs **99**) Payload!

3! (vs **177**)
Total SQL Count



1,3,5,7,9,11,13,15,17



Little C...T



STAY IN SCHOOL

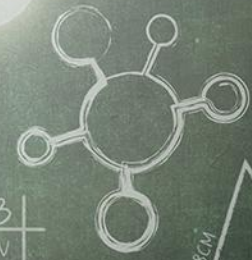
Aa Bb Cc Dd Ee
Ff Gg Hh Ii Jj Kk
Ll Mm Nn Oo Pp
Qq Rr Ss Tt Uu
Vv Ww Xx Yy Zz

$$a^2 + b^2 = c^2$$



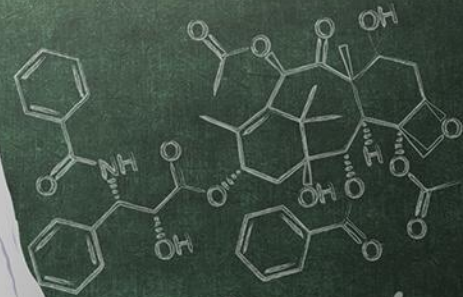
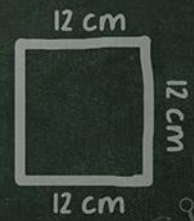
$$7 \times 2 = 14$$
$$5 \times 3 = 15$$
$$8 \times 4 = 32$$

A	v	B
v	o	v
o	o	v
o	o	o



TE...CH...R

$$E = MC^2$$



Home Work

$$6 + 0 = 6$$
$$6 + 2 = 7$$

$$15 - 2 = 13$$
$$10 \times 3 = 30$$






Continuous Innovation and Optimization

Scenario: Monolithic App with 2 Key Features

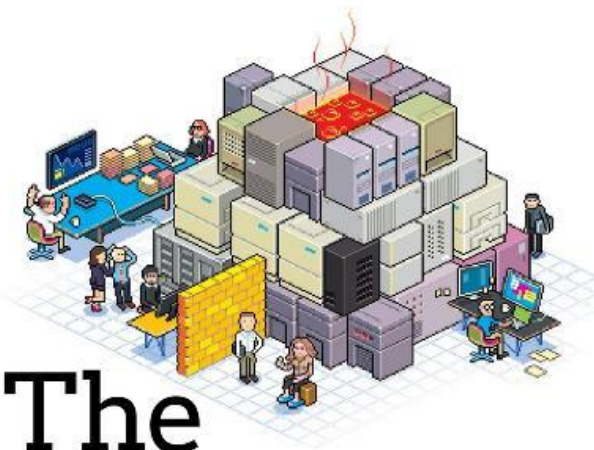
Use Case Tests and Monitors			Service & App Metrics				Ops		
Build #	Use Case	Stat	# APICalls	# SQL	Payload	CPU	#ServInst	Usage	RT
Build 17	testNewsAlert	OK	1	5	2kb	70ms	1	0.5%	7.2s
	testSearch	OK	1	35	5kb	120ms	1	63%	5.2s

Re-architecture into „Services“ + Performance Fixes

Build 25	testNewsAlert	OK	1	4	1kb	60ms			
	testSearch	OK	34	171	104kb	550ms			
Build 26	testNewsAlert	OK	1	4	1kb	60ms	1	0.6%	3.2s
	testSearch	OK	2	3	10kb	150ms	6	75%	2.5s
Build 35	testNewsAlert	-	-		-	-	-		-
	testSearch	OK	2	3	7kb	100ms	4	80%	2.0s

Where to Start?
Where to Go?

From the authors of *The Visible Ops Handbook*



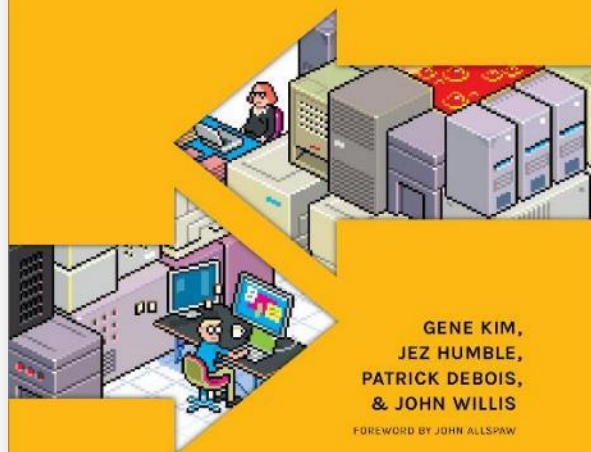
The Phoenix Project

A Novel About IT, DevOps,
and Helping Your Business Win

Gene Kim, Kevin Behr, and George Spafford

The DevOps Handbook

HOW TO CREATE WORLD-CLASS
AGILITY, RELIABILITY, & SECURITY
IN TECHNOLOGY ORGANIZATIONS

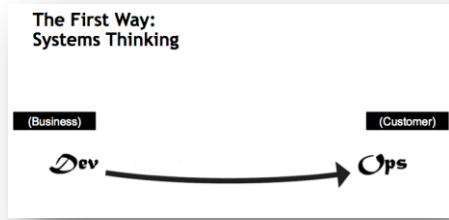


GENE KIM,
JEZ HUMBLE,
PATRICK DEBOIS,
& JOHN WILLIS

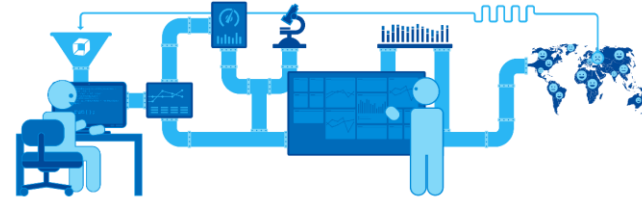
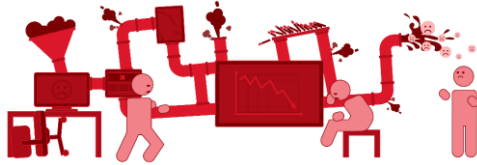
FOREWORD BY JOHN ALLSPAUGH

TAKE THE DORA DEVOPS X-RAY ASSESSMENT AND SEE WHERE YOU STAND.

Ensure Success in The First Way



„Always seek to *Increase Flow*“



Removing Bottlenecks

Shift-Left Quality

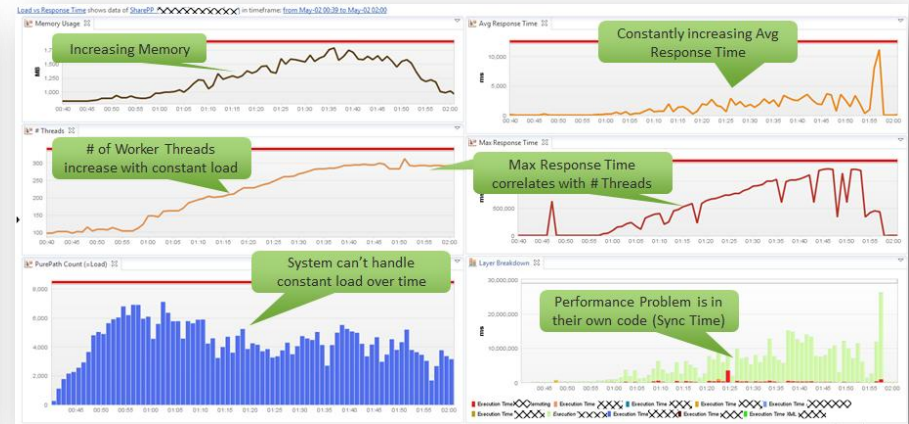
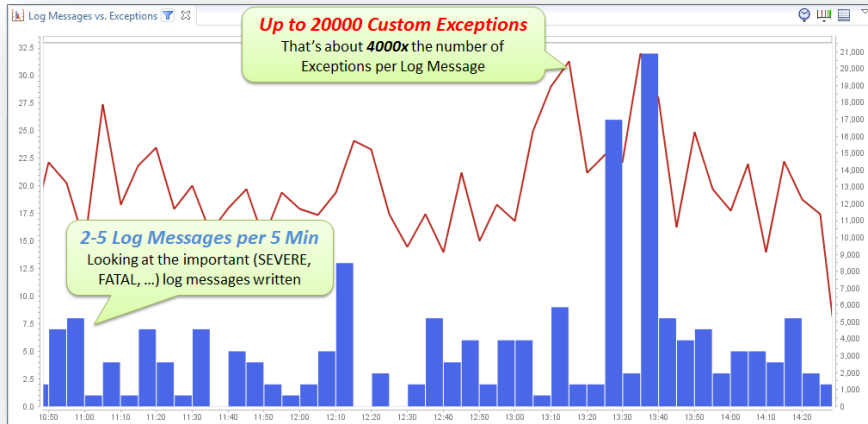
Reduce Code Complexity

Eliminating Technical Debt

*Enable Successful Cloud
& Microservices Migration*

Manual Code/Architectural Bottleneck Detection

- Blog & YouTube Tutorial:
 - <http://apmblog.dynatrace.com/2016/06/23/automatic-problem-detection-with-dynatrace/>
 - <http://bit.ly/dttutorials>
- Metrics
 - # SQL, # of Same SQLs, # Threads, # Web Service/API Calls # Exceptions, # of Logs
 - # Bytes Transferred, Total Page Load, # of JavaScript/CSS/Images ...



Automatic Bottleneck *Root Cause* Information

Method	Exec Sum	Breakdown	Class	APIs
service(ServletRequest, ServletResponse)	396.57s	cpu (44.0%) io (56.0%)	javax.faces.webapp.FacesServlet	Servlet
lookup(Name)	66.35s	io (100.0%)	\$Proxy55	RMI
_jspService(HttpServletRequest, HttpServletResponse)	42.20s	io (100.0%)	org.apache.jsp.meeting_005fcenter.login.Process_005fLogin_jsp	Servlet
get(Object)	36.95s	cpu (100.0%)	java.util.Hashtable	AjaxJsf, [REDACTED]
doFilter(ServletRequest, ServletResponse, FilterChain)	8.63s	cpu (45.0%) io (55.0%)	org.ajaxjsf.webapp.BaseFilter	Servlet
getSitesFromManager(SubscriberBean, Context)	6.57s	cpu (76.0%) sync (24.0%)	com.[REDACTED].StepSites	[REDACTED]

#1: Hashtable.get shows CPU Hotspot

Caller Breakdown of 'get(Object)'

Find out from what components the method is called and which call path has the biggest performance impact

Method	Contribution	APIs
Hashtable.get(Object)	100.0%	Pe [REDACTED]
Entity.get(String, int, Class)	82.0%	Pe [REDACTED]
Entity.get(String, int)	81.0%	Pe [REDACTED]
Entity.getEntity(Integer(String))	78.0%	Pe [REDACTED]
AbstractSiteEntity.getRoomCapacity()	77.0%	Pe [REDACTED]
StepSites.getShowCapacity()		Pe [REDACTED]
Entity.getEntityValidValue(String)		Pe [REDACTED]
AbstractDeviceControlEntity.getRDMFK()		Pe [REDACTED]
AttributeValueEntity.getAttributeFk()		Pe [REDACTED]
Entity.getEntityBoolean(String)		Pe [REDACTED]
Entity.getEntityString(String)		Pe [REDACTED]
Entity.getEntityString(Class)		Pe [REDACTED]
Entity.getEntityPk(String)		Pe [REDACTED]

#2: Here is where Hashtable.get is called that frequently

Method Breakdown by Execution Time

Select a method to find out where it is called from

Method	Exec Sum	Breakdown	Class	APIs
callAppenders(LoggingEvent)	116.26s	cpu (72.0%) sync (27.0%)	org.apache.log4j.Category	Log
socketWrite(FileDescriptor, byte[], int, int)	98.38s	cpu (72.0%)	java.net.SocketOutputStream	Servlet
nativeLayout(Font2D, FontStrike, float[], int, int)	49.19s	cpu (72.0%)	sun.font.SunLayoutEngine	AWT
nativeBidiChars(Bidi, char[], int, byte[], int, int, <init>)	8.94s	cpu (72.0%)	java.text.Bidi	AWT
indexedBinarySearch(List, Object)	4.47s	cpu (72.0%)	java.util.Collections	SF
hashCode()	4.47s	cpu (72.0%)	java.text.AttributeEntry	AWT
append(String)	4.47s	cpu (72.0%)	java.lang.AbstractStringBuilder	SF
append(String)	4.47s	cpu (72.0%)	java.lang.StringBuilder	SF
doFilter(ServletRequest, ServletResponse, FilterChain)	0ms	cpu (95.0%)	org.jboss.web.tomcat.filters.ReplyHeaderFilter	Servlet

#1: 71% Sync Time In log4j.callAppenders

Caller Breakdown of 'callAppenders(LoggingEvent)'

Find out from what components the method is called and which call path has the biggest performance impact

Method	Contribution	APIs	Package
Category.callAppenders(LoggingEvent)	100.0%	Log	org.apache.log4j
Category.forcedLog(String, Priority, Object, Throwable)		Log	org.apache.log4j
Category.log(String, Priority, Object, Throwable)		Log	org.apache.log4j
GeneratedMethodAccessor\$1.invoke()		Sf	sun.reflect
DelegatingMethodAccessorImpl.invoke()		Sf	java.lang.invoke
Method.invoke(Object, Object[])		Sf	java.lang.reflect
Log4jProxy.log(Object, Object, Throwable)		Sf	org.apache.commo
Log4jProxy.debug(Object, Throwable)		Sf	org.apache.commo
Log4jLogger.debug(Object)		Sf	org.apache.commo
JRVerticalFilter.fillDetail()	92.0%	Sf	net.sf.jasperreports
JRBaseFiller.addPage(JRPrintPage)		Sf	net.sf.jasperreports
Category.info(Object)		Log	org.apache.log4j

#3: DEBUG is on! Is this necessary? Intentional?

#2: jasperreport is to blame

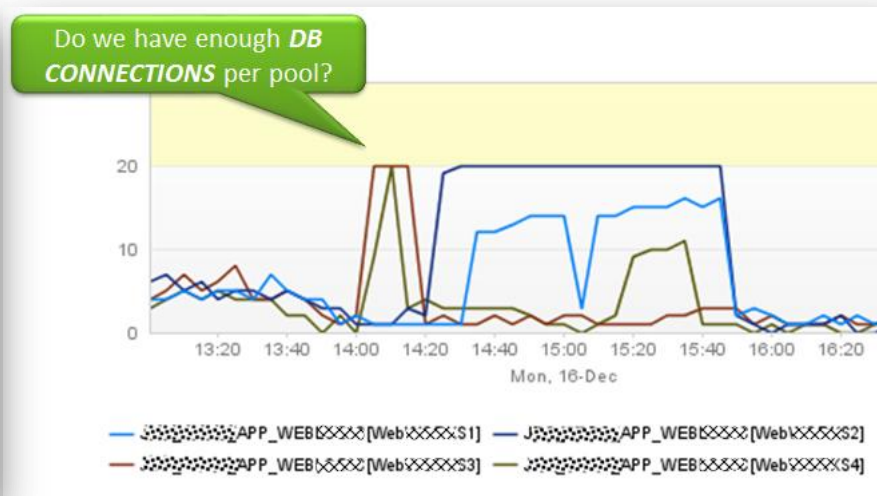
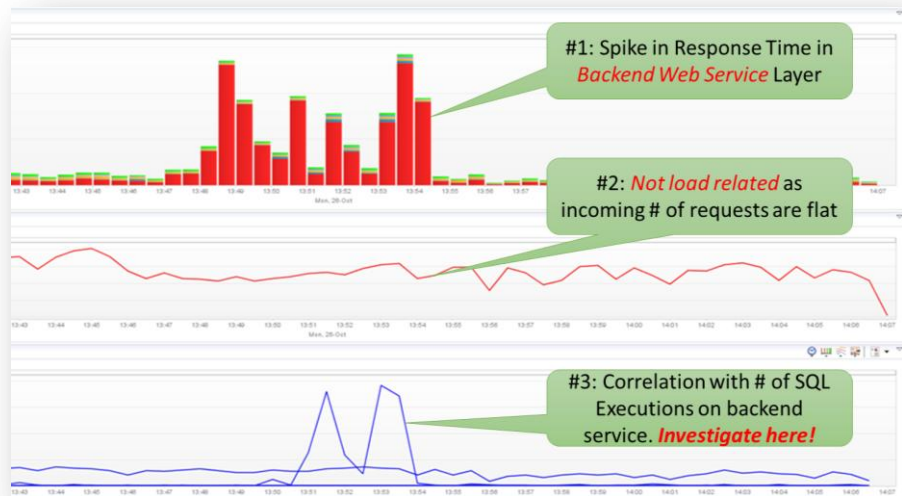
Manual Database Bottleneck Detection

- Blog & YouTube Tutorial:

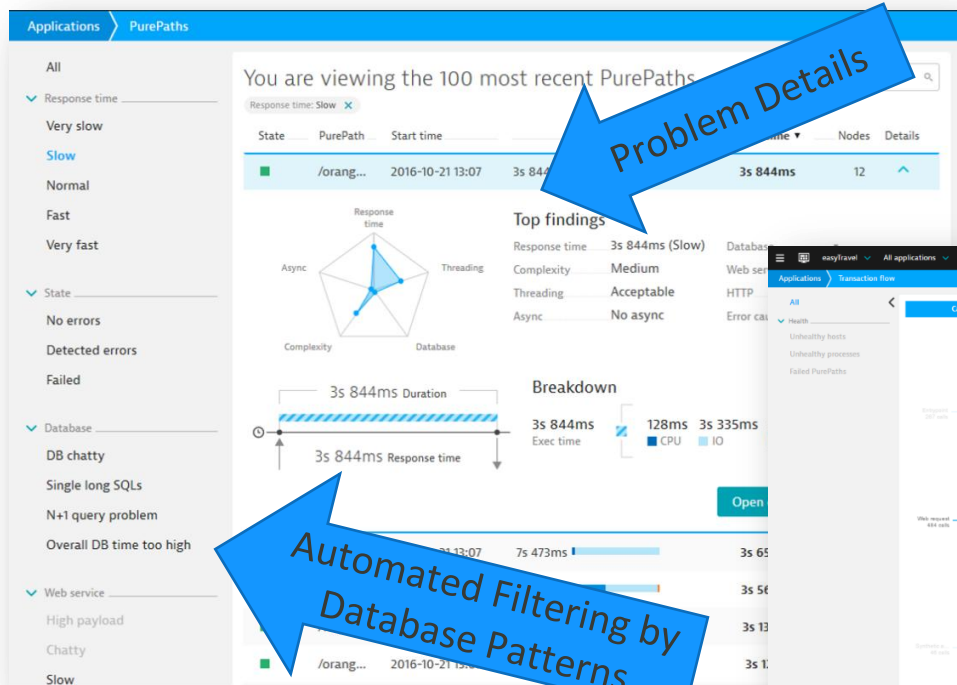
- <http://apmblog.dynatrace.com/2016/02/18/diagnosing-java-hotspots/>
- <http://bit.ly/dttutorials> -> Database Diagnostics

- Patterns

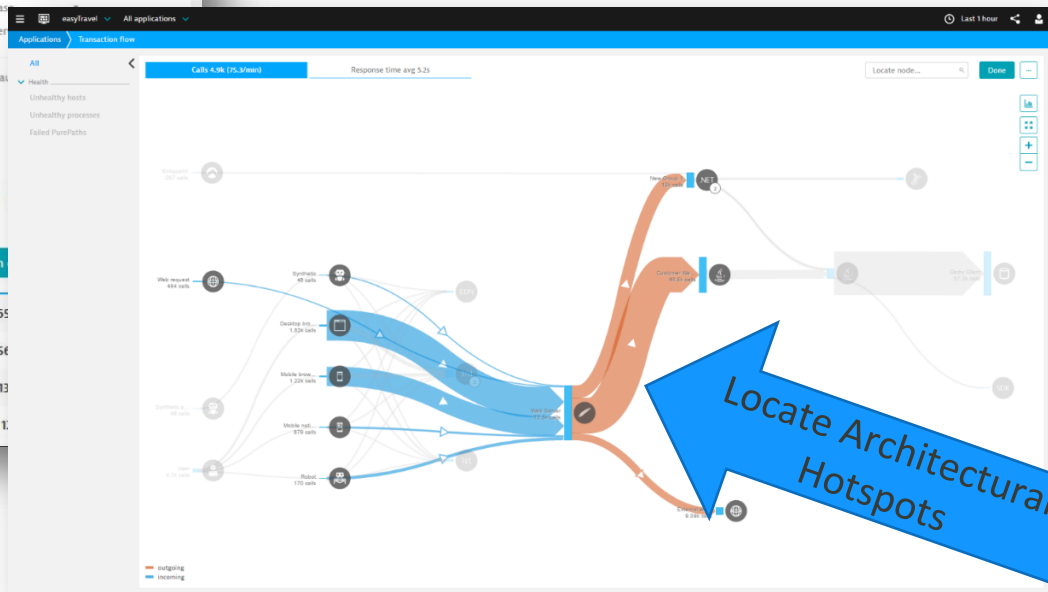
- N+1 Query, Unprepared SQL, Slow SQL, Database Cache, Indices, Loading Too Much Data ...



Automated Code/Architecture Bottleneck Detection



Automated Filtering by Database Patterns



Locate Architectural Hotspots

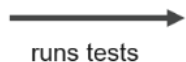
“To Deliver *High Quality Working Software Faster*”



„We have to *Shift-Left Performance to Optimize Pipelines*”



Selenium Server + Drivers



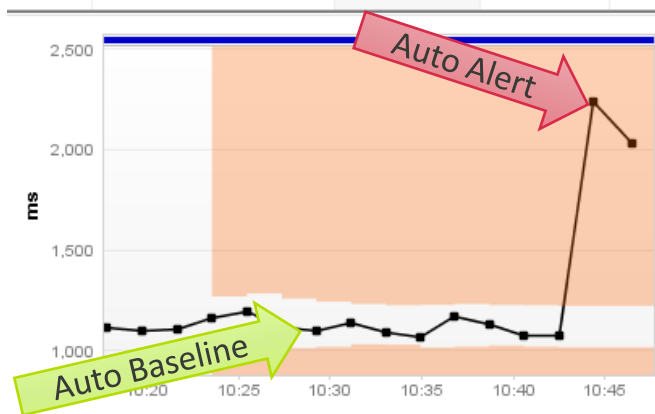
Application under test, instrumented with Dynatrace AppMon



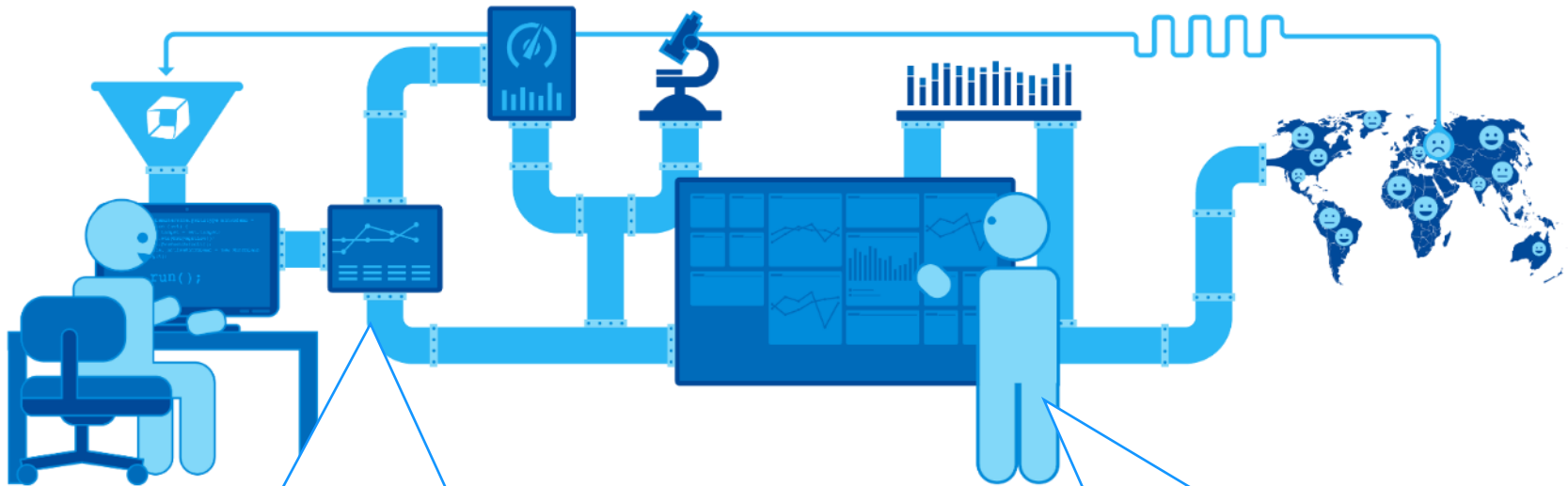
= **Functional Result (passed/failed)**

+ **Web Performance Metrics** (# of Images, # of JavaScript, Page Load Time, ...)

+ **App Performance Metrics** (# of SQL, # of Logs, # of API Calls, # of Exceptions ...)



Reduce Lead Time: Stop 80% of Performance Issues in your Integration Phase



CI/CD: Test Automation (Selenium, Appium, Cucumber, Silk, ...) to **detect functional and architectural** (performance, scalability) regressions

Perf: Performance Test (JMeter, LoadRunner, Neotys, Silk, ...) to detect **tough** performance issues

Shift-Left Performance results in Reduced Lead Time powered by *Dynatrace Test Automation*



<http://apmblog.dynatrace.com/2016/10/04/scaling-continuous-delivery-shift-left-performance-to-improve-lead-time-pipeline-flow/>

Faster Lead Times to User Value! Results in Business Success!



Questions

Slides: slideshare.net/grabnerandi

Get Tools: bit.ly/dtpersonal

Watch: bit.ly/dttutorials

Follow Me: [@grabnerandi](https://twitter.com/grabnerandi)

Read More: blog.dynatrace.com

Listen: <http://bit.ly/pureperf>

Mail: andreas.grabner@dynatrace.com

Andreas Grabner

Dynatrace Developer Advocate

@grabnerandi

<http://blog.dynatrace.com>

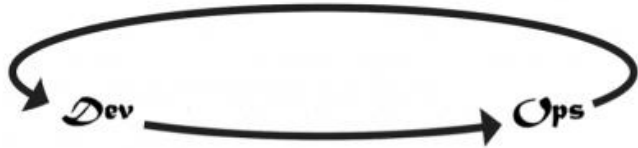


The First Way: Systems Thinking



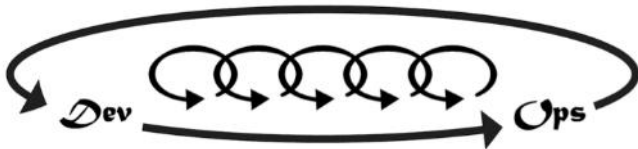
„Always seek to ***Increase Flow***“

The Second Way: Amplify Feedback Loops



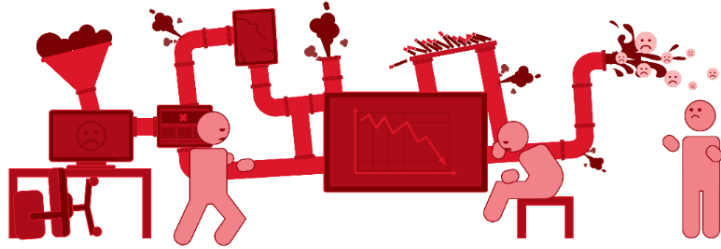
„Understand and ***Respond to Outcome***“

The Third Way: Culture Of Continual Experimentation And Learning



„Culture on ***Continual Experimentation***“

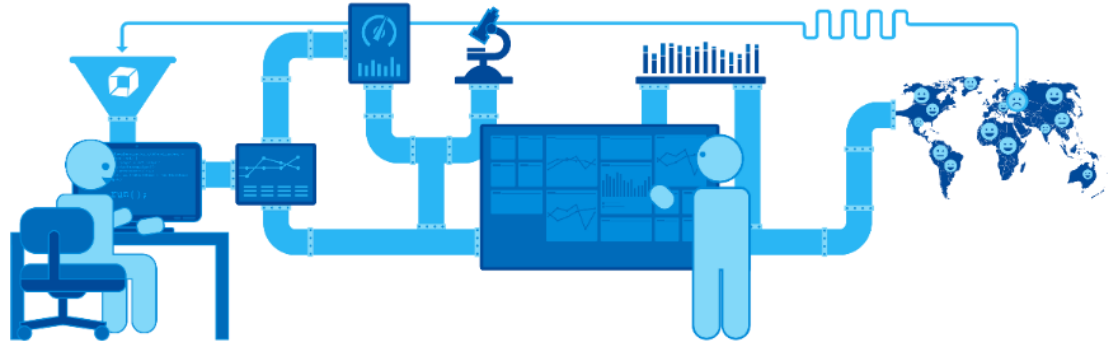
Increased *Flow of High Quality Value*



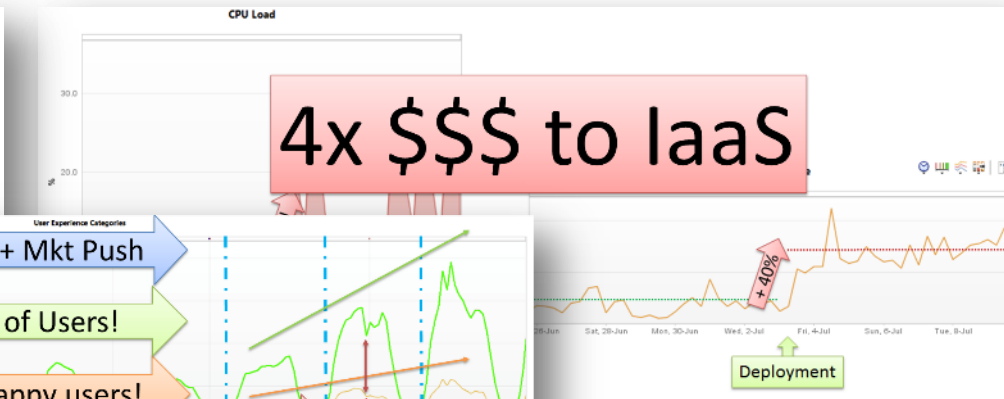
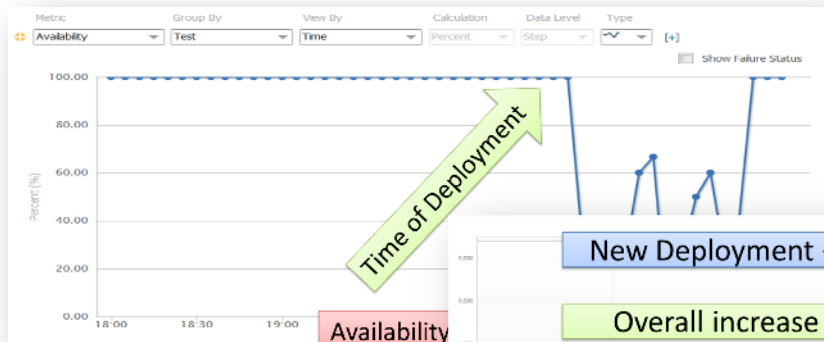
*Break the Monolith
Infrastructure as Code
Migrate to Virtual/Cloud/PaaS*

*Remove
Bottlenecks*

*Test Driven Development
Automated Deployments
Shift-Left Performance*



Fast Response to Outcome: Address Deployment Impact



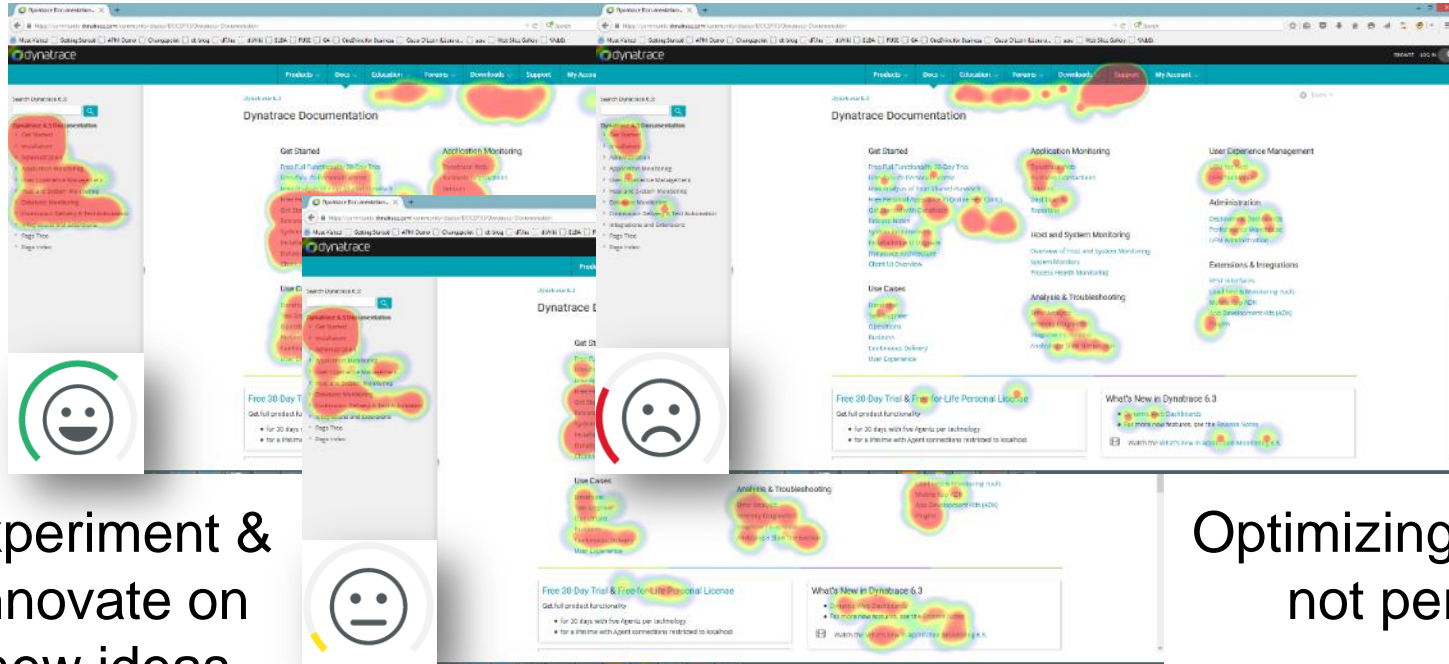
Availability

Costs and Efficiency

User Experience, Conversion Rate

@grabnerandi

Real User Feedback: Building the RIGHT thing RIGHT!



Removing what nobody needs

Experiment & innovate on new ideas

Optimizing what is not perfect

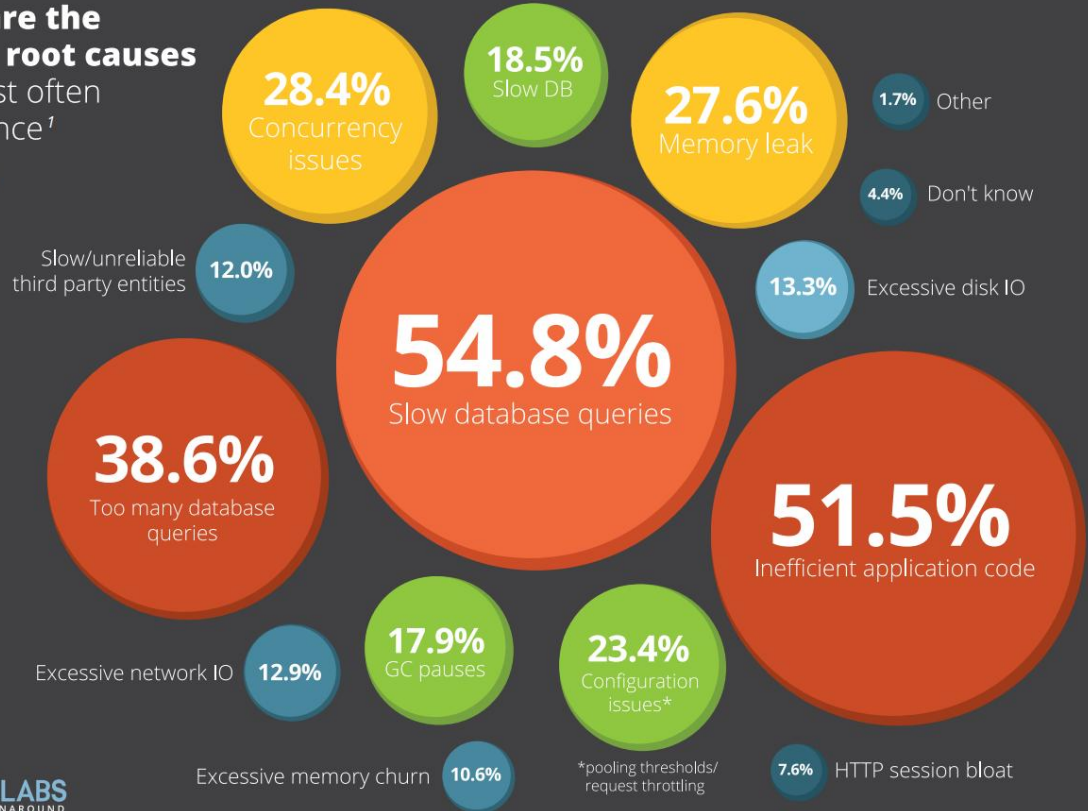
Remove Database Bottlenecks

What are the typical root causes you most often experience¹

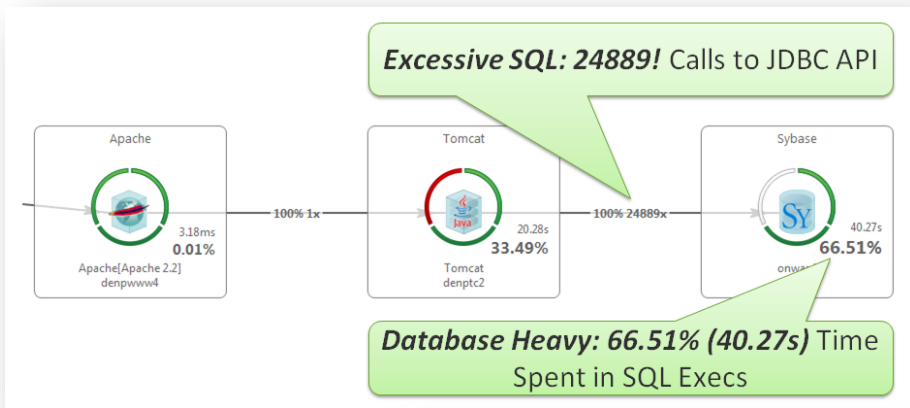
Figure 1.16

88%

cite the database as the most common challenge or issue with application performance



Automatic Bottleneck *Root Cause* Information



N+1 Query Problem + Excessive SQL: Lazy Loading in Hibernate Executes 4k+ Statements

Database Heavy: 2 SQL Queries executed 4k+ times totaling to 6s

SQL	Execs/calling ...	Executions	Preparations	Exec Avg [ms]	Exec Total [ms]
select history0_trialId as trialId42_1_, history0_id as id1_, history0_id ;	2178.00	2178	2178	1.31	2851.90
select events0_trialId as trialId42_1_, events0_id as id1_, events0_id a;	2178.00	2178	2178	1.48	3219.95
select 1	13.00	13	0	2.74	35.57
select trial0_id as id42_, trial0_creationDate as creation2_42_, trial0_c	11.00	11	11	2.70	29.74
select company0_id as id13_8_, company0_accountType as account'	1.00	1	1	4.05	4.05
select this_id as id9_0_, this_salesforceAccountID as salesfor2_9_0_, tl	1.00	1	1	1.75	1.75
SELECT DISTINCT LOWER(u.user_name) as user_name, u.display_nam	1.00	1	1	8.48	8.48
select 1	1.00	1	0	5.26	5.26

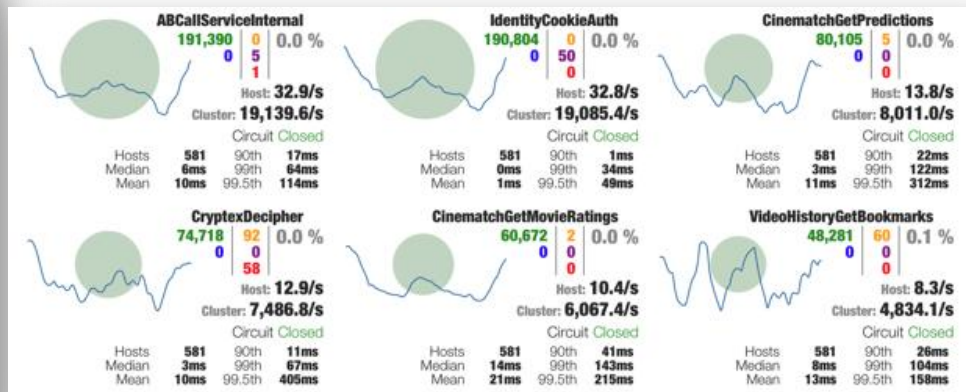
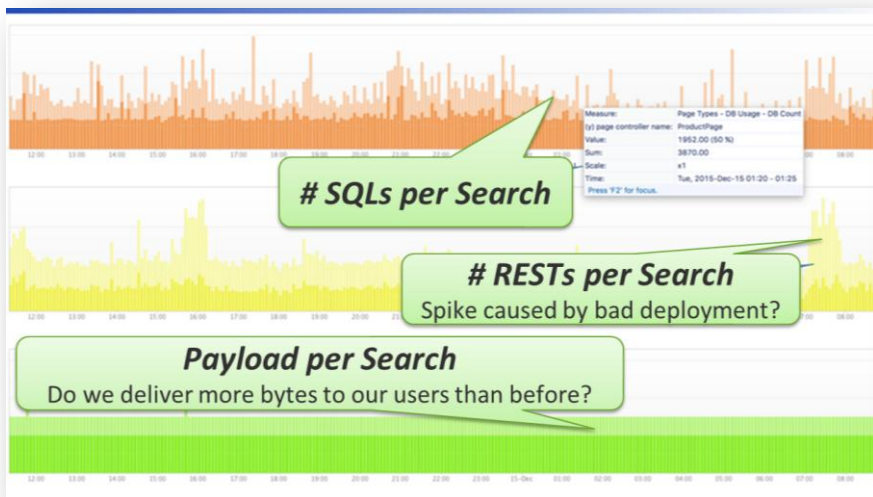
Manual Service Bottleneck Detection

- Blogs:

- <http://apmblog.dynatrace.com/2016/06/08/diagnosing-common-bad-micro-service-call-patterns/>
- <http://apmblog.dynatrace.com/2015/08/26/monolith-to-microservices-key-architectural-metrics-to-watch/>

- Patterns

- N+1, High Payload, Lack of Caching, Thread & Connection Pool Shortage, Excessive Async Calls



Automated Service Bottleneck Detection

The image displays several screenshots from the Dynatrace monitoring platform:

- Top Left:** A screenshot of the 'PaymentReport.CreateReport(Object stateInfo)' service flow. It shows a 'Top findings' section with a radar chart and a 'Breakdown' section with a bar chart. A blue arrow points to the 'Automated Service' text.
- Top Right:** A screenshot of the 'EasyTravelBackendWebserver:8091' service flow. It highlights a 'Tightly coupled. Really Distribute?' warning box. A table below shows the following data:

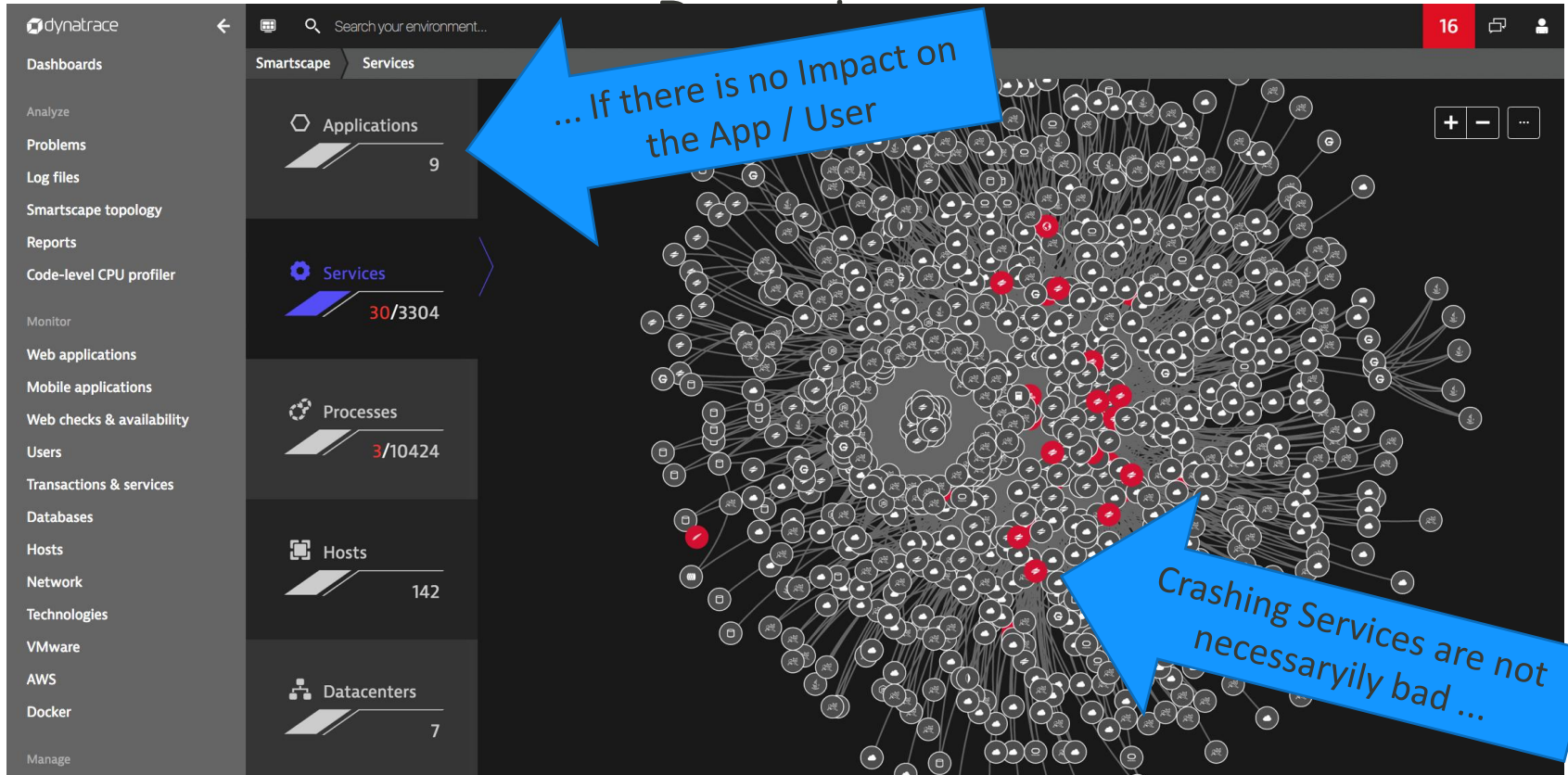
Service	Call Frequency	Response Time Contribution	Average Response Time	Requests
JourneyService	1.7 % call 1x per request	3.3 % response time contribution	176 ms	
CheckDestination	94 % call 1x per request	2.2 % response time contribution	124 ms	1.28k
- Bottom Left:** A screenshot of the 'easyTravel Customer Frontend' service flow. It shows a dependency graph with nodes for 'easyTravel Customer Frontend', 'easyTravel Customer Frontend Web Request', and 'easyTravel Customer Frontend Web Request'.
- Bottom Right:** A screenshot of a dependency graph showing a central node 'easyTravel Customer Frontend' connected to many other services. A blue arrow points to the 'Detect Service and Deployment Dependencies' text.

Two large blue arrows with white text are overlaid on the screenshots:

- Automated Service** (pointing to the top-left screenshot)
- Detect Service and Deployment Dependencies** (pointing to the bottom-right screenshot)

Additional text on the right side of the image reads: **Architectural Hotspots!**

Automated Large Scale Service Monitoring and Bottleneck

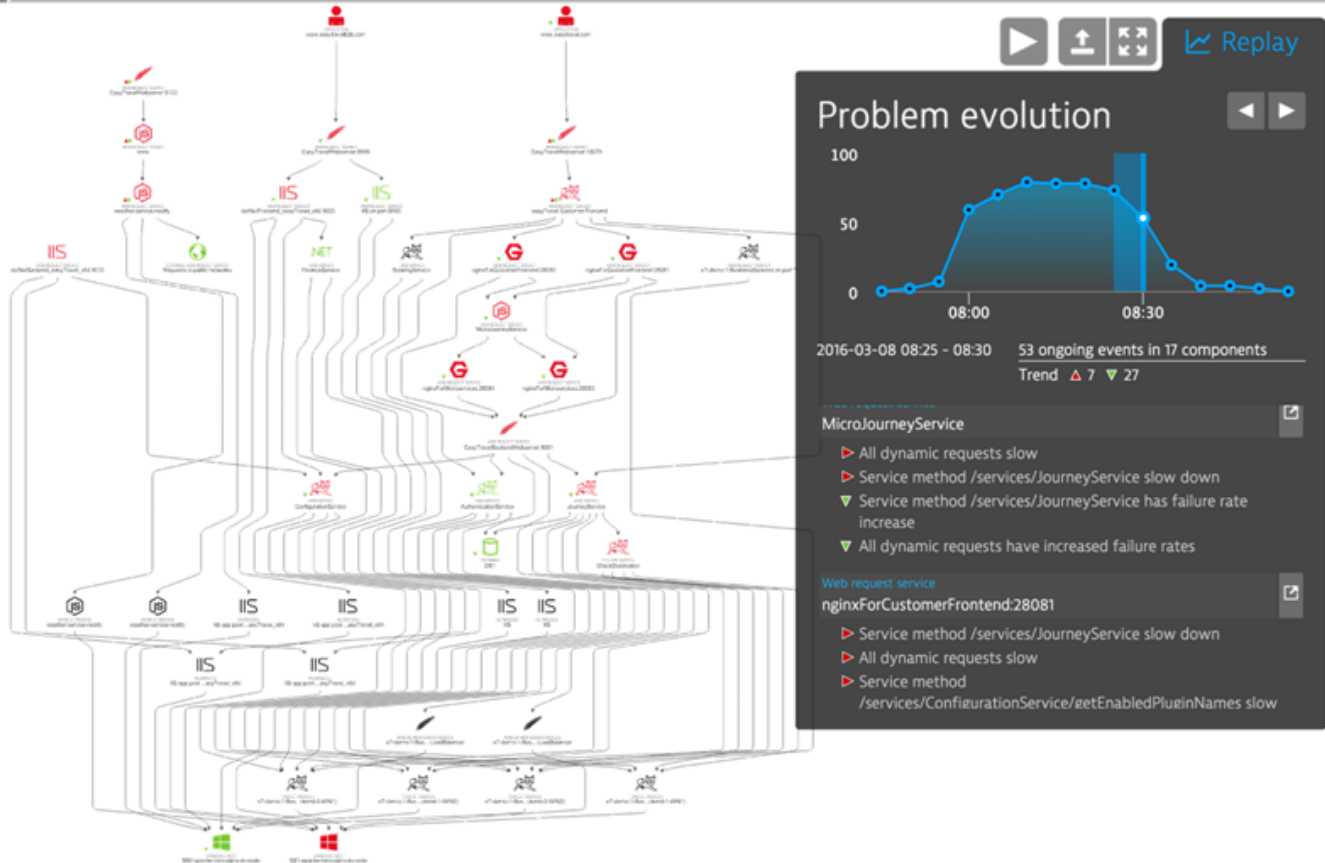


... If there is no Impact on the App / User

Crashing Services are not necessarily bad ...

Automatic Bottleneck *Root Cause* Information

Home > Problems > Problem 125 > Visual resolution path



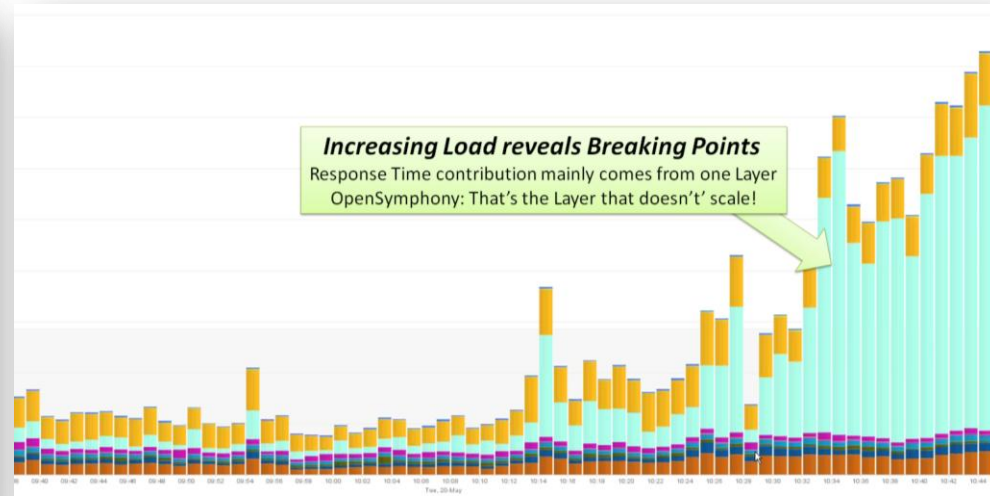
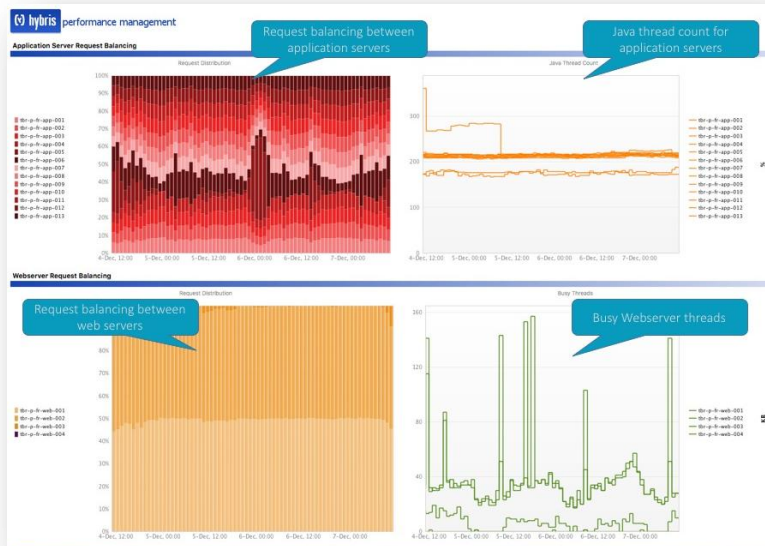
Manual Deployment Bottleneck Detection

- Blogs:

- <http://apmblog.dynatrace.com/2016/07/07/measure-frequent-successful-software-releases/>
- <http://apmblog.dynatrace.com/2015/08/04/hybris-performance-review-10-system-health-checks/>

- Patterns

- Load Distribution, # HTTP 3xx/4xx/5xx, # of Exceptions, Stuck Threads, Timeouts, ...



Automated Deployment Bottleneck Detection

The screenshot displays the Dynatrace AWS environment monitoring interface. The top navigation bar shows 'AWS accounts' and 'AWS demo2 environment'. The main dashboard is divided into several sections:

- Environment Overview:** Shows a cloud diagram with components like EC2, RDS, ELB instances, Availability Zones, and Auto Scaling.
- vCenters:** A sidebar lists vCenters, with 'emea-gdn-vc002' selected. It shows 'Today August 23' and '1 Cluster'.
- Docker:** A detailed view of Docker metrics, including:
 - 5 Docker images
 - 3 Docker hosts
 - 14 Containers
 - 10 Dockerized services
 - 2.34k/min Requests
- Top 3 containers by resource consumption:**
 1. nginx, 420 MB memory
 2. mesos-d221fa57-e7cd-46b8-b8cb-f2d458be0d2d-S1.ac992855-a040-453b-8cfa-eab2a7fc67a6, 400 MB memory
 3. image_gallery, 228 MB memory
- Latest container started:** mesos-d221fa57-e7cd-46b8-b8cb-f2d458be0d2d-S1.ac992855-a040-453b-8cfa-eab2a7fc67a6 started from image easytravel/nginx-mesos-base:cd0
- Top 3 active images with running containers:**
 1. easytravel/nodejs-proxy, 10 containers
 2. mongo, 1 container
 3. easytravel/nginx-mesos-base:cd0, 1 container
- Average number of running containers:** A bar chart showing the average number of running containers over the last 7 days, with a value of 14.
- ESXi hosts:** A table showing performance metrics for ESXi hosts.

Two blue callout boxes highlight specific areas:

- A box labeled 'Deployment Hotspots' points to the Docker section.
- A box labeled 'Docker Deployments Hotspots' points to the 'Average number of running containers' chart.

ESXi host name	Virtual machines	Migrations today	CPU	Used memory	Disk latency	Network
192.168.118.69	5	2	9.98 %	92 % of 24 GB	47.6 ms	78.4 Mbit/s
192.168.118.68	4	2	4.27 %	48 % of 24 GB	18.1 ms	38.5 Mbit/s

14 Containers running on hosts
No change
Compared to Fri, Oct 14

Automatic Bottleneck *Root Cause* Information

